From:	Angela Van-Den-E	logerd	GRO]	
Sent:	Mon 31/03/2014 1				
То:	Belinda Crowe j Sewell	GRO GRO]; Lesley J]; Rodric Williams[GRO	[ز
Cc:	David Oliver1[Aujard[[GRO GRO	j]; Chris		
Subject:	RE: Horizon				

Belinda,

The terminology works for me. What I'm not clear on from the note is whether the factfile - which is almost concluded - is to be included in its entirety and then validated by the independent expert or whether this work is to be undertaken again. My understanding was from the discussion at Board that it would be the former.

Angela

Angela Van Den Bogerd I Head of Partnerships

(148 Old Street, LONDON, EC1V 9HQ	
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From: Belinda Crowe Sent: 31 March 2014 14:10

To: Lesley J Sewell; Angela Van-Den-Bogerd; Rodric Williams

Cc: Belinda Crowe; David Oliver1; Chris Aujard

Subject: Horizon **Importance:** High **Sensitivity:** Confidential

Both

Please see attached a suggested outline, prepared by Linklaters, for a report we might want to commission on Horizon. I understand you are both aware of the background to this.

It seems to me that it covers all the bases, but I am not sure whether the terminology is correct. I also think that as well as setting out what a report should cover, we should also list the matters which would not be in scope. E.g. SPMR contracts, training etc.

Grateful for your views asap.

Best wishes Belinda

Belinda Crowe

148 Old Street, LONDON, EC1V 9HQ

GRO Postline: GRO

GRO

belinda.crowe@GRO

From: Swil, Jonathan [mailto GRO

Sent: 28 March 2014 16:22

To: David Oliver1

Cc: Chris Aujard; Rodric Williams; Belinda Crowe; Band, Christa

Subject: RE: Going forward

David

Thanks. I attach the note setting out our thoughts on what a report into Horizon would entail.

We will aim to get you an outline of our thinking to date on the options work as early as possible on Monday.

Kind regards

Jonathan

From: David Oliver1 [mailto: GRO

Sent: 28 March 2014 12:34

To: Swil, Jonathan

Cc: Chris Aujard; Rodric Williams; Belinda Crowe; Band, Christa

Subject: Going forward

Jonathan,

Post our conference call I think the plan remains as we discussed on the phone.

- On the assurance work you are sending your note through today.
- On the options work we will look to get a couple of hours in the diary to discuss options probably on Tuesday. To support that work it would be good if you can set out where your thinking has got to on the potential options and their viability. It would be good to have that paper as early as possible in Monday.
- I will ask Chris' office to set up the meeting.

Thanks

David

David Oliver
Programme Manager
Initial Complaint and Mediation Scheme

David.oliv	er1	GRO	
Mobile	GRO		

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