

Message

From: Belinda Crowe [IMCEAEX-
_O=MMS_OU=EXCHANGE+20ADMINISTRATIVE+20GROUP+20+28FYDIBOHF23SPDLT+29_CN=RECIPIENTS_CN=BELINDA+20CROV
569F-4526-A078-F5B4958A8917220@C72A47.ingest.local]
on behalf of Belinda Crowe <IMCEAEX-
_O=MMS_OU=EXCHANGE+20ADMINISTRATIVE+20GROUP+20+28FYDIBOHF23SPDLT+29_CN=RECIPIENTS_CN=BELINDA+20CROV
569F-4526-A078-F5B4958A8917220@C72A47.ingest.local> [IMCEAEX-
_O=MMS_OU=EXCHANGE+20ADMINISTRATIVE+20GROUP+20+28FYDIBOHF23SPDLT+29_CN=RECIPIENTS_CN=BELINDA+20CROV
569F-4526-A078-F5B4958A8917220@C72A47.ingest.local]
Sent: 01/04/2014 19:08:02
To: Rodric Williams [GRO]
BCC: Belinda Crowe [GRO]
Subject: Fwd: Going forward
Attachments: A17947052 v0.4 Post Office Limited_Options.docx; ATT00001.htm

And here's the Linklaters paper.

Best wishes
Belinda

Belinda Crowe
[148 Old Street, LONDON, EC1V 9HQ](#)

GRO

Begin forwarded message:

From: "Swil, Jonathan" [GRO]
Date: 31 March 2014 20:53:48 BST
To: "Belinda Crowe" [GRO] <[GRO]>
Cc: "Band, Christa" [GRO], "Chris Aujard" [GRO]
[GRO] "David Oliver1" [GRO]
Subject: RE: Going forward

Belinda

I attach a draft for discussion of our preliminary views on issues and options regarding the future of the Scheme. We thought it made sense to draft the paper with reference to the remaining four questions that were posed but, as you requested, not answered in our first Report.

We had done a substantial amount of work on this aspect of the original brief before you asked us to limit the scope of the first Report and before we have ventilated fully all of our thoughts with you, but we thought it useful to include all of that thinking and drafting (together with the remaining issues we did not get to) as a starting point. This means the paper may be longer and more detailed than you had envisaged or may be too "directive", rather than "suggestive", for present purposes. We are happy to cut it back or summarise wherever you think necessary.

Do let us know if you have any questions or comments, otherwise we look forward to seeing you here tomorrow at 5.30pm to discuss this.

Kind regards

Jonathan

From: Belinda Crowe [<mailto:>] GRO
Sent: 31 March 2014 14:50
To: Swil, Jonathan
Cc: Chris Aujard; Band, Christa; David Oliver1; Belinda Crowe
Subject: RE: Going forward

Hi Jonathan

Would you please be able to let me know when we can expect to receive a note of the options. We have a meeting with the CEO on Wednesday at 4pm and need to put together a plan in advance of that based on the options.

Best wishes

Belinda

Belinda Crowe

148 Old Street, LONDON, EC1V 9HQ

GRO

From: Swil, Jonathan [<mailto:>] GRO
Sent: 28 March 2014 16:22
To: David Oliver1
Cc: Chris Aujard; Rodric Williams; Belinda Crowe; Band, Christa
Subject: RE: Going forward

David

Thanks. I attach the note setting out our thoughts on what a report into Horizon would entail.

We will aim to get you an outline of our thinking to date on the options work as early as possible on Monday.

Kind regards

Jonathan

From: David Oliver1 [<mailto:>] GRO
Sent: 28 March 2014 12:34
To: Swil, Jonathan
Cc: Chris Aujard; Rodric Williams; Belinda Crowe; Band, Christa
Subject: Going forward

Jonathan,

Post our conference call I think the plan remains as we discussed on the phone.

- On the assurance work you are sending your note through today.
- On the options work we will look to get a couple of hours in the diary to discuss options – probably on Tuesday. To support that work it would be good if you can set out where your thinking has got to on the potential options and their viability. It would be good to have that paper as early as possible in Monday.
- I will ask Chris' office to set up the meeting.

Thanks

David

David Oliver
Programme Manager
Initial Complaint and Mediation Scheme

GRO

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