From:	Patrick Bourke		GRO				
Sent:	Fri 30/01/2015 9:24:08 AM (UTC)						
То:	Chris Aujard[		GRO	]; Mark R			
	Davie{	GRO		Tom Wechsler		GRO	Jane
	Hill	3RO	; Melanie	Corfield	GRO		]; Rodric
	Williams	GRO		]; Belinda Crowe		GRO	
Subject:	Select Committee and Future of Sparrow						

A couple of thoughts - just reflecting on yesterday's run through

- We have, in previous correspondence and meetings, asked the question "well, what more would you have us do ?/what is it precisely that you want?" which I think works well since it leads us to good ground for us we've done more than any comparable organisation would, we're collaborating with CCRC, we're discharging all our obligations and responsibilities it would be good for this to come through loud and clear
- There is of course a risk in an approach in which PO says, broadly speaking, that the Scheme is working well in terms of making it difficult later on to pull the plug on it as it is currently set up or to change it very much not sure there's very much we can do to guard against that but we just need to be alive to it since we weren't able to develop a consensus about the way forward before the Committee if JFSA/SS really go for it in terms of criticism, that may help restore room for manoeuvre
- I think highlighting perspective is pretty key while avoiding falling in to the trap of sounding like we don't think it's a big deal for those involved which we clearly do, this is an important but limited issue given the scale of the business
- And that leads also to the central point of strength for us: there just is NO evidence of an unsafe conviction (indeed no appeal has ever been made) and there is NO evidence of a systemic flaw with Horizon in any of these cases
- No person or organisation should be expected to accept responsibility for events where there is no evidence to substantiate the charge it is easy to make accusations, and many have, but we should point out that where they have all fallen short is in backing this up, despite repeated requests for them to do so

Patrick **GRO**