From: Veronica Branton

Sent: Fri, 12 Feb 2021 17:34:47 +0000

To: Tim Parker; Ken McCall Zarin Patel; Thomas Cooper; Lisa Harrington GRO Carla

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Cc: Nick Read; Alisdair Cameron; Amanda Jones; Jonathan Knox; Richard Taylor

Subject: For information: Postmaster Engagement

Dear all,

Please see the note from Amanda below.

Best wishes,

Veronica

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Dear Board,

I thought you might be interested to see an example of one of the types of engagement we have with Postmasters. We started this weekly email at the beginning of the pandemic as a way of trying to build a more personal and engaging way of communicating to Postmasters. It has now become an established way of sharing relevant content each week. More broadly on communication, Richard and I are working together to create a communication framework for Postmasters which clearly defines tactic, content and frequency.

Amanda



Amanda Jones Retail and Franchise Network Director

Finsbury Dials 2nd Floor **20 Finsbury Street London EC2Y 9AQ**

Email to Postmasters 12th February 2021

Hello,

Hope you are well, I've been enjoying 'virtual' branch visits recently – Wales yesterday, Scotland last week and the South West the week before. It's never the same as actually visiting in person but it's been lovely to meet some of you and thank you for taking time out of your busy days.

I hope you are having a great "Love Your Customer" Week. I have highlighted some of the early customer feedback and good news stories below. Before that, I have a few areas I would like to update you on.

Working together...

Postmaster Consultation update

Thank you once again for taking part in the recent Postmaster consultation survey. We had over 1,700 responses to 35 questions so as you can imagine there is a lot of data to interpret which our research agency, Quadrangle, are doing for us. The feedback is really insightful, and we are committed to acting on this feedback, implementing improvements that will make a real difference to you on a day-to-day basis.

These are the six areas you've told us are the top priorities for improvement:

- 1. Remuneration
- 2. IT Systems and Processes
- 3. Communication
- 4. Training
- 5. Access to senior management
- 6. Innovation and Working groups

So, what happens next?

You told us that you prefer your interactions with Post Office to be with your Area Managers, so rather than trying to cover all the important outputs of the Consultation in my email, we will share it with the Area Managers so they can take you through it.

Many of you also told us that you are keen to get involved with shaping ideas. This is great news so we will be asking willing participants to join working groups in the next couple weeks to flesh out some of the key priority areas that you've identified.

Post Office colleagues Adopt an Area

Over the coming weeks some of you will see a Post Office colleague join your Area Manager during their virtual visit to branch.

In the consultation one of the questions we asked was:

"To what extent do you feel Post Office understands the day-to-day realities of running a Post Office?" Almost half of you told us you don't think Post Office colleagues understand the realities of running a Post Office. We want to fix this, so Adopt an Area is a new initiative to bring Postmasters and Post Office colleagues closer together so more people can understand your day-to-day challenges, and act on the concerns and ideas you might have.

Read more about our Adopt an Area initiative

Supporting you...

Cash management Supply Chain

I want to keep you posted on changes taking place across our support functions. Having the right cash in

branch is important and we haven't always got it right in the past. This week, we've asked Russell Hancock, who manages our stock and cash supply chain to explain some of the initial improvements underway to better support you.

Hear from Russell our Supply Chain Director

Customs forms

Yesterday Royal Mail made some changes to customs forms processes; goods and gifts (excluding letters) that do not have customs declarations will no longer be despatched overseas. Forms also need to be clear to read and fully completed. They made this change due to the increasing compliance checks by customs authorities.

An initial report from Royal Mail shows 90% of items from Post Office branches addressed to EU countries included a customs declaration form. This is great news but increasingly we are hearing about items being delayed and returned to senders. We understand it will take customers some time to get used to these changes but please do continue to support them. Our marketing team are also working on materials to help build awareness.

Before Christmas we also confirmed we will provide some additional payments in January, February and March to all branches in England, Scotland and Wales to support you with these changes around customs forms.

Contact your Area Manager if you need further guidance

Commercial focus....

Banking services

Martin Kearsley is back with another update on Banking services and this month responds to your feedback and questions. Martin also gives an update on TimeSaver, our drop & go style business banking service which is launching soon.

Read about banking services from Martin

Nick's podcast recording

I hope you have had a chance to listen to Nick Read, our Group CEO's podcast recording which was sent to Postmasters on Monday. Nick gives an update on a pick-up and drop off trial for mails which is starting in some Post Office branches. We've received feedback that some Postmasters prefer written information so a transcript is now available for you to read.

· Listen to or read Nick's update

Celebrating success...

Branches going the Extra Mile

Four days in and it's been a brilliant start to Love Your Customer Week. Hundreds of customers have left Extra Miles feedback and I want to highlight some of the comments branches have received.

- Strong adherence to social distancing, Covid measures. Explanation of delivery variables due to both
 weather and Covid. Gita is always so friendly. She has made the Village Shops and Post Office the Heart
 of the community.
- They are the friendliest shop and are working so hard to support the community during COVID. They are
 wonderful to young children and remember to ask after them, even when they are not present due to
 restrictions. I would never fault this Post Office (and shop), they are such kind people.
- Because I have used this Post Office branch for the last 18 years and the staff are always friendly, helpful and if they are not busy you can have a bit of a banter which always brightens my day up, so on this last

visit we had a bit of a banter.

• Find out if this feedback was for your branch

Feedback like this is great to see and has lifted my spirits – thank you for everything you do for our customers and your community.

Thank you for your ongoing support and stay safe.



Jonathan Knox Head of Channels & Delivery Corporate Affairs & Communications Team

Working from Home

GRO