

Message

From: Callard Richard (ShEx) [/O=BIS PRODUCTION/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=EF0FA57983304064B518D3B87774A899-RCALLARD]
Sent: 11/12/2014 17:42:40
To: Belinda Crowe [GRO] Patrick Bourke [GRO]
Subject: RE: Sparrow Questions

Thanks Belinda.

Hi Patrick – happy to discuss anything tomorrow – I am spending most of my day in Brussels for various reasons, but am only really in meetings between 0930-1100 do give me a try if you need to. Contact details below.

R

Richard Callard | Executive Director | Post Office Limited and Green Investment Bank Shareholder Teams | Shareholder Executive

BIS, 1 Victoria Street, London SW1H 0ET [GRO]

www.gov.uk/government/organisations/the-shareholder-executive

PA: [GRO]

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From: Belinda Crowe [GRO]
Sent: 11 December 2014 15:24
To: Callard Richard (ShEx); Patrick Bourke
Cc: Chris Aujard; Gavin Lambert; Mark R Davies; Belinda Crowe; Batten Peter (ShEx)
Subject: RE: Sparrow Questions

Richard

As discussed, Patrick is holding the pen on this and therefore I am introducing you by email.

Best wishes

Belinda

Belinda Crowe

148 Old Street, LONDON, EC1V 9HQ

GRO Postline: [GRO]
[GRO]

From: Callard Richard (ShEx) [[mailto:](#)] [GRO]
Sent: 11 December 2014 11:07
To: Batten Peter (ShEx); Belinda Crowe
Cc: Chris Aujard; Gavin Lambert; Mark R Davies
Subject: Sparrow Questions

Belinda

As discussed, sorry I couldn't join the call last night. Peter and I are working on the briefing jointly, particularly as he is soon to depart and so it helps me get up to speed. In that light I have considered the sorts of questions that Jo will face, which I have listed in the attached, and I would be grateful if you and the team could start preparing the answers given that you are best placed to do so – we just don't have some of the background required.

I would be happy to discuss these, but these are by their nature quite uncomfortable or unreasonable questions, but that is what we will be asked of Jo. Even if we don't speak publically of some of the questions needed in here, we still need the answers to provide Jo privately with the confidence to rebut James Arbutnot's claims. Although we have kept her sighted on the scheme, there has clearly been a limit to what we could tell her given confidentiality reasons to date.

It would be helpful if answers are short and punchy – Jo has to remember them ideally rather than scrabbling around for them.

Finally, I would be grateful for responses asap, but otherwise by close Friday so I have the weekend to look at them and turn them around (our deadline here is 2pm Monday which is a rather tight). I will separately establish what time any verbal briefing might be.

Many thanks

Richard

From: Batten Peter (ShEx)
Sent: 10 December 2014 18:26
To: Belinda Crowe
Cc: Callard Richard (ShEx)
Subject: Sparrow catch-up

Belinda

Many thanks for your time. As discussed, can you please send copies of:

- PV letter to Arbutnot of 5 November
- The angels and devils briefing (I think that was the name ascribed to it)
- Mark's rebuttals for the Today programme
- Key facts sheet (i.e. # resolved cases, etc)

We also discussed the cost of the WG point. Recognising the risk that any number could be twisted against POL, this is a number that Jo will need to be aware of numerically and from a handling risk.

Best wishes
Peter

Peter Batten | Shareholder Executive | Department for Business, Innovation & Skills |
GRO | www.bis.gov.uk |

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