

Ormerod, Janet

From: Rich, Paul
To: Ormerod, Janet
Subject: FW: Stage 2 review meeting 24/4
Date: 30 April 1997 12:15

Need this with PDA Board papers. P.

From: Rego, Mena
To: Burdett, Min
Cc: Craik, Douglas; Baines, Keith; Kerr, Bill; O'Leary, Tim; Smith, David; Corrigan, Kevin; Rich, Paul
Subject: RE: Stage 2 review meeting 24/4
Date: 26 April 1997 11:55

Min

As discussed I await a formal note from Peter Jones and Mark Reader re their concerns so that I have some basis for challenging any attempt to collapse testing timescales etc. As you know I believe PDA are preparing to reject Pathways proposals for Congo4 and this will then have an impact on whatever the latter intend to propose for Congo5.

I have already advised Bruce McNiven of the concerns you have verbally relayed to me. You will be attending the meeting Peter Crahan has invited me to next Thursday to discuss this issue. It would be useful if you could provide an impact assessment (however crude) of Pathways proposals for Congo 4 on our other project resources. I presume Janice Hatchell in her role as Business Implementation Manager will be assessing impact on Training, production of procedures etc? Also Regional resource hanging around doing nothing? I am copying this note to Douglas Craik to ensure that that particular aspect is not overlooked..

I look forward to Thursday's meeting. I feel another re-planning exercise coming along. Should this drag along I think you will need to represent me, but I would strongly recommend you seek advice and input from the following:

Douglas Craik/Andy Jones on impact of implementation of system into outlets
Keith Baines on contractual and commercial issues
Kevin Corrigan on BA contractual implications

You will no doubt be co-ordinating the response from the other dependent projects and Ruth Holleran to ensure that we don't compromise our accounting integrity. No doubt this will come to a head at the PDA Board on 7/8 May. Paul will need full briefing.

If you have problems with my proposed arrangements please scream soon so that I can involve Kevin Corrigan and arrange to baton pass to him. I know he has a lot on his plate at the moment and would prefer to input rather than take the whole task on, I am copying this note to him as advance warning to gird his loins (or something!)

If you can hold the fort till you go on leave and there is still an issue in this area then please call on Kevin assuming he is not on leave too!

I am copying this note to Bill too so he knows where to re-direct material and enquiries.

Cheer up! It may all get sorted out next week whilst I am still here. Pigs will fly!

Mena-----

From: Burdett, Min
To: O'Leary, Tim; Rego, Mena; Smith, David
Subject: Stage 2 review meeting 24/4
Date: 24 April 1997 15:35

Herewith a brief report on today's meeting. The meeting was chaired for the first time by Gael Stewart and spent most of the time on the implications of the slippage to Congo 4 and Pathway's proposal for recovering the time. Main points were:

PMT are holding an emergency meeting on Monday 28th to discuss Pathway's replan proposal and the knock on effect on Congo 4 and Congo 5 plans

Congo 2. Gael reported the decision made at yesterday's meeting that Congo 2 would not go live on 28th April because of the "unable to contact HQ fault". Work in the last 24 hours gives some optimism that there will be a fix and regression test with the target go-live of Friday 2nd May (thus enabling all parties to say "Horizon went live during the week beginning 28th April").

the Congo 4 Pathway-based plan was presented on a whiteboard. There is a considerable amount of overlapping of test phases. Model office rehearsal and Model office testing were both reduced in time from 3 to 2 weeks each and implementation preparation period reduced from 3 to 1 week very little discussion took place on the Congo 5 replan. Pathway have not made a proposal on this.



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PDA believe that the earliest that Direct Interface Testing will occur (between Pathway and Interim TIP, HAPS and Ref Data) is 5th May (was 1st April) and the earliest that pre-proving MO will occur is 9th June (was 19th May) subsequent enquiry from Peter Jones about the readiness of Pathway for Direct Interface Testing indicates that these dates are very optimistic.

I believe that PDA should be rejecting Pathway's plan. If nothing else, the reduction in MOR/MOT time is far too risky (not to mention the overlapping activities, knock-on effect of OBCS slippages on resources, loss of contingency). In OBCS phase it was MOR/MOT tests which highlighted a number of serious errors which weren't picked up in earlier phases of testing - if anything we should be increasing the time for these tests. The grapevine informs me that PDA is going to reject the Pathway plan. Mena, do we need POCL to put forward a view formally as well?

Min



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