

Wednesday, 3 May 2023

1
2 (10.00 am)
3 **MR BEER:** Good morning sir, can you see and hear me?
4 **SIR WYN WILLIAMS:** I can hear you but I can't see
5 you. Now I can.
6 **ANNE OLIVIA CHAMBERS (continued)**
7 **Questioned by MR BEER (continued)**
8 **MR BEER:** Thank you very much.
9 Good morning, Mrs Chambers. Yesterday, you
10 gave evidence in the afternoon that ARQ data did
11 not consist of all keystrokes made by
12 a subpostmaster in a branch; do you recall?
13 **A.** Yes.
14 **Q.** You said that data was never captured.
15 **A.** Yes.
16 **Q.** That was page 160, lines 10 to 13 of the
17 transcript. Before I ask you some questions
18 about that, just by way of background for the
19 Core Participants, in the closing submissions
20 that the Post Office made in the GLO, the Group
21 Litigation Order trial, the Post Office said
22 this in their written submissions:
23 "Fujitsu does have access to a record of
24 keystroke activity. The record must be
25 downloaded from the counter rather than being

1

1 two years after you left and then, if you see
2 the summary, it says the incident is a "Failed
3 Drop & Go Top Up", that doesn't matter for
4 present purposes.
5 **A.** Ct.
6 **Q.** If we go to page 3 of the PEAK, if we just,
7 sorry, look at the bottom of page 2 first so we
8 can see who is writing. It is Joe Harrison.
9 Did Mr Harrison work with you when you were in
10 the SSC?
11 **A.** Yes, he did, yes.
12 **Q.** Thank you. Was he a diagnostician too?
13 **A.** Yes, he was.
14 **Q.** He says:
15 "This is an instance of [and then he quotes
16 a KEL]. Counter 2 did receive the [and then
17 a message number] unsuccessful message but
18 debited the customer [then he quotes some text]
19 to the amount of [£30] anyway.
20 "As stated in the KEL "This may be an issue
21 with script ... or a user error. The Drop&Go
22 scripts are supplied and maintained by ATOS.
23 Therefore please route calls to ATOS."
24 Then he says this:
25 "Here are the keystrokes and messages from

3

1 contained in the events log. The counter log is
2 called the POC log ..."

3 In his Horizon Issues judgment, Mr Justice
4 Fraser found that the audit data, as he
5 described it, recorded all keystrokes performed
6 in a branch by a subpostmaster. For those that
7 are following that, paragraphs 906, 911(1),
8 911(6) and paragraph 995 of his judgment.

9 That conclusion was reflected in
10 paragraph 15 of the Court of Appeal Criminal
11 Division's judgment in the *Hamilton* case,
12 paragraph 15, stating:

13 "Fujitsu held data called ARQ data which
14 contained a complete and accurate record of all
15 keystrokes made by a subpostmaster or
16 an assistant when using Horizon."

17 I want to look at some of the documents that
18 are referred to in support of what the Post
19 Office said in the course of the trial, in those
20 submissions.

21 Can we start, please, with POL00003233.
22 Thank you very much. Now, if we just look at
23 the top line of this, we can see this is a PEAK
24 273234. We can see under the progress narrative
25 that it was raised on 21 August 2018 so that's

2

1 the counter, which might help ATOS."

2 Then if we scroll down and look at those, we
3 can see that he has seemingly cut and pasted
4 into the PEAK a series of text and can we look
5 at the cut and paste that has occurred.

6 **A.** Yes.

7 **Q.** Can you see the first entry and then the
8 majority of the remaining entries --

9 **A.** Yes.

10 **Q.** -- refer to a button?

11 **A.** Yes, this when the postmaster touches the button
12 on the screen and that moves it then -- well,
13 you can just see that the button has been
14 pressed as it moves on to another screen.

15 **Q.** When you're talking about the button being
16 pressed, what are you referring to?

17 **A.** A virtual -- have you had the chance to see
18 a post office counter screen --

19 **Q.** Yes, so a tile on the touch pad?

20 **A.** A tile on the touch pad, yes.

21 **Q.** So where it refers to "button", is that
22 referring, is it, to tapping a tile on the touch
23 pad?

24 **A.** Yes, or using the associated key on the
25 keyboard, so, to that extent, yes, the button

4

1 presses or the virtual button presses are
 2 recorded but not every single keystroke. So we
 3 can't see here that a name has been typed in or
 4 that, you know, perhaps a name was typed in and
 5 then deleted or anything like that. So perhaps
 6 I misunderstood yesterday but I still say that
 7 not every keystroke is recorded. But for HNG-X,
 8 not for Legacy Horizon, we did explicitly ask
 9 for this extra level of diagnostics which helped
 10 us to see how the user was navigating the system
 11 at any point.

12 **Q.** So breaking that down, you remember the example
 13 you used yesterday of the £250 versus the
 14 £2,500?

15 **A.** Yes.

16 **Q.** If the postmaster -- I think this was showing
 17 some cash in?

18 **A.** Yeah.

19 **Q.** If the postmaster wanted to show that they had
 20 received £250 in, and the system in the event
 21 showed two thousand £500 in, would you be able
 22 to tell, starting with Horizon Online that the
 23 postmaster pressed a 2, a 5 and an 0 and then
 24 Return or commit it to the stack, or whatever
 25 the button was to be pressed, rather than

5

1 miskeyed it, then you would expect that to be
 2 corrected at that point.

3 **Q.** Then breaking it down a little further there,
 4 you said that not all keystrokes were auditable.

5 **A.** Yes.

6 **Q.** What was the dividing line between those which
 7 were and those which were not --

8 **A.** Um --

9 **Q.** -- ie what level of button was auditable?
 10 That's a very imprecise question but I think you
 11 know what I mean.

12 **A.** Yes, I think any of the buttons that controlled
 13 the navigation around the system or where the
 14 postmaster -- I mean, you can see the examples
 15 on here, where the postmaster was given a choice
 16 and had to choose "Yes" or "No". When they were
 17 on the home screen and decided to go into
 18 a particular area of code, um, that's --

19 **Q.** Trying to go into a particular area of code?

20 **A.** Sorry, yes, when they chose -- sorry, that's
 21 inaccurate. When they selected a particular
 22 function, for example, Postage or Bill Payment,
 23 other things would also be recorded early in the
 24 process. If they scanned a barcode, that
 25 barcode that had been read would be included in

7

1 pressing a 2, a 5, and then 00?

2 **A.** You couldn't see that level of detail.
 3 Obviously that information, whichever it was,
 4 would be captured and then stored on the system
 5 when the transaction was committed but then when
 6 it's on the system, that would be the number
 7 that I am seeing. So I wouldn't be able to tell
 8 that, at the point it's actually being recorded
 9 by the system, it is not precisely what the
 10 postmaster had keyed.

11 **Q.** So if he said, "This system is showing that
 12 I was showing a receipt of cash of £2,500, I did
 13 not press a 2, a 5 and then 00, I only pressed
 14 a 2, a 5 and then a single 0", you wouldn't be
 15 able to tell from the keystroke data whether
 16 that was accurate or not?

17 **A.** No.

18 **Q.** All that would say is that the system shows that
 19 you pressed 2, 5 and 00 --

20 **A.** Yes.

21 **Q.** -- because £2,500 is shown as cash coming in?

22 **A.** And that would also then be shown on the screen
 23 to the postmaster, so if he felt that the number
 24 was wrong, either because the system was now
 25 displaying it to him wrongly or because he'd

6

1 the logs.

2 **Q.** So you could see the order of events --

3 **A.** Yes.

4 **Q.** -- is that right?

5 **A.** Yes.

6 **Q.** You could see the Pathway that a subpostmaster
 7 took?

8 **A.** For HNG-X, yes. And this was really useful for
 9 us, for diagnostic purposes, because we were
 10 able to see, you know -- we'll see that when we
 11 look at some of the specific examples, but we
 12 can see, yes, they started to do something and
 13 then they used a particular button to move out
 14 of it. Perhaps that's not something that would
 15 normally happen but that doesn't mean it's
 16 wrong.

17 And so that was very helpful to us for
 18 diagnosing these problems because we could see
 19 the perhaps less expected paths that were being
 20 taken.

21 **Q.** You see four entries in, timed at 13.11.31,
 22 there is the word or the character string,
 23 "MSG10800: Check Parcels and Services Required".
 24 Is that a record of a screen being displayed to
 25 the subpostmaster, essentially a pop-up that was

8

1 displayed on the screen to the subpostmaster?

2 **A.** I think it was a question that he was asked at
3 that point by a message on the screen. I can't
4 remember exactly how it would have been
5 displayed.

6 **Q.** What other ways of displaying it other than on
7 the screen were there?

8 **A.** Sorry, that was the only way.

9 **Q.** So where we see the "MSGs" on here, the
10 messages, is that a record -- I'm calling them
11 pop-ups, but essentially messages displayed on
12 a screen to a subpostmaster?

13 **A.** Yes.

14 **Q.** Again, the same question: were there some such
15 messages that were displayed and not auditable
16 or were they all auditable in this way?

17 **A.** I can't remember. I think they were all
18 displayed but I'm not certain. They were not
19 there for audit purposes, if you like; they were
20 there as a diagnostic aid, as I said.

21 **Q.** What's the difference?

22 **A.** Audit, I would feel is something that you would
23 return to later and say, "This is precisely what
24 happened and we have captured everything that
25 has happened". This data, although I think it

9

1 **A.** A Post Office Counter log, a file that
2 I think -- I think there was one for each day,
3 I think they were possibly kept for a limited
4 time. It might only have been seven days,
5 I can't remember. They weren't copied off the
6 counter unless we needed to access them but they
7 were there for diagnostic purposes.

8 **Q.** You said they were only kept, you think, for
9 seven days. Do you mean kept on the counter for
10 seven days but available in an archive after
11 that time?

12 **A.** No, they weren't archived.

13 **Q.** They were not archived?

14 **A.** No, I can't now remember if it was seven days
15 they were kept on the counter or if it was
16 a longer period but it wasn't a very long time
17 and they were not taken off the counter and
18 stored anywhere else, unless somebody in SSC
19 went to get one for diagnostic purposes.

20 **Q.** Here Mr Harrison is cutting this in to the PEAK
21 on 21 August, if we just scroll up.

22 **A.** Yeah.

23 **Q.** Yes.

24 **A.** Yes.

25 **Q.** He's referring to events that happened on

11

1 probably does meet those criteria, it wasn't
2 designed with that in mind.

3 **Q.** How do you know it wasn't designed with that in
4 mind?

5 **A.** Because I and a colleague asked the development
6 team when we had a meeting before, when HNG-X
7 was being developed, and we said "Gosh, it would
8 be really useful for us if we know what buttons
9 were pressed and we know what messages were
10 displayed".

11 **Q.** Was any of this available to you for Legacy
12 Horizon?

13 **A.** Not in the same form at all, no. You could get
14 clues from the messages in the message store but
15 it wasn't designed -- and there was a certain
16 amount of audit -- of diagnostic information,
17 I think we discovered yesterday in the audit
18 file, but this was very helpful at this level.

19 **Q.** This PEAK doesn't refer to -- Mr Harrison
20 doesn't refer to what he has cut in to the PEAK
21 as a POC log. Is this in fact an extract from
22 a POC log?

23 **A.** As far as I remember, yes. I don't clearly
24 remember all the filenames.

25 **Q.** What was a POC log?

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1 31 July, so three weeks earlier?

2 **A.** So it was more likely then it was a month's
3 worth but I cannot clearly remember, I'm sorry.

4 **Q.** Was that by design, that they were only kept for
5 a limited period?

6 **A.** I imagine so because, obviously, they could get
7 fairly big and you didn't want to fill up the
8 counter file store more than you had to.

9 **Q.** Were they only available from the counter store
10 and nowhere else?

11 **A.** Yes. They -- yes, they weren't kept anywhere
12 else. Obviously, if somebody had gone -- had
13 looked at the same branch two weeks earlier and
14 happened to have extracted that log, they might
15 have it, but they would only be there -- be
16 anywhere else if somebody in SSC had
17 specifically extracted them. That was the case
18 certainly when I left in 2016. I can't say what
19 might have happened since then, of course.

20 **Q.** Can we look, secondly -- that can come down,
21 thank you -- at POL00001835. Thank you.

22 This is a PEAK 209755. Earlier in time,
23 you'll see that it was opened by Mr Parker on
24 15 April 2011. The summary doesn't tell us
25 anything, six lines in from the top, it just

12

1 gives the branch FAD code. If we look at the
2 second entry, if we scroll down, we can see what
3 the issue was:

4 "POL has a discrepancy with a postmaster
5 regarding a transaction in Huddersfield for
6 TPOS."

7 What was TPOS?

8 **A.** I don't know.

9 **Q.** "The branch thought that they [were] settling
10 the transaction below to debit card but it has
11 been 'automatically settled to cash'. Branch
12 thinks that something went wrong with their pin
13 pad -- debit card [transaction] declined but the
14 branch didn't notice."

15 Then some details for the branch are set
16 out:

17 "This was not noticed until the next day
18 when they balanced and they then pulled off
19 a transaction log and noticed the cash payment.
20 A TfS call for this was logged on the day after
21 the transaction ... and NBSC and HSD both told
22 the PM that it was user error.

23 "It has now been raised again via TPOS
24 introduction managers -- Fujitsu release
25 managers, etc. To provide a sanity check please

13

1 the Huddersfield incident.

2 "Subsequently, the Clerk selected Method of
3 Payment -- 'Debit Card', whereupon [a message]
4 requests entry of the first 4 digits of the
5 card's PAN (the 'Debit Card Prefix').

6 "After entering the debit card prefix,
7 [another message] 'Clerk Instructions' appears;
8 this states 'Do you wish to flag this
9 transaction as suspicious for anti-money
10 laundering purposes? If you select "Yes", you
11 must also complete [the] form [and a number is
12 given]' -- the [postmaster] answered 'No' to
13 this.

14 "After entering the Customer's name and ID
15 (passport) details, the Clerk is returned to the
16 home screen which shows the 'Total Due from
17 Customer' = £500.00 -- as would be expected.

18 "At this point there is nothing to stop the
19 Clerk settling to Fast Cash, even though 'Debit
20 Card' has been selected earlier in the
21 dialogue."

22 Then this:

23 "The POC log confirms that 'Fast Cash' was
24 indeed selected at this point.

25 "There is no evidence in the POC log of any

15

1 retrieve the counter log for node 7 on this date
2 and see if we can add anything?"

3 In short, an issue had been identified with
4 a subpostmaster trying to settle a transaction
5 to a debit card but it had automatically settled
6 to cash --

7 **A.** Yes.

8 **Q.** -- and that was only noticed the following
9 day --

10 **A.** Yes.

11 **Q.** -- when the subpostmaster tried to balance and
12 saw that the matter had been settled to cash?

13 **A.** Yes.

14 **Q.** Then if we can scroll down to Mr Allen's entry,
15 Dave Allen at the foot of the page there. Was
16 he a colleague of yours --

17 **A.** Yes, he was a colleague.

18 **Q.** -- doing the same work as you?

19 **A.** Yes.

20 **Q.** He says:

21 "Immediately after selecting 'Sell Euros'
22 [message] 'Transaction Prompt' appears; this
23 states 'Transactions paid for using a debit or
24 credit card will require mandatory ID'.

25 "I note this isn't shown in the POC log for

14

1 PIN pad interaction at any time during this
2 session and no evidence of any banking dialogue
3 in the counter message log, and no evidence of
4 the session being settled 'automatically' in
5 some way, rather than by action of the Clerk.

6 "The counter logs can't show us whether or
7 not the Clerk actually took £500 from the
8 Customer, in exchange for 540 Euros.

9 "Conclusion: the Clerk selected Debit Card
10 as the method of payment early in the dialogue,
11 but settled to Fast Cash at the end of the
12 Session."

13 Is this another example of being able to
14 access the buttons pressed and the messages
15 displayed that we saw in the previous PEAK,
16 albeit Mr Allen has not cut in to his entry on
17 the PEAK the text that supports what he has
18 said?

19 **A.** Yes, he was using the same type of information
20 from the POC log to give a narrative to what
21 seems to have happened.

22 **Q.** So is it right, then, that the documents we have
23 looked at show what selections, if I can use
24 that word, a subpostmaster has made and what
25 messages are displayed to the subpostmaster in

16

1 the course of the session they are engaged in,
 2 as opposed to a record of every keystroke made?
 3 **A.** Yes, and, yet again, I will say this is only for
 4 HNG-X.
 5 **Q.** Can we look, please, at an example of where you
 6 have seemingly have had access to the POC log,
 7 FUJ00085913. You'll see that this is a PEAK,
 8 dated 14 October 2015 -- if we just scroll down
 9 for the first entry -- with your name against
 10 it. It, in fact, concerns Bug 4 that we're
 11 going to look at a little later, the
 12 Dalmellington bug?
 13 **A.** Yes.
 14 **Q.** If we see the summary, if we scroll up please,
 15 "Horizon -- transaction discrepancies". If we
 16 can skip, please, straight to page 5 of this
 17 PEAK, and if we look in the -- sorry, page 3.
 18 Can you see, right at the foot of the page we're
 19 looking at here, it says:
 20 "keystrokes: Back Office, Remittances and
 21 Transfers, Delivery Scan your barcode?"
 22 **A.** Yes.
 23 **Q.** Can you help us, where is that information from?
 24 **A.** I would have got that from the Post Office
 25 Counter log.

17

1 pressed --
 2 **A.** Um --
 3 **Q.** -- does it?
 4 **A.** I would say, yes, it does. They have been asked
 5 by the Helpdesk, one of the helpdesks, specific
 6 questions and that is what they have answered.
 7 **Q.** So where it says, "keystrokes" that's a record
 8 of a subpostmaster saying it, is it?
 9 **A.** Yes, because those are the -- sorry, those are
 10 the buttons that he would press to do this
 11 process.
 12 **Q.** Then if we go forwards, please, to page 5, and
 13 go to the bottom half of the page, please. We
 14 can see entries from you from 14 October
 15 onwards?
 16 **A.** Yes.
 17 **Q.** If we look at the third entry there, timed at
 18 15.35.38, "Evidence Added", and then is that
 19 a POC file reference code?
 20 **A.** Yes, it is.
 21 **Q.** What's that saying that you have done?
 22 **A.** I have, by this time, extracted the POC file for
 23 the day from the counter. I have examined it.
 24 I made some comments on it, which are further up
 25 the screen.

19

1 **Q.** That's a similar sort of cut and paste by you
 2 from the POC log into this PEAK?
 3 **A.** Yes.
 4 **Q.** If we go forward, then, to page 5 --
 5 **A.** No, actually, that's not -- hang on, that's not
 6 me, because this is still an update that has
 7 been put on by --
 8 **Q.** If we just go back to the foot of page 1.
 9 **A.** Yes, this -- yeah, this bit that's highlighted
 10 at the moment is information that's either been
 11 provided by it looks like it might have been
 12 provided by NBSC.
 13 **Q.** Look at the foot of page 1. That's where this
 14 entry begins, I think.
 15 **A.** Yes. So this is information that has either
 16 been -- that has been added by HSD, or whatever
 17 they were called at this point in time, based on
 18 information that they had received from NBSC.
 19 **Q.** So did NBSC have access to the POC log then?
 20 **A.** No. They must have asked the branch what they
 21 had pressed to get into this situation.
 22 **Q.** Just go back to that entry we were looking at.
 23 If you look at the whole entry, that doesn't
 24 look like it's the record of a conversation in
 25 which a subpostmaster said what buttons they had

18

1 **Q.** Yes.
 2 **A.** I have put it through the obfuscation process to
 3 make sure that no personal data is visible to
 4 unauthorised staff and then, once it was
 5 downloaded, it was automatically attached to the
 6 PEAK.
 7 **Q.** Do we see the automatic attachment three
 8 entries, four entries on, where there's
 9 an underlined entry reading "8th Oct poc.log"?
 10 **A.** Yes, I've added two different logs, one for
 11 8 October and one for 1 October.
 12 **Q.** So if we had the PEAK system available to us
 13 now, that would be a hyperlink through to those
 14 files, would it?
 15 **A.** Yes, I don't know if those files would --
 16 underlying files would still exist or if they
 17 were deleted after a certain length of time.
 18 **Q.** Look at it the other way, then, back in 2015, if
 19 you clicked on those, that would take you
 20 through?
 21 **A.** Yes.
 22 **Q.** So what was the purpose of putting the
 23 attachments in, in this way?
 24 **A.** To make that available to fourth line support,
 25 who were GDC by this point.

20

1 Q. If we go to the foot of the page, please the
2 second entry up from the bottom, you say:
3 "Routing to GDC [fourth line support, yes]
4 to investigate by user was able to press and
5 enter and settle the same 'rem in' basket
6 multiple times. I have not managed to reproduce
7 this."

8 So can you tell from that entry, and in the
9 absence of us having a POC log, the extent of
10 the data that you were able to see.

11 A. I was able to see the button presses and, if we
12 could just go up the page a little bit, I did
13 put an update on to say there that I could see
14 from the button presses that "Enter" had been
15 pressed several times --

16 Q. If you keep going up, the second entry there at
17 17.42.11.

18 A. Yes.

19 Q. "I can see that the clerk pressed Enter 4 times
20 ..."

21 A. Yes.

22 Q. So thinking of the division that we made earlier
23 or the evidence you gave about the division
24 earlier, on what the POC log data did and did
25 not record, this seems to suggest that delivery

21

1 A. I can't --

2 Q. Is it the function being performed?

3 A. It's the function being performed. I can't
4 remember what the question was that they were
5 pressing enter in response to. I think it is
6 recorded somewhere. It may well be -- maybe it
7 was something along the lines of "Has the
8 receipts printed properly?" They pressed
9 "Enter" for yes, which should then have taken
10 them out of the process but, because there was
11 an error situation, it went backwards and then
12 printed a second delivery receipt and then they
13 were asked again, has it printed? It had, so
14 they pressed "Enter" for yes and, again, it
15 was -- this was an error situation but they were
16 pressing cases "Enter", which should have taken
17 them out of the process but it wasn't working as
18 it should.

19 Q. Thank you, that can come down from there.
20 That's the only questions I ask about that topic
21 from yesterday.

22 Can we go back to where we were from last
23 night and explore your contact with
24 subpostmasters. As we read yesterday in
25 paragraph 212 of your statement, you said that

23

1 receipts were printed and then the clerk just
2 pressed "Enter" four times?

3 A. That's what the log showed, yes.

4 Q. So you could see a keystroke --

5 A. I could see those keystrokes, yes. I -- yes.

6 You could see the -- and pressing that key would
7 then cause the screen to move to a different
8 screen, so it was -- these were navigational
9 keystrokes or keystrokes in response to
10 messages, and so on, you could see.

11 When you asking yesterday, I thought you
12 were asking about every key that was typed and
13 certainly that was not all recorded.

14 Q. So if, in my example of committing cash to the
15 account earlier of the £2,500 versus the £250,
16 if the clerk, after they had typed £250, had hit
17 "Enter" four times, would you be able to see
18 that?

19 A. Um -- it would -- it would depend precisely how
20 it was set up. You might be able to see "Enter"
21 being pressed but I can't be certain. I don't
22 know.

23 Q. What, if you can assist us, please, what on this
24 occasion allowed you to see multiple button
25 presses of the same nature?

22

1 the subpostmasters were not your clients. If
2 you spoke to a subpostmaster, did you give them
3 your name?

4 A. Um, I'd certainly give them my first name.
5 Probably not usually my surname.

6 Q. Did you give them a means of contacting you?

7 A. No.

8 Q. Why was that?

9 A. Because they were not meant to have direct
10 access through to third line support.

11 Q. How would they get access to you?

12 A. They could phone the helpdesk and ask that
13 a message be passed to me and that did very
14 occasionally happen.

15 Q. How very occasionally?

16 A. I don't know. Three or four times ever,
17 perhaps.

18 Q. In the 16 years?

19 A. Yes. It wasn't something that -- I mean, the
20 whole point of having a support structure is
21 that you've got the people nearer the bottom who
22 are actually beaver away, resolving the
23 problems and doing the investigations and
24 I think almost any support system you have
25 a certain amount of filtering with what direct

24

1 contact there can be.

2 **Q.** Was there a duty or an obligation on you to

3 speak to any subpostmasters or was it entirely

4 at your discretion, if you thought it might help

5 solve the problem?

6 **A.** It was at my discretion and I was slightly

7 surprised there didn't seem to be any guidance

8 given on that.

9 **Q.** Surprised at who?

10 **A.** Perhaps at the general processes but, you know,

11 I came into a team that was already up and

12 running, working in their way and when you're

13 doing that, coming in as somebody new, you

14 follow what everybody else is doing.

15 **Q.** We saw also yesterday that in paragraph 42(iv)

16 of your statement you said that the MSU was

17 responsible for liaising with the Post Office

18 via BIMS reports, if there were errors which

19 affected counter balancing?

20 **A.** If there were errors that affected the branch

21 accounts or client accounts, bills being paid,

22 information being fed through, they covered that

23 area as well and also banking transaction

24 discrepancies -- not discrepancies, anomalies.

25 **Q.** As counter balancing was your specialist area,

25

1 to the Post Office to get approval for such

2 corrective amendments?

3 **A.** It went through whatever the particular change

4 control process was at that point and, in

5 practice, it would usually be the managers in

6 the Service Management Team who would talk to

7 people at Post Office.

8 **Q.** So who was your point of contact then, within

9 Fujitsu first?

10 **A.** Well, I would -- obviously, it changed over the

11 years. The formal way of doing it was for me to

12 fill in a form saying what was to be done, and

13 so on, and then there were people who had to

14 read that information and sign off that form.

15 In practice, I would probably talk to my

16 manager, a problem manager, one of the customer

17 service managers. It just depended who had been

18 involved with it. But there was a formal

19 sign-off process, as well, which would always

20 have included the SSC manager and one of the

21 customer service managers.

22 **Q.** How did you find out whether the Post Office had

23 approved the corrective amendments?

24 **A.** That would be added to the OCP, OCR, MSC --

25 I can't remember all the acronyms -- but it was

27

1 did that mean that you had more contact or

2 a greater relationship with the people in MSU

3 than others in the SSC?

4 **A.** Um, no, I think a lot of the counter calls --

5 calls raised by MSU tended to be shared out

6 amongst the teams, so I think a lot of different

7 people would have had contact with them.

8 **Q.** Were the MSU involved in getting the Post

9 Office's approval for inserting or amending data

10 into branch accounts?

11 **A.** We couldn't amend data into branch accounts and,

12 no, they weren't.

13 **Q.** You said you couldn't amend branch accounts?

14 **A.** Yes.

15 **Q.** What do you mean by that answer?

16 **A.** You couldn't amend data that they had already

17 written. All that we could do was to insert

18 extra corrective transactions in the very few

19 cases where that was seen to be the best thing

20 to do to resolve a system problem that had

21 already happen.

22 **Q.** Were MSU involved in getting approval for

23 inserting extra corrective transactions?

24 **A.** No.

25 **Q.** Who was your point of liaison, therefore, back

26

1 part of the formal process that there had to be

2 a name and a sign-off on that. But I was not

3 responsible for actually going and seeking that

4 and making -- I just filled in the form to start

5 with and then other people were in charge of

6 making sure that the correct sign-offs were done

7 before I was then given the authorisation to do

8 a change.

9 **Q.** You said yesterday afternoon, right at the end

10 of the session of your evidence, that you knew

11 of cases where the Post Office did not tell

12 a subpostmaster that their financial data had

13 been altered remotely by somebody within

14 Fujitsu. That's at page 207, lines 20 to 24.

15 What was that knowledge based on?

16 **A.** Discussions, sometimes along the line of are

17 Post Office going to -- I wouldn't necessarily

18 be speaking directly to somebody within Post

19 Office for this, although I know there's one

20 occasion when I did, at least. But there were

21 several occasions where we'd say, "Will you

22 notify the branch or shall we?" And they'd say,

23 "No, we don't think it's necessary to notify the

24 branch".

25 **Q.** Why would they say or what reason did they give

28

1 for it not being --
 2 **A.** I don't --
 3 **Q.** -- hold on -- for saying it's not necessary to
 4 notify the branch that their financial data had
 5 been altered remotely by somebody within
 6 Fujitsu?
 7 **A.** That was their decision to make. I don't know
 8 why they would make it. I would always have
 9 been happier if the branch had been fully
 10 informed.
 11 **Q.** Why would you have been happier if the branch --
 12 **A.** Because I always thought --
 13 **Q.** -- hold on. The transcriber has to write down
 14 what we say and it's easier if I get the
 15 question out and then you answer.
 16 **A.** Yes.
 17 **Q.** I'm guilty of it as well, of interrupting you.
 18 So did they give any reasons for not wishing
 19 to inform the branch that their financial data
 20 had been altered remotely?
 21 **A.** I've seen it written down in one or two
 22 instances, I think, because they didn't want to
 23 let the branch know that there had been a system
 24 problem.
 25 **Q.** So deliberately keeping the existence of

29

1 **Q.** Well, did it seem to you that, in this respect,
 2 the Post Office was applying an approach, so far
 3 as the subpostmasters were concerned, of the
 4 least said to them, the soonest mended?
 5 **A.** I can't speak for Post Office but I certainly
 6 got the feeling they did not want the -- there
 7 were occasions when they didn't particularly
 8 want the postmasters to know about problems.
 9 **Q.** Can we look at some documents, please, starting
 10 with FUJ00142197. This is an email sent from
 11 you to Gareth Jenkins, and Andrew Keil and Mik
 12 Peach, on 10 December 2007.
 13 **A.** Yes.
 14 **Q.** If we read it together, you say:
 15 "Gareth,
 16 "We have a problem with a branch where
 17 a single SC line was written for 100 Euros
 18 (£484) with no settlement.
 19 "This was in the middle of two RISP
 20 transactions and I suspect it's another oddity
 21 in the LFS counter code.
 22 "Initially it caused a harvester exception
 23 because some of the BlackBoxData info was
 24 missing, but that was corrected (so has gone to
 25 POLMIS?) and now the set of transactions for the

31

1 a Horizon system fault from the subpostmaster
 2 that it affected?
 3 **A.** I think that certainly did happen on some
 4 occasions.
 5 **Q.** Were you uncomfortable with this?
 6 **A.** Yes, I was, really. I just felt it would be
 7 a lot clearer if everybody -- if the branches
 8 knew when there had been a problem. I -- if
 9 I spoke to a branch and there had been a system
 10 problem then I would say, "There has been
 11 a system problem".
 12 One particular instance I can remember where
 13 we -- I know the branch wasn't contacted was
 14 where, as far as we were aware, the branch
 15 was -- didn't know that the problem had
 16 happened, it had been brought to our attention
 17 because of an entry on the Reconciliation
 18 Report, and so undoing what had been wrongly
 19 recorded seemed like the best way forward and
 20 they may well not have been aware that they had
 21 had a problem in that case.
 22 **Q.** When you refer to the "best way forward" do you
 23 mean the open and honest way forward?
 24 **A.** The way to resolve it perhaps with fewest
 25 questions.

30

1 day don't net to zero, hence on the Incomplete
 2 Summaries report.
 3 "I don't know what to do about it. As it
 4 stands, when they balance I think they will have
 5 a gain at the branch. If we correct the POLFS
 6 feed so it nets to zero it will not be in line
 7 with the branch, and will probably cause
 8 problems in future.
 9 "This might be a case for writing
 10 a corrective message at the counter but this has
 11 not been a popular approach in the past."
 12 Then you ask some questions.
 13 **A.** Yes.
 14 **Q.** You say that inserting a message was not
 15 a popular approach in the past. Is this
 16 a reference to what you were just describing or
 17 is this a different issue?
 18 **A.** This is a reference to Post Office not wanting
 19 us to make corrections.
 20 **Q.** So this is the same issue that we were just
 21 discussing?
 22 **A.** Yes, this is.
 23 **Q.** But this isn't a communication between you and
 24 the Post Office, between Fujitsu and Post
 25 Office, this is an internal communication?

32

1 A. Yes.

2 Q. Did Post Office's desire not to reveal to
3 subpostmasters errors in the system have
4 an effect on the extent to which you did insert
5 corrective messages at the counter?

6 A. Um, I don't think the alternative to writing the
7 corrective message was doing absolutely nothing.
8 Something had to be done about this particular
9 problem because, as I said, in this case it was
10 going to cause them potentially a gain, and
11 they'd got the sort of equivalent of a -- they
12 would have the equivalent of a -- now, would
13 they? Yes, they would have had a receipts and
14 payments mismatch or a non-zero line on their
15 branch trading statement. Sorry, this -- I'm
16 trying to remember a long way back now.

17 Q. Yes.

18 A. Because they hadn't balanced, there was still
19 an opportunity where a corrective message at the
20 counter to cancel out this incorrect line would
21 have put them in the state that they should have
22 been in, so it seemed worth considering that.

23 Q. What I'm asking is it seems that, by at least
24 December 2007, the reluctance of the Post Office
25 to reveal to subpostmasters, through the use of

33

1 more details as to precisely what will happen,
2 and then I'd already talked to Gary Blackburn at
3 Post Office about it, so this is obviously after
4 the discussion that I had with Gareth.

5 And then further down we can see that
6 approval has been sought from Post Office
7 through the formal route and there should also
8 be sign-off by my manager.

9 Q. Thank you. So if we just read through it
10 together:

11 "Write corrective bureau message for [then
12 the branch code is given].

13 "A single ... message ... was written in
14 error on 26th November ... selling 1,000 US
15 dollars, with no corresponding settlement line.
16 To remove the effects of this message at both
17 the branch and on POLFS, we will need to insert
18 a new message to negate the effects of the
19 original message.

20 "Justification: If the change is not made in
21 the counter messagestore (before the stock unit
22 is balanced on Wednesday), the branch will have
23 an unexpected gain of £484 (or thereabouts ...),
24 and a receipts and payments mismatch. This gain
25 would have to be resolved at the branch. There

35

1 corrective action, errors in the system was
2 having a chilling effect on you within Fujitsu
3 about your willingness to do it?

4 A. Yes, I --

5 Q. Would that be fair?

6 A. Um, I mean, there's the other position, which is
7 that, you know, writing a corrective message,
8 SSC making changes to counter accounts, you can
9 understand why there was quite a reluctance to
10 give us permission to do that as well.

11 Q. Why?

12 A. Possibly because, at some levels, it was thought
13 that we didn't have the ability to do that.
14 I don't know. I cannot speak for Post Office.

15 Q. Can we look, please, at FUJ00087194. This,
16 I think, is related to the email that we just
17 saw.

18 A. Yes.

19 Q. Just looking at the whole page first, can you
20 describe what this document is?

21 A. Sorry, can I have a drink and a cough.

22 Q. Yes, of course.

23 A. This one of the change procedure documents, so
24 an OCP which I filled in what has been proposed,
25 why the change is justified, when it'll be done,

34

1 would also be an inconsistency between the
2 branch and POLFS to be resolved. By correcting
3 the problem locally, the branch may not be aware
4 of the problem, and there will be no
5 inconsistency between the branch and POLFS."

6 You set out when it's planned for. You set
7 out some extra detail. Then you say:

8 "The message will include a comment to show
9 it has been inserted to resolve this problem
10 (this will not be visible to the branch)."

11 Skipping a paragraph, you say:

12 "Neither the new nor the old message will be
13 included in data sent to POLFS."

14 So I think this is a record to show that,
15 despite the misgivings in the email exchange we
16 looked at earlier, authorisation had been given.
17 But you record twice on this document that, by
18 doing it this way, the branch will not be aware
19 of the problem and that the message will not be
20 visible to the branch. Why was it important to
21 record those two things?

22 A. Just so it was known that that was the case.
23 It's not saying that none of it would have been
24 visible to the branch. They would have been
25 able, if they'd printed their transaction log,

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1 they would have seen the first transaction and
 2 they would also see the equal but opposite
 3 transaction. They would see that but they would
 4 not have seen the comment --

5 **Q.** Who had done it?
 6 **A.** -- of who had done it.

7 **Q.** Why was it important to record that the "who had
 8 done it" will not be shown to the subpostmaster?
 9 Why were you writing that on here?
 10 **A.** Um, just in case anybody at some point in the
 11 future wanted to know. I just tried to -- you
 12 know, I wrote down as full a description as
 13 I could of what was happening and so, if there
 14 was a question at some point, we would know this
 15 particular fact.

16 **Q.** In writing it, were you giving some reassurance
 17 to POL "Don't worry, this won't be shown to the
 18 branch. They won't see what's going on here"?
 19 **A.** I don't recall that being my intention at the
 20 time. I certainly wasn't doing anything to try
 21 to specifically hide it from the branch.

22 **Q.** Wasn't that the effect of what you were doing,
 23 though?
 24 **A.** I don't think I could have added anything on
 25 that would -- could I have made it obvious to

37

1 **Q.** Did the Post Office tell you to undertake this
 2 correction in a way that did not reveal this
 3 information to the branch?
 4 **A.** I don't recall them specifically saying that.

5 **Q.** Or did you do it in that way, as a matter of
 6 choice, because you knew that that's what your
 7 client would want?
 8 **A.** I cannot remember and I haven't seen any
 9 documentation as to whether I had a conversation
 10 with Gary Blackburn as to whether he was going
 11 to contact the branch about this or not, and
 12 I don't know what he said in reply. I think
 13 I probably would have asked him that question
 14 but I can't remember.

15 **Q.** I mean, is what we see here -- you undertaking
 16 the corrective transaction in a way that does
 17 not reveal the way in which the corrective
 18 transaction has been undertaken and who has done
 19 it to the postmaster -- reflect the view that
 20 you received from the Post Office, that it was
 21 important not to reveal to subpostmasters any
 22 hint that there were issues with the reliability
 23 of Horizon?
 24 **A.** I don't think I took this action for that
 25 reason.

39

1 them in some way? I'm not sure.

2 **Q.** Wouldn't telling the branch assist them in
 3 future --
 4 **A.** Yes.

5 **Q.** -- in that if there had been a recurrence that
 6 was not picked up, then they might understand
 7 better how it had happened?
 8 **A.** A recurrence would have been picked up by the
 9 same things that picked up this one. They
 10 hadn't reported "This is a problem already". If
 11 it had happened again, it would have been picked
 12 up by the same mechanism that picked it up this
 13 time.

14 **Q.** So are you saying that it's best not to worry
 15 them with a fault in the system?
 16 **A.** I wasn't making the decision as to whether the
 17 branch should be informed or not. But, yes, by
 18 doing it in this way, maybe I was thinking, "Oh
 19 good, we can just get it sorted out before they
 20 balance, they don't need to be bothered by it".
 21 That probably -- you know, if I had realised
 22 I was going to be questioned about it so long
 23 afterwards, I might have possibly made
 24 a different decision but that's the decision
 25 I made back in 2007.

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1 **Q.** Albeit the effect of your actions was not to
 2 reveal to a subpostmaster the person and the
 3 means by which the corrective action had been
 4 undertaken?
 5 **A.** That was the result of what happened, given that
 6 Post Office chose not to talk to the postmaster.

7 **Q.** Can we look, please, at POL00023765. This is
 8 a PEAK from 7 December 2007; can you see that?
 9 **A.** Yes.

10 **Q.** From the summary, the issue is with a branch and
 11 a branch FAD is given, "POLFS Incomplete
 12 Summaries Report". You become involved in this
 13 later.
 14 **A.** Yes.

15 **Q.** Can you recall or explain what an incomplete
 16 summaries report is?
 17 **A.** Where the transactions, which had been for
 18 a day, for a branch, were harvested to be sent
 19 on to POLFS, which was their financial back end
 20 system. If the transactions didn't net to zero
 21 then they would not be sent and we would have to
 22 investigate, you know, why there was an issue.

23 **Q.** If we go over the page, we can see, I think, you
 24 attaching some files, is that right, on
 25 10 December?

40

1 A. Yes. This is the same branch as before.
 2 Q. Yes.
 3 A. Yes.
 4 Q. We can see on the 11 December a couple of files
 5 or links to files, entitled "Details of how
 6 POLFS feed was corrected" and "Correction made
 7 to counter messagestore"?
 8 A. Yes.
 9 Q. Again, are they hyperlinks to documents --
 10 A. Yes.
 11 Q. -- that we -- I don't think we have those. But
 12 anyway, if we go to the foot of the page,
 13 please, and look at Andy Keil's entry. Was he
 14 a colleague of yours in SSC?
 15 A. Yes, he was.
 16 Q. He notes at 17.19.46:
 17 "Worth noting that the branch did not have
 18 any issues with the mismatched transactions
 19 because this was fixed before they did the roll.
 20 The branch is not aware of this and it's best
 21 that the branch is not advised."
 22 A. Yes.
 23 Q. Again, is that a further reflection of a culture
 24 within the SSC of it's best not telling the
 25 branches where such corrective measures are

41

1 Q. What explains the difference of approach, then,
 2 if the --
 3 A. Because the branch may not have been aware of
 4 this issue. It had only been -- they hadn't
 5 reported it as a problem. It had only been
 6 picked up on our internal reports.
 7 Q. Did you feel uncomfortable with this?
 8 A. Yes, I did. I would -- I think I said earlier,
 9 I would rather that the branch had been involved
 10 in the discussions, so they knew what was
 11 happening.
 12 Q. Is this another case of you just doing what was
 13 common practice and that which your client
 14 wished you to do?
 15 A. I don't think it's that unreasonable to do what
 16 your client wishes you to do. As to whether it
 17 was common practice, this, you know, the whole
 18 process of making counter corrections was pretty
 19 unusual. It was not something that was
 20 happening every week, every month. They were
 21 very, very few and far between. So this was
 22 what our client wanted at the time. Perhaps it
 23 was me anticipating what our client might or
 24 might not want to do. But, personally, I would
 25 have been much happier if the branch was aware

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1 undertaken to their financial data by the SSC?
 2 A. I think it's just reflecting that, in this one
 3 specific case, Post Office had said that they
 4 did not want to -- they were not going to
 5 contact the branch.
 6 Q. You said "in this one specific case".
 7 A. Yes.
 8 Q. You said earlier in your evidence and last
 9 night, that you were aware of cases where the
 10 Post Office did not tell a subpostmaster that
 11 their financial data had been altered remotely
 12 by somebody within Fujitsu. You're not
 13 suggesting that this was the only example of it,
 14 are you? Rather, this is reflective of that
 15 wider practice, is it not?
 16 A. This is the call that I had in mind when giving
 17 those answers. Very, very hard to remember now
 18 but I think, as time went by, we were aware that
 19 Post Office certainly did not always want to
 20 tell the branches of faults, and so on. But
 21 I wouldn't say that this was fixed within SSC.
 22 As I've said before, if a branch had raised the
 23 problem themselves and we were talking to them
 24 and it -- we knew it was a system error, then,
 25 yes, we would say so.

42

1 what was being done.
 2 Q. Did the Post Office ever give any good or
 3 substantial or honourable reasons for not
 4 wishing for this material to be revealed to the
 5 subpostmaster?
 6 A. I'm not sure that they gave us our reasoning --
 7 gave us their reasoning in that way, no.
 8 Q. Was it a case, then, that they were -- the
 9 reason was the least the subpostmaster knows
 10 about errors in the system, the better?
 11 A. I think you have to ask what Post Office what
 12 their thoughts on that are. But I would say,
 13 yes, I did get that impression at times.
 14 Q. How and from whom did you get that impression at
 15 times?
 16 A. I think possibly once or twice I was on
 17 a conference call about a system problem with
 18 Post Office people, and I think I've seen at
 19 least one document where it's minuted that they
 20 don't want -- they didn't want to give
 21 opportunities for fraud, if postmasters became
 22 aware of certain issues.
 23 Q. Can you just explain how revealing to
 24 a subpostmaster that a corrective action had
 25 been made to correct a bug in the system would

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1 give an opportunity for a subpostmaster to
 2 commit an offence of fraud?

3 **A.** I wasn't talking about corrective actions there,
 4 I was talking more about overall discussion of
 5 system problems that had occurred. I don't
 6 recall that ever being said. In fact, I'm sure
 7 that wasn't ever said in any discussion as to
 8 a single corrective action at a branch.

9 **Q.** We've seen some evidence that people such as
 10 Penelope Thomas, Andrew Dunks, Brian Pinder
 11 produced ARQ branch data for the purposes of
 12 proceedings. Was there any method to alert them
 13 that corrective action had been taken to insert
 14 data or extra messages into a branch's accounts?

15 **A.** If they had looked at all the PEAK calls for
 16 a branch, they might have seen those but I don't
 17 know if that was part of their process. The
 18 OCR -- the ARQ data would contain the -- both
 19 the original transaction and the corrective
 20 transaction at the point at which they were
 21 done.

22 If the full unfiltered data was retrieved
 23 and inspected, then that would show the comment,
 24 for example, that I mention was added in this
 25 one. Certainly sometimes for counter

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1 very clear that it -- I -- as I say, I can't
 2 remember without an example if it would have
 3 been something like SSC999, which would have
 4 been a valid username, or something else, but it
 5 wouldn't have "Fred12" or something. It would
 6 have been something to draw attention to it, not
 7 to try to hide it.

8 **MR BEER:** Yes, thank you.

9 Sir, that might be an appropriate moment for
 10 the morning break, as I move next to some
 11 examples of bugs, errors and defects.

12 **SIR WYN WILLIAMS:** Yes, by all means. How long do
 13 you think is appropriate?

14 **MR BEER:** Until 11.30, please, sir.

15 **SIR WYN WILLIAMS:** Yes, fine.

16 (11.12 am)

(A short break)

18 (11.30 am)

19 **MR BEER:** Good morning, sir, can you continue to see
 20 and hear me?

21 **SIR WYN WILLIAMS:** Yes, I can. Thank you.

22 **MR BEER:** Thank you very much.

23 I keep promising to get on to bugs, errors
 24 and defects but I've still got to cover
 25 something that I rather skipped over,

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1 corrections, and it wasn't done consistently,
 2 but often we might use a counter number that
 3 didn't exist to make it clear that it was
 4 something out of the ordinary, or a username,
 5 including SSC, again to show that it was
 6 something out of the ordinary.

7 That wasn't done on this specific one and
 8 I cannot remember whether that was because I was
 9 specifically asked not to or I was just
 10 producing a transaction that was absolutely
 11 a mirror image of the one that shouldn't have
 12 been there in the first place, and all I did was
 13 just change the signs on the values,
 14 effectively, and I left all the other data in
 15 there as it was. But I cannot properly remember
 16 my reasoning.

17 **Q.** What was the purpose of using a fictitious
 18 username?

19 **A.** To make -- well, if it had "SSC" in it to make
 20 it clear that it was not done by somebody at the
 21 branch.

22 **Q.** Did you always use SSC or did you use other
 23 fictitious usernames that did not identify the
 24 SSC as having made the change?

25 **A.** It would always have been something that was

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1 Mrs Chambers.

2 Can we go back, please, to POL00023765.
 3 This was the PEAK that we just looked at about
 4 the corrective action.

5 **A.** Yes.

6 **Q.** If we can just look at the foot of page 2,
 7 please, we've got the message or the entry by
 8 Andrew Keil that we looked at in the morning
 9 session at 12 December, 17.19.46?

10 **A.** Yes.

11 **Q.** "Worth noting that the branch did not have any
 12 issues with the mismatched transactions because
 13 this figure before they did the roll [the
 14 rollover]. The branch is not aware of this and
 15 it's best the branch is not advised."

16 So is that recording that by 12 December,
 17 the fix had been applied?

18 **A.** Um, I assume so. Yes. I mean, it was in the
 19 OCP when it was due to be applied.

20 **Q.** Yes. If we just go over the page to an entry
 21 that I didn't take you to, your entry on
 22 14 December at 16.13.37. You say:

23 "As detailed above, the two POLFS incomplete
 24 summaries ... have been resolved.

25 "The counter problem which caused the first

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1 issue has been correct by inserting a message
2 into the messagestore, for equal but opposite
3 values/quantities, as agreed with POL ..."

4 Then you give the OCP reference.

5 **A.** Yes.

6 **Q.** "As a result of this corrective action, the net
7 effect on POLFS is zero, and POLFS figures are
8 in line with the branch. POLMIS received both
9 the original message and the corrective
10 message."

11 But then you say this:

12 "Once the problem was corrected, there
13 should have been no impact on the branch.
14 However it has been noted that the stock unit of
15 BDC had a loss of [£]1,000, which was generated
16 after the correction was made. We have already
17 notified Gary Blackburn at POL (email attached).
18 This appears to have been a genuine loss at the
19 branch not a consequence of the problem or
20 correction."

21 So by 12 December the corrective fix had
22 been applied concerning a loss of \$1,000. After
23 that correction had been effected, a stock unit
24 showed loss of \$1,000. It was only generated
25 after the correction was made and you're saying

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1 into the main safe to see what happened.
2 Another is that I'm now wondering if this line
3 that was incorrectly written as an "SC", serve
4 customer, should actually have been another of
5 these RISP lines, which was reversing a rem out,
6 and so whether it now -- can I get this right?
7 Yes, that would -- if it was the case, that
8 would have had this effect.

9 But I agree now, certainly given those
10 circumstances, it would have been far, far
11 better to have talked to the branch at that
12 point to try and work out whether they did have
13 a genuine loss at the end of the day, whether it
14 was something that they then could resolve
15 themselves. I'm not aware that they ever phoned
16 in about it. I don't know if Gary Blackburn,
17 who was aware of this, ever contacted them or
18 checked to see if they did have any lasting
19 problem, but no, this -- it was not as a result
20 of the correction, but it wasn't the state that
21 we wanted to end up in.

22 **Q.** On what basis did you, in the light of what
23 you've just said, conclude that this was
24 a genuine loss at the branch?

25 **A.** Um, I don't know. I mean, because I had checked

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1 that this appears to be a genuine loss of the
2 branch and nothing to do with the correction.

3 **A.** Yes, I have obviously been thinking about this
4 quite a lot. The loss was only generated when
5 they balanced so that's why it showed at that
6 point, they hadn't balanced before then.

7 I think my conclusion that it wasn't
8 a consequence of the problem may have been
9 wrong. It wasn't a consequence of the
10 correction. I know that Mr Justice Fraser
11 considered some of this and there was -- I'm
12 afraid we haven't got the documents in front of
13 us, but his view was that there had been two
14 different corrections done and one of them was
15 for the wrong amount, and I can -- I disagree
16 with that strongly, in that the correction that
17 he thought was for the wrong amount didn't
18 affect the branch accounts at all. That was the
19 correction to the POLFS back end feed.

20 But yes, the branch then had a loss in this
21 stock unit. One possibility was that they had
22 done a balance snapshot or something during the
23 week and realised that, actually, they had got
24 \$1,000 more than they expected in that stock
25 unit and had taken it out of there and put it

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1 very carefully and I could see that my
2 correction had done precisely what I intended it
3 to, which was to remove this rogue SC line,
4 which should not have been written. It's only
5 now I'm wondering if, when it was written, it
6 should actually have been another RISP line but
7 I can't prove that at this point.

8 Obviously, if the branch had raised
9 another -- a call saying that they'd got
10 an unexpected loss, "What on earth has been
11 going on", then that would have been
12 investigated and followed through but, to the
13 best of my knowledge, they didn't.

14 **Q.** Did it occur to you at the time that the amount
15 of the correction, the value of the correction
16 that you had made, was equal to the value of the
17 loss that was now being shown?

18 **A.** Yes, of course it did. Which is why I checked
19 and double checked and triple checked.

20 **Q.** And therefore might be a relationship between
21 the two?

22 **A.** Yes.

23 **Q.** Isn't what you've just said though, to put the
24 burden back on the branch, to say they need to
25 complain again, they've got to go through the

52

1 whole rigmarole of going to NBSC again?
 2 **A.** They hadn't actually complained at all.
 3 **Q.** No.
 4 **A.** They didn't raise the original call.
 5 **Q.** Okay, they would have to go through a rigmarole
 6 for the first time, then?
 7 **A.** Yes.
 8 **Q.** Okay, we'll move on. I'm going to ask you about
 9 as many of Bugs 1, 2, 3, 4, 5, 6, 7, 8, 10, 19
 10 and 23 as identified in the appendix to the
 11 judgment of Mr Justice Fraser in the Horizon
 12 Issues trial as time allows today, and then I'll
 13 revert to the process when we meet again for the
 14 Phase 4 evidence.
 15 I'm not going to rely on his findings for
 16 the purposes of asking you questions, not least
 17 because we have more material than was
 18 apparently made available to Mr Justice Fraser.
 19 Just so you understand, what I'm going to try to
 20 do is firstly seek to understand in general
 21 terms what the nature of the relevant bug was,
 22 in a very high-level summary, then identify the
 23 issues that I would like to try and explore with
 24 you, then run through the material in
 25 chronological order that concerns that bug, and

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1 **Q.** Who developed it?
 2 **A.** I think John Simpkins probably did most of it
 3 but then, if other people had good ideas of how
 4 things could be monitored, they got sort of
 5 added into it. It was more monitoring of the
 6 back-end systems, not the counters themselves
 7 although, obviously, banking transactions, and
 8 so on, were going all the way through the
 9 system.
 10 **Q.** When you say monitoring of the back-end systems
 11 are you referring to POLFS there?
 12 **A.** No, I'm --
 13 **Q.** You're referring to Fujitsu back-end systems?
 14 **A.** Fujitsu back-end systems.
 15 **Q.** So how did it operate? What was its coverage?
 16 **A.** I cannot remember any -- much detail at all. It
 17 was just wherever there was a useful source of
 18 information, perhaps, for example, about the
 19 number of debit card transactions going through,
 20 they would have a response code on them to say,
 21 if it had been a successful payment or
 22 otherwise, we could monitor how many were going
 23 through a particular point in the system with
 24 some sort of failure/error code. And if it
 25 exceeded a certain threshold, then it would go

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1 then explore any issues that are left that
 2 haven't been addressed.
 3 I'm not going to explore the bugs in
 4 chronological order, simply do them 1, 2 and
 5 following.
 6 **A.** Yeah.
 7 **Q.** Before we get to that, would you agree that not
 8 all errors in the Horizon System were caught by
 9 the automated processes set up by Fujitsu to
 10 detect errors?
 11 **A.** Yes.
 12 **Q.** You tell us in your statement -- no need to go
 13 there, it's paragraph 41 -- that:
 14 "From around 2007 a real-time monitoring
 15 system was developed by the SSC to alert us to
 16 system-wide problems, for example a large number
 17 of debit card transactions failing. This system
 18 was tweaked and expanded over the years."
 19 What was the name of that system?
 20 **A.** The SSC monitor? Um, I can't properly remember.
 21 **Q.** Who monitored it?
 22 **A.** We took it in turns. We had an SSC monitor
 23 monitor.
 24 **Q.** Was that one person a day or a shift?
 25 **A.** Yeah, a day.

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1 red instead of green and that would encourage
 2 somebody to see what was going on.
 3 **Q.** So it was essentially a sort of pattern
 4 analysis?
 5 **A.** Yeah, for that particular instance.
 6 **Q.** Can you help us, other than failed debit card
 7 transactions, what, if anything, else it picked
 8 up?
 9 **A.** Banking transactions, which were actually
 10 a separate system. I can't now remember the
 11 details, I'm sorry.
 12 **Q.** There wasn't such a system before 2007; is that
 13 right?
 14 **A.** Not sort of trying to pick up problems before
 15 anybody had reported to them -- them to us in
 16 some other way, yeah.
 17 **Q.** But, in any event, the system didn't itself
 18 proactively identify all bugs, errors and
 19 defects?
 20 **A.** Not at all, no.
 21 **Q.** Was Fujitsu essentially reliant on, therefore,
 22 a problem occurring within the live estate
 23 causing a discrepancy or a loss, and the
 24 subpostmaster raising it through the NBSC or the
 25 Horizon Support Desk?

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1 A. We had all the reconciliation reports that ran
 2 overnight, so that was the main way of finding
 3 financial inconsistencies on the system.
 4 Q. So there was the reconciliation reporting
 5 system?
 6 A. Yes.
 7 Q. Did it nonetheless remain the case that the
 8 majority of bugs were picked up through
 9 subpostmaster initiated action?
 10 A. Um, I mean, obviously there were problems to be
 11 investigated throughout the whole system, all
 12 the back-end stuff as well, but if we're talking
 13 specifically about counter balancing problems,
 14 which were only a very small proportion of the
 15 overall calls that we were handling, um, then
 16 I would say it was probably about 50:50
 17 inconsistencies being reported by -- on the
 18 reconciliation reports or branches reporting
 19 that they had a problem in a particular area.
 20 Q. You said that counter balancing was only a small
 21 proportion?
 22 A. Oh, yes.
 23 Q. But it was a very significant issue for the
 24 subpostmaster concerned --
 25 A. Yes, of course.

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1 to the very top of the heap. You could argue
 2 that it's actually extremely important that
 3 a branch or a whole series of branches can
 4 trade. If they're not able to trade, that is
 5 also -- has serious consequences for all of
 6 them.
 7 If the entire estate can't do banking
 8 transactions that obviously also has a severe
 9 impact on the whole estate and so, to some
 10 extent, I think those type of problems may have
 11 been seen as more important -- not more
 12 important but would possibly require faster
 13 action than a discrepancy call from a single
 14 branch.
 15 I mean, I do see now that, yes -- I am well
 16 aware of the impact that these problems have
 17 had. But it was so hard to distinguish between
 18 business issues and potential system issues, and
 19 we would look for every possible sign of
 20 a system issue. But if there wasn't one,
 21 without knowing what had actually taken place at
 22 the branch, you can't do more.
 23 Q. Would your view have been different as to the
 24 relative importance accorded to bugs, errors and
 25 defects that may have affected the ability of

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1 Q. -- potentially?
 2 A. Yes.
 3 Q. Did you realise that at the time, did you
 4 acknowledge that at the time, that the
 5 consequences for a subpostmaster may be very
 6 extreme indeed?
 7 A. I don't think we -- certainly, as I think I said
 8 yesterday, I didn't realise initially that --
 9 how -- really how the Post Office subpostmaster
 10 structure worked and that they were financially
 11 responsible. Obviously, some of problems would
 12 have been at the bigger Crown branches, which
 13 Post Office were responsible for. And there was
 14 always this huge difficulty in distinguishing
 15 where a problem is caused by something in the
 16 system and the -- certainly more than just
 17 a possibility that it is caused by some
 18 inaccuracy of processing at the branch itself,
 19 the user input.
 20 Q. Did you and others in the SSC treat counter
 21 balancing issues any differently because of
 22 a recognition that the consequences for
 23 a subpostmaster may be very direct and personal?
 24 A. I don't think that would mean that we would
 25 necessarily give it -- you know, sort of put it

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1 the system to continue to trade, ie financial
 2 issues, on the one hand, and issues that may
 3 affect the continued employment or suspension,
 4 civil proceedings against, criminal
 5 investigations and criminal proceedings against,
 6 subpostmasters, on the other, if you had known
 7 more about how the Post Office had treated the
 8 subpostmaster contract as meaning that
 9 subpostmasters were responsible for all losses?
 10 A. Yes. I feel we should perhaps have been warned
 11 if the result of us looking at a single call
 12 over a single day, or whatever, was going to --
 13 could result in action being taken against
 14 a postmaster with, I don't know -- I don't know
 15 how much extra investigation was ever done.
 16 Q. In the early days, say between 2000 and 2006,
 17 did you not realise, therefore, that the
 18 conclusions that you reached, the nature of the
 19 investigations that you undertook that preceded
 20 them and which you wrote up on a PEAK, could
 21 result in the next day a subpostmaster being
 22 suspended and locked out of their branch?
 23 A. No, I don't think we did realise that.
 24 I assumed there would be a huge amount more
 25 investigation and double checking of the figures

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1 and everything else.

2 **Q.** Double checking by whom?

3 **A.** I assume people in Post Office would be doing
4 that.

5 **Q.** Can we turn to Bug 1, please, the payments and
6 receipts mismatch bug. Can we start with my
7 sort of summary of it. Would you agree with the
8 following summary of the bug: firstly, it was
9 a Horizon Online bug that occurred in 2010?

10 **A.** Yes.

11 **Q.** Secondly, it occurred when a subpostmaster tried
12 to roll over a stock unit with a discrepancy?

13 **A.** Yes.

14 **Q.** Thirdly, the system would ask the subpostmaster
15 if they wanted to transfer the discrepancy to
16 the local suspense account?

17 **A.** Yes.

18 **Q.** If the subpostmaster cancelled the rollover, the
19 discrepancy was zeroed from the location cache
20 but nothing was written to the branch database?

21 **A.** Yes, I believe that's true.

22 **Q.** If the subpostmaster then tried to roll over,
23 the stock unit would be rolled with the corrupt
24 local cache missing the discrepancy?

25 **A.** Yes.

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1 payments events which Gareth flagged, and
2 there's an email about that earlier in the year,
3 and there was also at least one other problem
4 that occurred during the HNG-X pilot, which was
5 roughly the first six months of 2010. But they
6 were different underlying causes and I'm not
7 aware that this specific problem, which resulted
8 in a receipts and payments mismatch had been
9 seen or reported before September.

10 **Q.** That's a very helpful general answer. Can we
11 look at material then, the chronology of events.
12 There are about ten steps in the process that
13 I would like to ask you about, but there are
14 about another 20 steps in the process but I'm
15 going to ask other witnesses about those or
16 suggest that they're adequately established
17 through the documents themselves.

18 Can we start, please, with FUJ00081064. Can
19 you see that this is PEAK 0194381.

20 **A.** Yes.

21 **Q.** It was opened on 10 February 2010?

22 **A.** Yes.

23 **Q.** You can see from the summary "Counter APP"; what
24 does "APP" mean?

25 **A.** Application?

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1 **Q.** That would therefore create a receipts and
2 payments mismatch?

3 **A.** Yes. Although I think that receipts and
4 payments mismatch wasn't actually picked up
5 until the end of the following period.

6 **Q.** The issues that I would like to explore with
7 you, please, are, firstly, why it appears that
8 only significant action was taken in relation to
9 this bug from September 2010 onwards when,
10 firstly, the PEAKs in relation to it had been
11 raised in February 2010 and, secondly,
12 Mr Jenkins appears to have been aware of the bug
13 in May 2010 when he noticed a Windows NT event;
14 and then, secondly, what was done to ensure that
15 all branches that may have been affected by the
16 bug had been properly identified.

17 **A.** Right. I've got several things to say in
18 response to that. Firstly, from everything I've
19 seen about this bug, I was not involved in the
20 investigations in September. So, really,
21 everything I'm going to say is based on what
22 I have read since. I have no memory of it.

23 I haven't seen any evidence that suggests it
24 was -- that it did occur before September.

25 I know there were couple of receipts and

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1 **Q.** Total receipts £250,016.45, total payments
2 £200,016.45. Then if we see from the first
3 entry that summary is included, so a £50,000
4 discrepancy; do you see that?

5 **A.** Yes.

6 **Q.** So this is showing a mismatch, is this right --

7 **A.** Yes.

8 **Q.** -- between receipts and payment --

9 **A.** Yes.

10 **Q.** -- of £50,000?

11 **A.** It's reporting a mismatch, yes.

12 **Q.** Now, I don't think you, as you have said, ever
13 became involved in this PEAK, so far as I can
14 see; is that right?

15 **A.** I can't remember unless I go down the --

16 **Q.** Yeah, if the operator could just scroll through,
17 please, you'll see I think your name doesn't
18 appear on it.

19 **A.** Okay. So it's been sent off to GDC, who are
20 providing fourth line support.

21 **Q.** Yes, and if we scroll down, please, I think we
22 can see that your name is not on it.

23 **A.** Yes, okay, I do now remember this. I mean --

24 **Q.** This document?

25 **A.** I remember seeing this document before. Yes.

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1 Q. We can see, if we go back up to the top of the
2 first page, that this becomes
3 "KEL ballantj1759Q"?
4 A. Yes.
5 Q. We can see that under the "All references"
6 section, yes?
7 A. Yes.
8 Q. Can we look then, at "KEL ballantj1759Q", that
9 is POL00029425. This was created, we can see,
10 by your colleague John Ballantyne on 12 February
11 2010 --
12 A. Yes.
13 Q. -- and last updated by you on 17 May 2011?
14 A. Yes.
15 Q. The way a KEL is written, you can't actually
16 tell what Mr Ballantyne originally wrote and
17 what you changed subsequently; is that right?
18 A. You can't see on here. The old ones were kept
19 but I've no idea if they still exist.
20 Q. So the text on here, we can't see what was his
21 work and what's your work?
22 A. No, no.
23 Q. I don't suppose you now recall what changes you
24 made?
25 A. I may recognise some of my --

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1 you wouldn't have been seen, in any event,
2 because when we look at a document, you
3 disappear.
4 **SIR WYN WILLIAMS:** That's all right, then. That's
5 fine.
6 **MR BEER:** The solution is set out:
7 "SMC/counter eventing team: raise a B
8 priority call and send to SSC if you see this
9 event, unless it is from a training counter ...
10 "SSC: Instances of this error must be
11 investigated. If the error is as a result of
12 a new problem, please add the details to the
13 list of causes above.
14 "The branch accounts may need to be
15 corrected. See [another KEL] for advice on how
16 this has been done for a previous problem."
17 What do you understand "The branch accounts
18 may need to be corrected" to mean?
19 A. I don't know now and, when I covered this in my
20 witness statement, I hadn't seen the "wrightm"
21 KEL. I have now and it doesn't cast any light
22 on it so I'm sorry but I don't know why that's
23 there.
24 Q. You made a point in your witness statement
25 I would need to see "wrightm". We're going to

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1 Q. Your style?
2 A. -- style, but I'm not sure.
3 Q. You'll see it cross-refers, in about the tenth
4 line there, back to the PEAK we just looked at,
5 yes?
6 A. Yes.
7 Q. If we scroll down, please, it states the
8 problem:
9 "This event is generated when the payments
10 and receipts totals do not match on one of the
11 counter balancing reports. This indicates
12 a software error or data corruption."
13 A. Yes.
14 Q. So it continues:
15 "[This] has been caused in the past by ..."
16 Then three possibilities are set out, yes?
17 A. Yes, yes.
18 **SIR WYN WILLIAMS:** I'm sorry to interrupt you,
19 Mr Beer, but I've had a message to say that I'm
20 no longer on the screen. I'd just like to
21 assure anybody who is looking that I'm still
22 here and the problem with me being on the screen
23 is being seen to.
24 **MR BEER:** Yes, thank you, sir. We're going to be
25 looking at lots of documents at the moment so

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1 look at the "wrightm" KEL in a moment.
2 A. Yeah.
3 Q. So you don't understand what that means?
4 A. Unless it's to -- referring to the corrective
5 action that may or may not have been taken for
6 the September bug, where they pressed cancel at
7 a certain point.
8 Q. Who was this direction to correct the branch
9 account addressed to?
10 A. It's saying it to SSC, I believe, but don't
11 think I -- I'm just about certain I did not put
12 that in there. So I'm not entirely clear why it
13 is there.
14 Q. By what method would you identify which branch
15 accounts need to be corrected?
16 A. Once you had a full understanding of the
17 specific problem and its consequences.
18 Q. By what method would they correct the branch
19 accounts?
20 A. It would depend to the problem and its
21 consequences.
22 Q. In your witness statement -- no need to turn it
23 up -- paragraph 66, you say:
24 "Post Office would have been informed of
25 each instance. I am not sure whether this was

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1 via a BIM or some other route. Fujitsu would
2 not have contacted branches directly unless the
3 branch had raised the call in the first place."

4 By that, are you saying that the Post Office
5 would have been made aware of each of the
6 individual cases where this issue affected
7 a subpostmaster or are you saying that the Post
8 Office would be informed that there was
9 a systemic problem?

10 **A.** Um, as I said, when I wrote this section I was
11 working a little bit blind, given that I had no
12 direct involvement with this. We wouldn't have
13 told Post Office about the office snapshots
14 problem. Actually, they probably were told
15 about it because everything in the pilot was
16 closely monitored, but the office snapshot one
17 there, that was false reporting of a receipts
18 and payments mismatch because it didn't take the
19 transfer into account.

20 Obviously, the stuff that had to be done for
21 the September problem was a major problem, which
22 was all followed through at the time.

23 **Q.** Followed through by?

24 **A.** I wasn't involved but I believe you've got some
25 more documents about it.

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1 **A.** Yes.

2 **Q.** -- which is seven and a half months -- I hope
3 I've got the maths right on this occasion --
4 since the PEAK that we were looking originally
5 at 10 --

6 **A.** Yes, but that original PEAK was the office
7 snapshot problem, not the same problem that
8 happened in September.

9 **Q.** Why do you restrict the previous PEAK to only
10 the office snapshot problem?

11 **A.** I don't. It was originally raised for the
12 office snapshot problem but then when there were
13 other issues that could cause receipts and
14 payments mismatches, it was useful to include
15 them on there so that somebody subsequently
16 checking that same error message could see what
17 had happened in the past and what was -- and it
18 did say if any new problems come in with this is
19 symptom, it will need to be investigated again.

20 **Q.** So the sentence that we saw in the ballantj KEL
21 can't have included originally the
22 cross-reference to there is KEL --

23 **A.** No --

24 **Q.** -- because this KEL didn't exist at that time --

25 **A.** No, of course not.

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1 **Q.** So in that passage in your witness statement, in
2 which you said, "Post Office would not have been
3 informed of each instance" -- sorry, "would have
4 been involved (*sic*) of each instance", you're
5 not sure whether this was via a BIM report or
6 some other route, "Fujitsu wouldn't have
7 contacted the branches directly unless the
8 branch had raised the call in the first place."

9 Is that essentially a reflection of the
10 division of approach that you described to us
11 yesterday, ie what determined whether or not you
12 contacted a branch or not?

13 **A.** Yes. I believe so.

14 **Q.** Is it depended on whether the branch had
15 initiated the issue?

16 **A.** Yes.

17 **Q.** Can we turn then to the wrightm...J KEL that you
18 said in your witness statement you needed to
19 look at. That's FUJ00081608.

20 This is the wrightm33145J KEL --

21 **A.** Yeah.

22 **Q.** -- that we saw referred to in the KEL that you
23 had last updated on 17 May 2011.

24 You'll see that this KEL is not raised until
25 23 September 2010 --

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1 **Q.** -- when it was written?

2 Okay, we'll come back and look at this KEL
3 in detail at a moment. If we just go back to
4 the chronology, then, because this isn't raised
5 until September. I just want to see what had
6 happened in the interim. Can we look at
7 FUJ00081062, please. This is an email chain,
8 I think, all dated 6 May, certainly the part
9 that I wanted to refer to. If we look at the
10 bottom of the page, please. Thank you. If we
11 scroll up so we can see who it's from and to.
12 Thank you.

13 It's from Mr Jenkins to you on 6 May 2010,
14 yes?

15 **A.** Yes.

16 **Q.** Was subject line of "Receipts payments
17 mismatches"?

18 **A.** Yes.

19 **Q.** He says that he's noticed NT counter events
20 which look like receipts and payments
21 mismatches?

22 **A.** Yes.

23 **Q.** Yes? Why was he emailing you?

24 **A.** Because I was a useful person who would know
25 what was going on in SSC and could check whether

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1 calls had been raised for them.

2 **Q.** Sorry, could check?

3 **A.** Whether a PEAK call had been raised for these

4 two instances.

5 **Q.** Why would Mr Jenkins contact you in particular,

6 rather than the other 24?

7 **A.** Because I was a helpful person.

8 **Q.** More helpful than anyone else?

9 **A.** Probably.

10 **Q.** Okay. He continues "Jon", and who is that?

11 **A.** Jon Hulme, who was, I think, in charge of the

12 counter development team at that point.

13 **Q.** "... that there were also raised from the Office

14 Snapshot erroneously ..."

15 I think should that read "that these were

16 also raised from the Office Snapshot

17 erroneously"?

18 **A.** Probably.

19 **Q.** "... but that PEAK [and a number is given] was

20 fixed in [a fixed code] which should be Live."

21 **A.** Yes.

22 **Q.** "Have you been made aware of these or had any

23 calls? I don't know if there is a KEL for SMC

24 to pick up any such events and raise calls --

25 there certainly ought to be ..."

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1 **Q.** We know that there was the KEL ballantj1759Q?

2 **A.** Yes.

3 **Q.** Why would Mr Jenkins not know about a KEL that

4 had been in existence, by my calculations, three

5 months by that time?

6 **A.** His job was not support. He didn't necessarily

7 use the KEL system. He wasn't responsible for

8 raising them or particularly using them.

9 **Q.** What was the Development team's access rights to

10 KELs?

11 **A.** He wasn't, strictly speaking, part of the

12 Development team but, yes, the Development team

13 had access to the KELs.

14 **Q.** What was Mr Jenkins's access rights to the KELs?

15 **A.** I don't know. I can't now remember if he did

16 have access to them or whether he -- it was just

17 easier to ask me, probably.

18 **Q.** He speaks, essentially, of a system being made

19 or needed to raise calls. What's that

20 a reference to?

21 **A.** Well, part of the process of looking out for

22 this type of error was that SMC would -- were

23 meant to be monitoring for this type of error,

24 and, if they saw one, then they should raise

25 a call -- it wasn't PowerHelp by then, but

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1 Can you help us, what is an NT counter

2 event?

3 **A.** When the counter application would check at

4 various points at the end of the balancing

5 process to make sure that receipts and payments

6 were equal and, if they weren't, it would flag

7 that in various ways. One of the ways it

8 flagged it was by creating an NT counter event,

9 which would be written to the application event

10 log, which was one of the files we were talking

11 about yesterday.

12 Actually, no, now we're on HNG-X, it was

13 very slightly different with the file that had

14 the events in, I think. But anyway, it's the

15 same sort of thing. And these events would have

16 gone from the counter through the Tivoli stream

17 to be -- hopefully to be monitored for and

18 checked by the SMC, whose job was to look for

19 these sort of events or any other unexpected

20 events.

21 **Q.** He, Mr Jenkins, says in his last line there that

22 he doesn't know if there's a KEL to pick up such

23 events and raise calls. Now, there was, of

24 course, a KEL.

25 **A.** Yes.

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1 whatever it was -- which would then get passed

2 on to PEAK for SSC to investigate.

3 **Q.** At the top of the page you reply, copying

4 Mr Parker in. You say:

5 "Gareth.

6 "... there is a KEL [then you give the

7 reference] which tells the SMC to raise a call

8 if they see this event.

9 "I haven't noticed any calls (but I haven't

10 been doing that sort of call recently). I do

11 have a PM-raised call from a few weeks back

12 which I need to look at (the mismatch was only

13 for a few pence so it has gone to the back of

14 the heap)."

15 Was there a heap --

16 **A.** Yes.

17 **Q.** -- ie a mountain of unresolved systems issues

18 that you had to work your way through?

19 **A.** Er, yes, we were very, very busy at this time

20 during the HNG-X pilot. HNG-X was being used at

21 about -- I can't remember if it was 250 or 500

22 branches and, as you'd expect for any new

23 system, despite having gone through very

24 expensive testing, once you let several hundred

25 branches have a try, they found paths that

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1 couldn't have been gone through during the test
2 process.

3 So I can't remember what other sort of call
4 I had been doing but, yes, I had been busy. The
5 postmaster-raised call, I think I say in my
6 witness statement, I shouldn't have left it that
7 long, even if it was only for a few pence, but
8 it would have been -- the effect on the branch
9 wasn't significant but it definitely needed
10 looking at and it hadn't just been closed down.
11 It was waiting.

12 **Q.** Were any of these receipts and payments
13 mismatches picked up by the reconciliation
14 process?

15 **A.** No, because the events were now being used
16 instead of the reconciliation process for this
17 specific type of error.

18 **Q.** But, on this occasion, it was a postmaster who
19 had raised the mismatch, not the NT events?

20 **A.** The call that was on my stack, which I have no
21 memory of now and haven't had sight of, was
22 raised by the postmaster, yes.

23 **Q.** Was that the case, that even though Fujitsu
24 systems were supposed to pick up things like
25 this, errors were often flagged for the first

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1 **A.** Yes.

2 **Q.** What are you referring to there?

3 **A.** You mean the problem with incomplete summaries?

4 **Q.** Yes.

5 **A.** That was this reconciliation report which
6 reported on any branches where the day's
7 transactions didn't net to zero. So the branch,
8 if it was the same branch, they might have had
9 that problem one day and then, at some point in
10 the future when they did their balancing then --
11 and produce their branch trading statement, then
12 this situation that this call is about with the
13 trading position not being zero would be
14 reported and I can't remember if that was on one
15 of the reconciliation reports or if it was
16 an event again.

17 **Q.** Did you think here is a version of the payments
18 and mismatch bug that we saw earlier in the year
19 doing its work again?

20 **A.** No, I don't think so because I thought -- we're
21 missing some evidence here. The earlier
22 problems, we know about the wrongly reported one
23 during the office snapshot. Nobody has shown me
24 the PEAKs that were subsequently raised for
25 those two events that Gareth reported. I am

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1 time by a subpostmaster?

2 **A.** Um no, I don't think that is usual. I mean,
3 I don't know now whether there had been
4 a SMC-raised call for that call that was on my
5 stack which hadn't then been linked with it.
6 I haven't got that information.

7 **Q.** Can we move forwards, please, and look at PEAK
8 PCO203864, which is at FUJ00081586.

9 If you see, this was a PEAK raised on
10 2 September 2010 and it concerns a mismatch of
11 a smaller amount of money, £11.20.

12 **A.** Yes.

13 **Q.** Yes?

14 **A.** Yes.

15 **Q.** Can we turn, please, to page 2 and look at your
16 entry for 18.52.00?

17 **A.** Yes.

18 **Q.** You say:

19 "Joe, this is important because it means
20 that their accounts don't net to zero due to
21 some sort of system error -- not user error.
22 Similar to a receipts and payments mismatch.
23 Garrett had a call about a problem with
24 incomplete summaries recently, worth checking
25 whether that was the same branch."

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1 absolutely certain that, him having flagged it
2 up, that would have been followed up on pretty
3 quickly. But we haven't got those calls for me
4 to look at to give you any explanation of.

5 So, as far as I was concerned, when I saw
6 this call coming in, I found it alarming. Not
7 because I knew there was already a problem in
8 this area but because it looked like there might
9 be something new.

10 At this point, September 2010, the rollout
11 of HNG-X to the entire estate was in progress.
12 I'm not sure how far through it had got but now,
13 instead of a few hundred branches, we are now
14 probably onto several thousand branches, with
15 the opportunity to find some new error paths,
16 and so on. So I was obviously concerned that,
17 yeah, we've got a problem here and it wasn't
18 because I knew of existing problems. I thought
19 it was quite likely that there was a new
20 problem.

21 **Q.** Can we go then to the KEL that we looked at
22 earlier, FUJ00081608. Looking at the top, we
23 can see that it was raised by Mr Wright on
24 23 September 2010 but was last updated by Cheryl
25 Card on 1 April 2016, both SSC members; is that

80

1 right?

2 **A.** Yes, and there have been ten versions of it.

3 **Q.** Yes. We're looking at the tenth version. It

4 describes the receipts and payments mismatch bug

5 rather well, so if we can just read it together

6 under "Symptoms":

7 "When a clerk balancing the stock unit the

8 rollover screen is eventually displayed, and the

9 clerk then presses the Preview or Print button

10 produce the Trial Balance ... The counter then

11 returns to the rollover screen.

12 "Having checked the report, the clerk then

13 presses the Rollover button, and in normal

14 circumstances is given the choice of rolling to

15 a new Balance Period or a new Trading Period.

16 "If the clerk chooses to roll to a new

17 [Trading Period], the net discrepancies are

18 present, then the system asks whether the clerk

19 wishes to transfer the net discrepancy to local

20 suspense, or else cancel the rollover ...

21 "If the clerk presses Cancel, the system

22 returns to the rollover screen and he/she can

23 press Print or Preview or Rollover or Cancel

24 back to the Stock Balancing menu."

25 Then there's a reference to another KEL.

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1 button the clerk would need to press to avoid

2 the problem. You didn't read through the

3 problem section on the screen, which is actually

4 where it describes the sequence of button

5 presses that got you into this situation. But,

6 yeah, the workaround was no good unless you were

7 very well aware of what was going to happen.

8 **Q.** So it's not really a workaround at all, is it?

9 **A.** No, no.

10 **Q.** Because it couldn't be done after the problem

11 had actually occurred?

12 **A.** No.

13 **Q.** So it's not a workaround at all?

14 **A.** It's not a workaround, no.

15 **Q.** That's because it would always be the case that

16 the problem would come to light after the

17 occurrence in the office?

18 **A.** Yes.

19 **Q.** So, is this right: until the fix was applied,

20 Fujitsu were relying on subpostmasters to call

21 in? That was essentially the only step that was

22 being taken?

23 **A.** Um --

24 **Q.** There was nothing proactive done?

25 **A.** I cannot remember. I wasn't involved, but

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1 If we read the solution at the foot of the

2 page. A reference data fix was released in

3 November 2010 under a PEAK, and the number is

4 given:

5 "Now that the fix has been deployed, if

6 Cancel is pressed on [number given] then the

7 discrepancy is not cleared.

8 "A Workaround (prior to fix):

9 "If the Clerk presses Cancel on [message

10 number given], then to avoid the bug they must

11 press Cancel again to return to the Stock

12 Balancing menu.

13 "Unfortunately the workaround cannot be done

14 after the problem has occurred at the office!

15 In this case the branch accounts will need to be

16 corrected.

17 "Please advise branches to continue rolling

18 over stock units and the office as normal. It

19 is not necessary to wait for the correction to

20 be applied before rolling into a new TP."

21 **A.** Yes.

22 **Q.** The workaround suggests, is this right, that

23 that was applied in the period before November

24 2010, before the fix was released?

25 **A.** The workaround is really just saying which

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1 I think, in all the various documents that we've

2 seen, there was a lot of talk with -- between

3 Fujitsu and Post Office as to how to sort this

4 out, to resolve any discrepancies. In fact, in

5 this case, the branch were losing their

6 discrepancies, so they made a loss. This

7 actually lost their loss. If they made a gain,

8 they lost that as well.

9 But I believe, but it's in a lot of this

10 other documentation somewhere, that steps were

11 taken by Fujitsu to find all occurrences of this

12 problem and then with Post Office to decide what

13 to do about them.

14 **Q.** What about this: as you rightly said, the

15 problem section of this KEL described a sequence

16 of button presses by a subpostmaster resulting

17 in this receipts and payments mismatch, yes?

18 **A.** Yes.

19 **Q.** What about sending a notice out to all

20 subpostmasters saying, "We've got a bug in our

21 system, don't cancel rollovers when you've got

22 a discrepancy because it will cause a receipts

23 and payments mismatch"?

24 **A.** Yes, um --

25 **Q.** A bit like a sort of product safety recall or

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1 a warning notice to everyone that's using
 2 a system, "We've got something wrong with our
 3 system. Don't do this, otherwise it will cause
 4 an issue"?

5 **A.** That would have possibly caused more confusion
 6 at 12,000 branches than the problems caused at
 7 the -- I can't remember how many it was but
 8 I think it was fewer than 100 that were actually
 9 affected by the problem. But, yes, that would
 10 be something to consider doing. But that would
 11 be up to Post Office to communicate to the
 12 branches.

13 **Q.** Were you ever aware of such a discussion
 14 occurring in relation to this issue, this bug,
 15 or any other bug, "Let's tell people" --
 16 relatively simple on this occasion -- "don't
 17 cancel rollovers when you've got a discrepancy"?

18 **A.** That would cause more confusion because they
 19 would not want to roll over with a discrepancy
 20 that they disagreed with, so you would have to
 21 word it very carefully and there was a way of
 22 them cancelling -- it was just a very specific
 23 point that they had to not continue to avoid --
 24 or, sorry, not cancel to avoid the problem. It
 25 wasn't the only way they had of backing out to

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1 actually say there's a bug in the system"?

2 **A.** Um, I can't remember. I wasn't usually involved
 3 at discussions at that sort of level for
 4 problems that would affect a significant number
 5 of branches.

6 **Q.** In your witness statement, paragraph 54, you
 7 say:

8 "I am asked whether there were any written
 9 or unwritten practices, policies or procedures
 10 to restrict what information about a bug or
 11 potential bug could or would be shared with
 12 others, either for limited periods or
 13 indefinitely. I was not aware of any such. If
 14 I spoke to a postmaster about a problem and
 15 I identified it had been caused by system error,
 16 I would say so."

17 Again, the revelation to a subpostmaster of
 18 a system issue was dependent on you speaking
 19 directly to the subpostmaster.

20 **A.** Yes.

21 **Q.** I think you told us earlier that that happened
 22 very infrequently in your 16 years?

23 **A.** No, I said what happened very infrequently was
 24 making corrections to the branch financial data.
 25 I certainly would have spoken to postmasters

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1 of the process.

2 Sorry, to get to your question --

3 **Q.** What about the broader issue --

4 **A.** Yeah, um --

5 **Q.** -- of accepting that there's a problem with the
 6 system and telling the subpostmaster community
 7 about it?

8 **A.** Yes, I cannot definitely remember. That would
 9 not have been up to Fujitsu to make that
 10 decision. We had no means of communicating
 11 directly with all the subpostmasters. Post
 12 Office could send messages that would appear on
 13 the screen at the start of day but that was
 14 totally within their control as to what they
 15 were -- wanted to communicate with their
 16 postmasters.

17 **Q.** I'm not suggesting, let me be clear, that this
 18 should have been something that Fujitsu took on
 19 itself to do.

20 **A.** Mm.

21 **Q.** It was a service provider to a client. I'm
 22 asking whether you were aware in your 16 years
 23 of ever any discussion about that occurring,
 24 "Rather than correcting things behind the scenes
 25 and not telling subpostmasters about them, we

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1 most weeks, perhaps not quite as often as that.
 2 It would depend on the sort of calls that I was
 3 handling, but, yes, it wasn't that unusual to
 4 speak to a postmaster.

5 It wouldn't always be to say there was
 6 a system problem because sometimes I would be
 7 speaking to them for some other reason.

8 **Q.** Was there any guidance or policy on whether or
 9 not you should reveal to subpostmasters system
 10 faults with the Horizon System?

11 **A.** No, I was never given any guidance on that.

12 **Q.** It was a matter of individual discretion for
 13 you?

14 **A.** Yes, but I and my colleagues certainly would
 15 say -- I would hear them on the phone talking to
 16 postmasters and I've seen quite a few PEAKs, and
 17 so on, where it says, "Spoke to the postmaster,
 18 explained it's a system problem". So that was
 19 being done.

20 **Q.** Given that you have just said that you did it
 21 and you were aware of other colleagues in SSC
 22 sitting near or around you doing it, how did
 23 that sit with what we discussed earlier: the
 24 Post Office's reluctance to reveal system
 25 errors, as you described it?

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- 1 **A.** Yes, that seemed to be the policy that they took
 2 on some of these bigger issues that were
 3 affecting more branches. But within SSC, we
 4 were never, ever trying to hide the fact that
 5 there were system problems.
- 6 **Q.** Can we turn, please, to POL00028898. This is
 7 PEAK 0204765. You'll see that it's opened on
 8 25 September 2010. The summary is, having given
 9 the branch code and a message number, "non-zero
 10 trading position on office rollover".
- 11 If we look at page 2, please. Scroll down
 12 to the entry for 15.16.30, an entry by your
 13 colleague Cheryl Card. She says:
- 14 "The problem occurred on [15 September] when
 15 stock unit 02 rolled over. This was originally
 16 reported as per [the KEL that we've read] in
 17 call [then a PEAK number is given], but for some
 18 reason the call was closed without being
 19 investigated.
- 20 "There is a known problem with the use of
 21 the Cancel button during stock unit rollover.
 22 This is fully described in [the other KEL we
 23 looked at]. A fix is currently being worked
 24 on."
- 25 **A.** Yes.

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- 1 certain lengths of time to resolve the financial
 2 side of it. But no, I mean this was presumably
 3 raised as a C priority by the helpdesk, unless
 4 anybody changed the priority subsequently. That
 5 didn't mean that SSC wouldn't pick it up quickly
 6 and investigate it.
- 7 **Q.** So the priority status didn't affect the
 8 priority with which the SSC dealt with the PEAK?
- 9 **A.** No, not necessarily.
- 10 **Q.** What was the purpose of attributing a priority
 11 status?
- 12 **A.** If it was a priority, it would definitely be
 13 looked at quickly, but that doesn't mean that
 14 the rest Cs went to the back of the heap,
 15 necessarily. Obviously something with
 16 a non-zero trading position would be looked at
 17 fairly quickly, I would think. I can't see how
 18 quickly it was given to Cheryl, unless you
 19 scroll down.
- 20 **Q.** I think she first picked it up on the 27th.
- 21 **A.** Right.
- 22 **Q.** If we scroll to the second page.
- 23 **A.** Yeah.
- 24 **Q.** I think her first entry is on the 27th. Scroll
 25 down, please.

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- 1 **Q.** Then if we go over the page, you'll see from the
 2 second entry from the top, the call has been
 3 assigned to Mr Jenkins on 27 September, for
 4 advice on how to correct the branch accounts.
- 5 **A.** Apparently, yes.
- 6 **Q.** Can you assist, why was this still occurring?
- 7 **A.** Because the fix hadn't been made yet.
- 8 **Q.** If we go back to page 1, if we look at the call
 9 status at the top, the "Priority" status at the
 10 top, it's described three lines from the top on
 11 the right-hand side as "Non-critical", yes?
- 12 **A.** Yes.
- 13 **Q.** If a PEAK was given this status, "C --
 14 Non-critical", was that taken into account in
 15 a service level agreement with the Post Office
 16 when working out penalty clause thresholds of
 17 payments by Fujitsu to the Post Office?
- 18 **A.** I don't know.
- 19 **Q.** Were you aware of a service level agreement
 20 which contained essentially liquidated damages
 21 thresholds, depending on the status of calls as
 22 between A, B and C?
- 23 **A.** I don't think so. Only in as far as I said
 24 yesterday: I knew that some -- priority
 25 financial calls did have to be done within

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- 1 **A.** That's so -- well, yes. Yes, so -- and without
 2 knowing which day of the week it is and so on,
 3 but yes. So it came into SSC on the 25th and
 4 then the investigation started on the 27th, by
 5 the look of it.
- 6 **Q.** If we go to the third page, please, and look at
 7 the third entry down:
- 8 "The branch accounts will need to be
 9 corrected. PEAK [and then a number] has been
 10 sent to development for advice as to how to
 11 correct the accounts."
- 12 Then do you see there's some text copied in
 13 and, amongst other things, the severity given
 14 there is as critical?
- 15 **A.** That's the severity of the event. These have
 16 been -- these two entries are from the NT
 17 events, which are being monitored centrally.
- 18 **Q.** Why might an NT event that has been attributed
 19 the severity of "critical" be assigned priority
 20 status C, of "non-critical"?
- 21 **A.** Because when the call was raised, it wasn't
 22 actually raised for one of these events.
- 23 **Q.** Would not the fact that this NT event had been
 24 recognised to be linked to the call that had
 25 been made a cause of recategorisation of

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1 priority?

2 **A.** It might have made sense for somebody to have
3 increased the priority of this bug from C, but
4 we can see, from all the other documents and
5 calls that were coming in with this problem,
6 there were a lot of people working on it by now.
7 It was not one little C priority call at the
8 back of the heap with people at the helpdesk
9 adding things to it and nobody looking at it.
10 The investigation was well under way.

11 **Q.** I'm going to skip over much of the
12 correspondence, documents and emails from
13 September, October and November 2010 concerning
14 the bug and its revelation to the Post Office,
15 because they mainly concern Mr Jenkins' actions.
16 But can we go, please, to a document from
17 mid-November 2010, FUJ00081214. This is
18 a series of emails. Can we start, please, with
19 the third page. Just look at the bottom of the
20 second page to see who it is from and to.
21 From Antonio Jamasb, a Post Office employee,
22 the branch IT service manager, to Saheed Salawu
23 in Fujitsu. Did you know him or her?

24 **A.** Him. He might have been Steve Parker's boss at
25 this point.

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1 requests or demands, would you agree that that's
2 a reasonable question for a customer to ask
3 their contractor?

4 **A.** It would be a difficult question to answer,
5 possibly. I've no idea. I wasn't involved, as
6 far as I'm aware, in this investigation at the
7 time.

8 **Q.** But would you agree, stepping back, that this is
9 a reasonable reassurance for a customer to seek?

10 **A.** I think it's a reasonable reassurance for
11 a customer to seek.

12 **Q.** Asking "Please tell us, Fujitsu, why we have got
13 no other integrity issues with Horizon?" Part
14 one.
15 Part two: "Why was it we couldn't see this
16 issue?"
17 Can we go to -- scrolling up, please,
18 Mr Salawu forwards it to some others within
19 Fujitsu. Can you help who they were, Mike
20 Woolgar and Neneh Lowther?

21 **A.** I think they were other what's obviously called
22 a Service Delivery Manager at this point.

23 **Q.** Second paragraph:
24 "I know Mike was running with this but there
25 should be information that can answer the

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1 **Q.** Sorry, I missed that.

2 **A.** He might have been Steve Parker's boss at that
3 point, but I'm not at all sure.

4 **Q.** If we scroll up a little bit, we can see
5 Mr Salawu's sign-off block in his signature. So
6 you can see what his role was.

7 **A.** So Service Delivery Manager. So I was wrong
8 about him being Steve's boss.

9 **Q.** Anyway, going back to the text of Mr Jamasb's
10 email:
11 "... I have a conference call on Monday with
12 senior stakeholders within POL.
13 "I need a full update for Receipts and
14 Payments.
15 "I need:
16 "Up-to-date spreadsheet of branches affected
17 and what the discrepancy is.
18 "Up-to-date list of branches/counters yet to
19 have fix.
20 "Any calls logged with HSD re issue.
21 "A summary from Fujitsu stating why we have
22 no other integrity issues with Horizon, and why
23 we couldn't see this issue.
24 "Sorry to drop this on you."
25 In relation to the fourth of Mr Jamasb's

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1 queries. It's a good test of how effective our
2 update process works."
3 Then scrolling up still further. Mr Woolgar
4 emails Messrs Simpkins and Jenkins:
5 "... are you able to provide answers to the
6 questions from POL ... yesterday?"
7 He will deal with the third one and then go
8 to page 1, please. Mr Jenkins reply, he adds
9 Mark Wright in, who I think would have been your
10 manager by then or team leader.

11 **A.** He was my team leader, yeah.

12 **Q.** Mr Jenkins says:
13 "I think it is Mark from SSC that has been
14 running with this rather than John.
15 "Attached is an email he sent to POL with
16 an update yesterday. I think that addresses
17 points 1 and 2 ...
18 "As for point 4, then that is probably down
19 to me. In simple terms I don't think we can
20 make such a statement."
21 You'll remember what the request was, "Can
22 Fujitsu tell us why we have no other integrity
23 issues with Horizon and why couldn't we see this
24 issue?"
25 He says:

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1 "I don't think we can make such
2 a statement."
3 He continues:
4 "What we can do is check through what known
5 integrity issues we have and also make the more
6 general statement that when integrity issues
7 arrive, then they do leave a trail enabling them
8 to be identified and their scope to be
9 ascertained.

10 "John/Mark: are you aware of any other
11 integrity issues we have not yet fixed? I can't
12 think of any off the top of my head."

13 At this time, would you have answered the
14 question in the same way as Mr Jenkins? That
15 you couldn't say that there are no integrity
16 issues with Horizon?

17 **A.** Yes, I don't think I -- I think I would have
18 answered it in the same way. I said earlier
19 I thought it was a very difficult question to
20 answer, and I -- yes, I would go along with what
21 he says.

22 **Q.** In relation to what else he said, would you
23 agree that the best that could possibly be said
24 was that there were, in fact, known integrity
25 issues with Horizon?

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1 May 2010?

2 **A.** No, he was aware of -- that there could be
3 various causes of receipts and payments bugs.
4 We haven't seen anything that links those two
5 that he flagged with the same -- with the
6 receipts and payments particular issue caused by
7 the "prev" button.

8 **Q.** In relation to the hundred or so branches that
9 you mentioned earlier --

10 **A.** I've no idea how many it was. It would be --
11 it's written down somewhere.

12 **Q.** To your knowledge, what action was taken
13 proactively to tell them of the existence of
14 this bug?

15 **A.** I don't know.

16 **MR BEER:** Thank you. Can we move to the Callendar
17 Square/Falkirk bug.

18 It might be a good opportunity to take
19 a break and reconvene at 1.50, sir?

20 **SIR WYN WILLIAMS:** By all means, yes, that's fine.

21 So 1.50, thank you very much.

22 **MR BEER:** Thank you very much.

23 (12.48 pm)

(The Short Adjournment)

25 (1.50 pm)

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1 **A.** Well, it's to check through what known integrity
2 issues we have.

3 **Q.** Yes.

4 **A.** Yes.

5 **Q.** Would you agree that, when an integrity issue
6 shows itself, it leaves a trail?

7 **A.** Yes.

8 **Q.** So you would have answered this in the same way?

9 **A.** I think it was way above my pay grade to be
10 answering that type of question.

11 **Q.** So returning to the issues, then, it seems that
12 significant action was taken in relation to the
13 bug in September 2010; is that right?

14 **A.** As far as I know. I wasn't involved.

15 **Q.** You have, I think, answered my question already
16 that PEAKs had been raised from February 2010
17 onwards and your answer to the question "Why
18 wasn't action taken in relation to those PEAKs",
19 was that they concerned a different issue.

20 **A.** I think it's highly likely that they concerned
21 a different issue. We have not seen it, so
22 I cannot say definitively either way.

23 **Q.** But Mr Jenkins appears to have been aware of
24 this bug, a receipts and payments mismatch bug,
25 which caused the Windows NT 902 events from

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1 **MR BEER:** Sir, good afternoon can you see and hear
2 me?

3 **SIR WYN WILLIAMS:** Yes, I can, thank you.

4 **MR BEER:** Thank you very much.

5 Good afternoon; Mrs Chambers. Can we then
6 turn to the Callendar Square/Falkirk bug, Bug 2.
7 In very simple terms, an explanation of the bug
8 could be as follows, would you agree with it:
9 firstly, it was a big that afflicted Legacy
10 Horizon?

11 **A.** Yes.

12 **Q.** It started in about 2000?

13 **A.** Yes.

14 **Q.** It was caused by a lock in the Riposte software?

15 **A.** Yes.

16 **Q.** You give helpful information in slightly more
17 detail in your witness statement, which I'd ask
18 to be turned up, in paragraphs 73 and 74, which
19 are on pages 23 and 24. In 73 you say:

20 "Within the SSC we referred to the
21 underlying problem as the Riposte Lock problem."

22 That's instead of the Callendar Square or
23 Falkirk bug?

24 **A.** Yes.

25 **Q.** "Normally Riposte messages were automatically

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1 replicated between counters so each counter held
2 an identical set of all transaction and
3 reference data relating to that branch. But
4 occasionally one counter would fail to accept
5 any messages from other counters. This usually
6 seemed to be triggered by something early in the
7 declaration or balancing process. Repeated
8 application events were generated which were not
9 visible to the user. The event storm and
10 failure to replicate ..."

11 Just stopping there, what do you mean by
12 "the event storm"?

13 **A.** The repeated application events. Every few
14 seconds the same event was generated and we
15 referred to that as a storm.

16 **Q.** "... would persist until the counter was
17 rebooted or ClearDesk was run?"

18 What was ClearDesk?

19 **A.** That was the process that ran at some points in
20 the early hours of the morning to restart the
21 counter application.

22 **Q.** Thank you. Then over the page to 74:

23 "The counter would still be able to serve
24 customers but would appear to be working
25 normally, but anything done on other counters

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1 are about 15 documents that I want to ask you
2 about but there are a very large number of
3 additional documents and steps in the
4 chronology. Can we start, please, with
5 FUJ00017986. This is a PinICL, 00127251, and
6 you'll see that it was opened on 2 July 1998.

7 **A.** Yes.

8 **Q.** The opening summary at the top left-hand side is
9 "Riposte error: Failure to get lock".

10 **A.** Yes.

11 **Q.** I appreciate this before your time by couple to
12 years, in the SSC but, looking through this
13 PinICL, is it right that this appears to be
14 early evidence of the Riposte lock?

15 **A.** It is an instance of a single Riposte lock
16 error. There's no mention in there of repeated
17 events, which were the -- it was when you got
18 the repeated events that you might then also
19 have additional problems -- it might then affect
20 the replication. One single event, we never had
21 any evidence that that caused any long-term
22 problems.

23 I'd also say that I don't believe this is
24 anything to do with the counter software.

25 I don't think it was this process.

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1 after the event started would not be visible.
2 Reports printed on the counter would not include
3 transactions done on other counters so those
4 transactions might be re-entered. Incorrect
5 discrepancies could be reported if the money was
6 in the till but the transactions weren't
7 included in the balance. Transfers between
8 stock units might be accepted in twice, causing
9 a discrepancy and a receipts and payments
10 mismatch. Single counter branches could not
11 have this problem."

12 That can come down, thank you. The issues
13 I would like to explore with you, so you know
14 where we're going, are firstly exploring the
15 explanation for what was done to address the bug
16 in the early 2000s; when Fujitsu was first aware
17 that the Riposte lock could cause a balancing
18 issue; who was aware of that issue; why it was
19 allowed to remain outstanding until 2006; and
20 did the fix, known as S90, work fully.

21 Okay? So if we can just go through the
22 chronology of those events and try to pick it up
23 as we do.

24 **A.** Yes.

25 **Q.** Again, this isn't a complete chronology, there

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1 "B_LD_CD_DEL" looks like one of the bulk loaders
2 that would have been running on one of the
3 Horizon back-end systems.

4 **Q.** So following from that, if we look at the last
5 few entries on page 4, if we look at six lines
6 up, Mr Bell's entry:

7 "I have not seen this problem since the test
8 rig was updated to Riposte 216.

9 "Also the network has been changed so I'm
10 closing this call."

11 Does that tend to suggest that because the
12 problem was not seen as at 5 October 1998, the
13 PinICL was therefore closed as an isolated
14 example?

15 **A.** Yes, it was an example of a single Riposte error
16 which -- I can't tell from this but there's no
17 evidence that this one single error -- and, you
18 know, you do get errors and your systems have to
19 cope with this. There may be a good reason why
20 it failed to get the lock and it reported it.

21 So it's an instance of that particular error
22 message, and, yes, they didn't see any more of
23 it on the test rig, so they closed the call.

24 **Q.** When you and other SSC staff, much later or many
25 years later on, were investigating the extent of

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1 the Riposte lock bug and the duration of it,
 2 would this kind of PinICL have been available to
 3 you?
 4 **A.** I don't recall how long PinICLs were kept for.
 5 It might have been there but, looking at that,
 6 it bears absolutely no relevance to a counter
 7 balancing problem found some years later.
 8 **Q.** So if you had had access to it, you would have
 9 dismissed it as irrelevant?
 10 **A.** Yeah, as --
 11 **Q.** Can we move forwards then, please, to
 12 FUJ00031913. We're now on 5 November 1999, so
 13 again before your time, but it's another PinICL
 14 opened concerning another Riposte lock, yes?
 15 **A.** Yes, it is, which happened at a particular time
 16 of day for a particular process.
 17 **Q.** Reading through the PinICL, would you agree that
 18 it appears that the SSC took no substantive
 19 action in relation to the lock and, instead, it
 20 was simply closed on 11 November 1999?
 21 **A.** Assuming it's closed further down, it was
 22 something -- ClearDesk failed to create training
 23 object, that is the overnight processing
 24 starting things up again, it's trying to create
 25 something to do with the separate training

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1 is trying to write messages into the message
 2 store on this particular counter and it's not
 3 able to do so.
 4 **Q.** So I'm not following for the moment what the
 5 point is or the distinction you're making.
 6 **A.** I think when I described the problem in my
 7 witness statement I said the problem was the
 8 failure to replicate messages from -- that were
 9 being done on one counter onto this counter that
 10 they were balancing on.
 11 This particular description, which I don't
 12 think I'd had the opportunity to remind myself
 13 of when I wrote that, it's clear that they are
 14 doing the work on this one counter and then,
 15 when, in the balancing process, it's trying to
 16 write the declarations and the discrepancies
 17 into the message store, it's unable to do that,
 18 presumably because this lock is held and so it
 19 can't write into its own message store.
 20 **Q.** So this could afflict a single counter; is that
 21 what you're saying?
 22 **A.** It possibly could, yes, but because it can't
 23 commit or do any of these things, you're
 24 actually not going to be able to complete your
 25 balance process on the counter in the state that

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1 service that ran on the counter. It got, it
 2 looks like, a single timeout message and also
 3 this "error occurred" message. It doesn't show
 4 any lasting ongoing problem. It wouldn't affect
 5 replication in any way, so if it was just
 6 closed, I'm not surprised.
 7 **Q.** You're not surprised it was just open and closed
 8 very quickly?
 9 **A.** Yeah.
 10 **Q.** Can we move forwards, then, to the year 2000,
 11 FUJ00059049. You were in post by this time?
 12 **A.** I'd been there about three weeks, I think.
 13 **Q.** Yes. We'll see that this is a KEL raised by
 14 Mr Ballantyne on 2 November and then closed by
 15 you in 2005?
 16 **A.** Not closed: last updated.
 17 **Q.** Sorry, last updated by you. If we see the
 18 "Solution", please, further down the page.
 19 **A.** Yes, could I just say, sorry, before we go down,
 20 this -- where they're getting the error messages
 21 committing the discrepancies, and so on, this
 22 suggests that the underlying problem which is
 23 happening, it's not just preventing the
 24 replication between counters; it's actually
 25 a problem on this counter itself, where Riposte

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1 it's in at the moment anyway. But yes, it --
 2 reading it now, I think it might affect a single
 3 counter.
 4 **Q.** I see. In terms of the solution, just reading
 5 the "Solution" to yourself, is it right that in
 6 essence the solution was to advise a restart by
 7 the subpostmaster and to stop balancing if they
 8 were doing the balance?
 9 **A.** That is the solution that was being given at
 10 that time, yes.
 11 **Q.** How long was that solution to stop balancing and
 12 restart?
 13 **A.** That was for a long time because it took until
 14 2006, I think, for us actually to get a fix for
 15 the problem.
 16 **Q.** So was that the operative advice for about
 17 a six-year period?
 18 **A.** Yes, it would have been.
 19 **Q.** Can we look, please, at the PEAK to which this
 20 KEL is associated, 0056922, and the PEAK is
 21 FUJ00070841. Now, again, you're in post by this
 22 time but for a very short period of time. I'm
 23 not showing you the PEAK because you're
 24 mentioned in it. It's another in the line of
 25 documents evidencing the existence of the bug.

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1 Can we look at page 4, please, at the foot
2 of the page, and Mark Jarosz's entry at
3 10.35.00, thank you. He says:

4 "My assessment of what happened is that on
5 Wednesday 1st Nov at 18.32.13 a lock was
6 acquired on the run table which was not
7 released. This had the subsequent effect of
8 causing [I think that's 'many'] Riposte API
9 calls to fail and hence the applications
10 connected to Riposte could not function
11 reliably. I would speculate that the probable
12 cause was a thread silently failing but we have
13 no way of proving this.

14 "I will check with Escher to confirm my
15 assessment is reasonable and if not further
16 update this PinICL.

17 "In the meantime I would recommend that in
18 future occurrences a restart of Riposte should
19 be attempted prior to rebooting NT.

20 "If the frequency of occurrence of such
21 an event becomes significant ([more than] 1 per
22 month) then we will need to create
23 a reproducible case."

24 Can you explain what you understand
25 Mr Jarosz to be saying there?

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1 into effect then, or wouldn't it?

2 **A.** I don't know.

3 **Q.** If nobody was monitoring the frequency with
4 which such events occurred, it couldn't be,
5 could it?

6 **A.** No, it couldn't. I don't know if any of my
7 colleagues back then, who were aware of this
8 problem, took it upon themselves to do such
9 monitoring but I certainly didn't do it, because
10 I hadn't been there very long and wasn't really
11 aware of this problem at that point.

12 **Q.** More generally, was there a system within the
13 SSC of logging disparate PinICLs and PEAKs
14 together so that some sort of meta analysis
15 could be carried out?

16 **A.** Not to my knowledge. I don't know if that's
17 something that the SSC manager did have any --
18 did have any systems in place for, but I'm not
19 aware of that.

20 **Q.** Were you ever required or requested to
21 contribute to such a system, either in its
22 design or providing data to it?

23 **A.** There certainly were occasions when I would do
24 my own checks for similar calls happening. But
25 I don't recall it being something that I was

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1 **A.** Jarosz. Some process has failed but it's not
2 being picked up, he doesn't know what that will
3 be. I don't think I can explain that very
4 clearly, technically. He was going to check
5 with Escher, who owned the Riposte code, because
6 this was the underlying product that Horizon was
7 built around, which Fujitsu didn't support,
8 and --

9 **Q.** The last point I'm interested in particularly:
10 if the frequency of occurrence becomes
11 significant, which he defines as meaning more
12 than once per month, "we'll need to create
13 a reproducible case".

14 **A.** Yes, so if it keeps happening more than once
15 a month, then we're going to have to see if we
16 can reproduce the problem, which actually we
17 never managed to do.

18 **Q.** Who would monitor whether such incidents,
19 concerning the Riposte lock, were occurring at
20 a rate of greater than or less than once per
21 month?

22 **A.** I'm not sure that anybody was monitoring that at
23 that point.

24 **Q.** How would the proposal or conclusion or outcome
25 that Mr Jarosz has arrived at there be carried

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1 ever instructed to do.

2 **Q.** So there was nothing to stop one PEAK coming in
3 to one person in the SSC and another coming in
4 to one of the other 24 people in the SSC about
5 the same subject matter, and person 1 not
6 knowing about person 2's PEAK?

7 **A.** That could happen. I mean, what we did
8 sometimes do is, on the KELs say "Record further
9 instances here", so then we did get a bigger
10 picture but that wasn't part of the process that
11 anybody told us to do.

12 **Q.** It was a bit hit and miss, I think it's fair to
13 say?

14 **A.** It could be hit and miss, yes.

15 **Q.** So when one looks at the KELs, one doesn't see
16 a list of all the associated PEAKs?

17 **A.** You would on some KELs for particular problems.

18 **Q.** But not on many others?

19 **A.** Not on many others.

20 **Q.** Were you conscious of this within the SSC at the
21 time, thinking "I'm working my way through my
22 heap, my stack of tickets, I'm getting them in,
23 dealing with them, getting them out, and there
24 could be somebody else who's working a different
25 shift to me, somebody home working", I don't

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1 know -- probably not home working in the SSC --
 2 **A.** (Unclear).
 3 **Q.** -- but working a different shift, working on the
 4 other side of the room, "and they could be
 5 exploring precisely the same problem and we
 6 don't know about it"?
 7 **A.** That is possible. Certainly if it was the
 8 same -- at the same point in time, we'd almost
 9 certainly notice just because you would be
 10 keeping an eye on the other calls that were open
 11 and you would see if somebody had a similar
 12 call, or the pre-scanner would say, "Ooh, I've
 13 just given one that looks like this to so and
 14 so", but if they were, you know, several weeks
 15 apart you would not necessarily make those
 16 links.
 17 Having said that, in -- certainly, we did
 18 talk to each other, and so we often did have
 19 a pretty good idea of other things that were
 20 happening so you would get some sort of an idea
 21 of, you know, "Oh, there's another one of those
 22 sort of problems", but it wasn't being formally
 23 measured or managed.
 24 **Q.** There was no system in place?
 25 **A.** No.

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1 Why was the KEL signed off in this way?
 2 **A.** Because a single event is just "Oh dear, Riposte
 3 has had a slight problem, it's obviously
 4 recovered from it", in that we only have the one
 5 event, we haven't got ongoing problems. So if
 6 there don't appear to be any side effects, then
 7 it doesn't need any further investigation.
 8 **Q.** Was there a concern that too many issues were
 9 being sent up to the SSC?
 10 **A.** I'm not aware of that particular statement in
 11 that particular KEL causing that particular
 12 problem.
 13 **Q.** But the KEL is meant to discourage, isn't it,
 14 passing instances up to the SSC?
 15 **A.** If just single event has occurred.
 16 **Q.** Wouldn't you want to know where single events
 17 had occurred if they were occurring as single
 18 events across the estate?
 19 **A.** Not if they -- um ...
 20 **Q.** Wouldn't that help identify the problem?
 21 **A.** It might have done if there was a problem caused
 22 by these events being raised. I realise we're
 23 getting into a state where -- a chicken and egg
 24 situation here. But, yes --
 25 **Q.** I'm going to ask you about the chicken and egg

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1 **Q.** Can we look, please, at one of your KELs at
 2 POL00030325. This was a KEL, "AChambers330S",
 3 raised by you about a month into your time, yes?
 4 **A.** Yes.
 5 **Q.** On 27 November 2006, last updated by Mike
 6 Croshaw on 20 October 2006. If you scroll down,
 7 please, looking at, without reading them out,
 8 the "Symptoms" and the "Problem", this looks
 9 like another similar example of the Callendar
 10 Square bug, doesn't it?
 11 **A.** The KEL was originally raised for -- very
 12 specifically just for a single occurrence of the
 13 event at particular point in processing during
 14 the LFS end of day processing, when it wouldn't
 15 have affected -- that's not part of the counter
 16 balancing process. Where it goes on to say
 17 "sometimes a storm of these events occurs", that
 18 that is later what we have called the Callendar
 19 Square bug.
 20 **Q.** The Riposte lock?
 21 **A.** Yes.
 22 **Q.** It said under "Solution" that:
 23 "A single event can be ignored."
 24 "Do not pass further instances to SSC unless
 25 there appear to be side effects."

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1 situation in a moment.
 2 **A.** Yes, I certainly wasn't trying to -- I don't
 3 believe that KEL has been written in that way to
 4 necessarily stop anything being sent to SSC for
 5 any of these events. It was more written in the
 6 first place for the single event, I believe.
 7 **Q.** But this is addressed to HSH, isn't it, the
 8 solution, to the Helpdesk?
 9 **A.** Yes, it is, saying a single event can be
 10 ignored.
 11 **Q.** Was there sufficient skill and expertise within
 12 the Helpdesk team to identify whether or not
 13 a call related to a single event or was, in
 14 fact, one of a series of events?
 15 **A.** You could --
 16 **Q.** How would they know?
 17 **A.** Because when -- if HSD or SMC were monitoring
 18 the events, they would see each event coming in
 19 as a separate entity from a specific branch.
 20 **Q.** What a branch calling in?
 21 **A.** No, this isn't a branch 'phoning in, this is the
 22 automatic feed they get through Tivoli of the
 23 events, the NT events that are being raised on
 24 the counter.
 25 **Q.** How would those lower levels of support identify

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1 if there were what is described as "side
2 effects"?

3 **A.** Um, if further processes started raising other
4 events, if we're talking about the events, you
5 know, you might get one event saying, you know,
6 that a lock is held, and then other processes
7 might then generate events because they couldn't
8 do what they were meant to be doing. I mean
9 a lot of events were being raised all the time
10 from a lot of different processes, not that many
11 critical events. There were different
12 categories of events. But we certainly didn't
13 expect every single event being raised by the
14 system always to be individually investigated.

15 **Q.** Whether or not it required to be individually
16 investigated or not, wouldn't it be important
17 knowledge for the SSC to have, as to the
18 existence of these individual events, as you
19 called them?

20 **A.** Quite honestly, I don't think we would have been
21 able to do anything about them, except to look
22 at it and say "Well, we can't see that it's
23 caused any knock-on event on any other counter
24 process". The only thing that perhaps it might
25 then have had to go off to Escher again to say,

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1 **A.** Right, so that.

2 **Q.** Scroll up. That's version 1.

3 **A.** Version 1 must have been the update by Mike
4 Croshaw in 2006.

5 **Q.** Yes.

6 **A.** Which is confusing but the KEL system changed
7 I think at that point and that's why it went
8 back to version 1, so there would have been
9 earlier versions as well. I think.

10 **Q.** Okay, I'm not going to explore that any further.
11 Can we go to version 2 then. Again, it shows
12 correctly the first date that you raised this
13 KEL, 27 November 2000, and we can see that this
14 version 2 is last updated by your manager
15 Mr Parker on 14 June 2010. Can we take from
16 that that this is confirmation that these
17 lock-type problems were continuing to be
18 experienced throughout the time that Riposte was
19 in operation?

20 **A.** Firstly, I'd say I'm wondering if that's some
21 sort of administrative update, given that we
22 were just about to go live on to HNG-X in 2010
23 at that point, and go fully live.

24 Um, I think we very occasionally did
25 continue to see just a single event at odd

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1 "Can you investigate why these are getting
2 these?" But you do get unexpected errors
3 happening on systems. Systems have to be
4 written in a way where they can cope with
5 unexpected errors at this sort of level.

6 **Q.** Some of the errors were causing what you've
7 described as side effects and some were not.

8 **A.** Um, I'm not sure if we ever -- I'm -- yes, it's
9 hard, very hard now, to go back and say -- you
10 know, if we had investigated a single event, we
11 would have had to have looked at the bigger
12 picture of which other processes had been
13 impacted. Certainly this one, just after
14 midnight, during LFS end-of-day processing,
15 it -- I think that one possibly did affect some
16 counters that night, sorry, but not the
17 balancing just the LFS process, which didn't
18 affect branch balancing in any way. I don't
19 think I can add much more here.

20 **Q.** Okay, can we look at version 2 of this KEL,
21 please, which is FUJ00059141?

22 **A.** Which version was this that we were looking at?

23 **Q.** This is version 1 we're looking at the moment.
24 If we scroll up, we can see the top of it. Now
25 we're looking at version 2.

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1 times, but not the event storms that were
2 happening during the balancing process, which we
3 saw up to 2006.

4 **Q.** Again, was there any method by which that data,
5 from which I've called a meta analysis, could be
6 conducted, was retained?

7 **A.** Well, all the events were retained, somewhere,
8 for some length of time.

9 **Q.** Yes. In a system but not being looked at.

10 **A.** Yes.

11 **Q.** I'm asking whether anyone -- where a bug was
12 identified like this, whether anyone in SSC or
13 elsewhere, for example in order to go to Escher
14 to say, "Look this is a continuing problem",
15 retained dataset that they could go to Escher
16 with and say, "This is a continuing problem it's
17 been going on for 10 years".

18 **A.** I know that in 2006, after the fix for the event
19 storms went live, I did monitor for some time
20 after that to see if the event storms stopped
21 and the event storms did stop, but there may
22 have been the very, very occasional single event
23 still happening. But it was the storms that
24 seemed to cause the message store either not to
25 replicate or it not to be possible to write to

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1 them. Otherwise, if you've just got a single
2 problem the processes would retry and it would
3 work on the retry.

4 **Q.** Can we turn, please, to FUJ00083548. This is
5 an email exchange between Mr Jenkins and Mark
6 Jarosz and Brian Orzel. If we just read through
7 the message at the top of the page together,
8 from Mr Jenkins:

9 "I've had a look at this event log and
10 I don't think there's anything to really worry
11 about. Migration appears to have completed OK
12 and the outlet is running fine on CI4."

13 Was that a release, CI4?

14 **A.** Yes, I believe so.

15 **Q.** "I've seen number of 'verification failures'
16 during migration before and I believe that they
17 are to be expected during the various loads of
18 Riposte before the counter reboot.

19 "However, I'm curious as to why we get the
20 three errors mentioned in the PinICL. They
21 occur at 20.26 on 9/11/00. All are identical:
22 Facility MessageProcessor ... Error 94 'An error
23 occurred while attempting to destroy
24 a checkpoint run. Timeout occurred waiting for
25 lock'. They seem to occur during the Riposte

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1 it's part of the migration. So when branches
2 are first moving on to Horizon. So, yes, some
3 Riposte errors were looked at.

4 **Q.** Can we move on, please, to FUJ00083574. Look at
5 the message in the middle of the page, again
6 from Mr Jenkins. Different PinICL, 57957. He
7 says:

8 "This PinICL is related to 56922 which you
9 looked at couple of weeks ago."

10 That's not the one that we were just looking
11 at. This is a third one.

12 **A.** This looks like we're back to a problem in the
13 LFS space, which is what that KEL of mine was
14 talking about.

15 **Q.** Yes, and he says:

16 "I've had a look through the message store
17 and the event log and have noticed that at the
18 time of this failure [12.02 am, essentially]
19 that there is an LFS background task running."

20 **A.** Mm.

21 **Q.** He says, next paragraph:

22 "I suspect that it is significant that the
23 Riposte error is 10 secs after the BLOB is
24 written ..."

25 What was the BLOB?

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1 index rebuild immediately after the migration of
2 the 'real' message store. I assume that they
3 are benign, but would appreciate confirmation
4 from Mark before closing the PinICL."

5 I'm not going to look at the rest of the
6 message. For this kind of thing that Mr Jenkins
7 was doing, would you know that this kind of
8 thing was going on, ie the things that he is
9 describing?

10 **A.** Well, he's referring to a PEAK, 57478, and
11 mentioning three identical errors. I don't
12 think that's the PEAK that we were looking at
13 before.

14 **Q.** It's not, no. It's a separate one entirely.

15 **A.** Right, so I think this is a different problem
16 that we're looking at here. But a different
17 problem but, yes, again, you've got the same
18 underlying --

19 **Q.** The same underlying cause?

20 **A.** -- event --

21 **Q.** Yes.

22 **A.** No, not the same -- not necessarily the same
23 underlying cause but the same events have been
24 generated and in this time it's during the phase
25 of the index rebuild, and this is looking like

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1 **A.** I think it was a Binary Large Object.

2 **Q.** What does that mean?

3 **A.** A big amount of data that was so big that it had
4 to be written into a whole set of messages. It
5 was too big to fit into one individual message.

6 **Q.** He then says, next paragraph:

7 "As the PinICL says, this seems to be
8 happening fairly frequently."

9 Yes?

10 **A.** That's what it says, yes.

11 **Q.** Next paragraph:

12 "I do think we need a definitive statement
13 from Drew ..."

14 Do you know who Drew was?

15 **A.** No.

16 **Q.** "... as to whether this event is benign or what
17 problems we could have when it happens. Could
18 it be due to an application error? Do we need
19 to get more info on when these problems occur.
20 It is clear that the circumstances in this case
21 are very different from those in the original
22 PinICL."

23 To your knowledge at this time, we're late
24 November 2000, was this problem happening fairly
25 frequently?

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1 A. I don't know. I would say again, this isn't the
 2 problem with the repeated events that was
 3 affecting balancing.
 4 Q. The reply at the top of the page, Mark Jarosz
 5 says:
 6 "From your description [Gareth] it sounds as
 7 though we potentially have a recipe for
 8 a reproducible case."
 9 Can you assist us with what a reproducible
 10 case is?
 11 A. One where you could try the same process and
 12 reproduce and make the problem happen in
 13 a consistent way.
 14 Q. What would be the purpose of forcing the problem
 15 to occur?
 16 A. Well, if you can reproduce it then you stand
 17 a much better chance of, firstly, finding the
 18 root cause and, secondly, being able to test to
 19 show that you have fixed the problem.
 20 Q. Can we move forwards, please, to FUJ00083583.
 21 We can see Mark Jarosz's reply to Mr Jenkins of,
 22 I think, 1 December 2000. It must be
 23 an Americanised date, I think.
 24 "Hi Gareth,
 25 "I can confirm (having checked with Drew)

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1 "Following critical event generated on
 2 various FADs ..."
 3 That's by various branches, is that right,
 4 or about various branches?
 5 A. Yes, at various branches, not raised by various
 6 branches.
 7 Q. Yes, about various branches, thank you:
 8 "The call summary is now:
 9 "Many 'run map' critical events on various
 10 [branches].
 11 "Response:
 12 "These events were investigated in the past
 13 ..."
 14 You give a PEAK number.
 15 "But the call was closed on the basis that
 16 the errors were no longer occurring.
 17 "Analysis of the events in the last month
 18 shows 2,132 of these events. In many cases
 19 there is just one, or a small number on
 20 effective counters, but [and then you give
 21 a branch number] generated over 900 in one day,
 22 and 191323 over 100 [presumably 100 days] ..."
 23 A. No, that would be 100 events.
 24 Q. Over 100 events?
 25 A. Sorry, that's -- the "191323" is a branch code,

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1 that a timeout of this sort is likely to be
 2 benign in the sense that it should not result in
 3 a message store corruption."
 4 "At this stage, can you remember whether you
 5 in the SSC were told about this investigation
 6 having taken place?
 7 A. I have no recollection of this and, again, we're
 8 still talking about problems in the area of the
 9 LFS agent, which is nothing to do with counter
 10 balancing.
 11 Q. So at the moment would you draw a distinction to
 12 say this isn't really directly relevant to the
 13 bug that we're looking at?
 14 A. Yes.
 15 Q. Therefore, you didn't need to know about it?
 16 A. Personally, probably not, no. There was
 17 an awful lot to learn about when I first
 18 started, as you can imagine.
 19 Q. Yes. Can we move forward a couple of years
 20 then, please, and look at FUJ00083633. You'll
 21 see that this is a PEAK, 0083563 opened on
 22 7 November 2002 and can we look at your entry,
 23 please, at 16.27.00, towards the bottom of the
 24 page.
 25 You say:

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1 a FAD code.
 2 Q. I've got it. So there are two branches you're
 3 referring to?
 4 A. Yes.
 5 Q. The first one generated over 900 in one day?
 6 A. Yeah.
 7 Q. The second branch over 100 in one day?
 8 A. Yes.
 9 Q. Thank you. I understand.
 10 Then if you look down the rest of the PEAK,
 11 the trail seems to go cold, nothing happens.
 12 A. Yes, I mean, I asked for the call to be raised
 13 so that I could do some background investigation
 14 into these events, which I had noticed, and
 15 I was concerned about, because they were
 16 happening. But there was a call that I sent to
 17 Development or was sent to Development at around
 18 the same time for them to investigate.
 19 Q. But there appears to be a four-month gap between
 20 your entries of 7 and 8 November, and your entry
 21 of 24 February?
 22 A. Yes. It was something I was doing as
 23 a background task because I was concerned about
 24 the events.
 25 Q. But what was happening in the meantime to these

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1 two branches that you mention here?

2 **A.** I can't remember now if I looked -- I mean, the
3 branch -- the events would only have -- they had
4 happened on those particular days. The events
5 didn't keep having the same -- they didn't keep
6 affecting the same branches over and over again,
7 and whether I did look back to see if the events
8 had had any impact on the branches on those days
9 or whether they had raised calls to say they
10 were having issues, I now cannot remember.

11 **Q.** But if you had have done that you would have
12 noted it on this PEAK, wouldn't you?

13 **A.** Um --

14 **Q.** The branch you'd had at 900 events in one day
15 and the other branch you'd had over 100 events
16 in one day?

17 **A.** Um, yes. I mean these events didn't necessarily
18 mean that they did have balancing problems. It
19 just meant they could, in the majority of cases.
20 It didn't --

21 **Q.** You don't know until you look, do you?

22 **A.** That's true. And I don't -- I cannot say now
23 whether I did look at those at that point. It
24 may be that, you know, at this point -- I'm not
25 sure when we first realised that it was tending

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1 realised they'd had a problem, had phoned for
2 advice and had rebooted and then done their
3 balancing, I probably wouldn't have recorded
4 that. But since I didn't record anything,
5 I don't know.

6 **Q.** Were you essentially relying on subpostmasters
7 to spot a problem and call it in?

8 **A.** I certainly think at this time, with this
9 problem, we did assume that they would notice
10 that -- either that they were getting error
11 messages, as we saw in one of the PEAKs you just
12 showed me, where they got error messages because
13 they couldn't commit the declarations or
14 whatever else. So they'd definitely know they
15 had a problem in that case.

16 In other cases, we certainly did get some
17 where they phoned in and they said "We're
18 balancing, our figures are all over the place",
19 and then the Helpdesk would advise them to
20 reboot and then it would be okay when they
21 restarted.

22 **Q.** Can we move forward again, please, to look at
23 FUJ00083651. This is a PEAK, 0086212, opened on
24 24 January 2003. Can we look, please, at your
25 entry on 29 January at 11.31, which is on the

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1 to happen more when they were doing their
2 balancing and therefore it might have an effect,
3 but, yes, it obviously was important to look
4 and, as I say in my witness statement, I'm not
5 at all happy about how this was handled over the
6 years.

7 **Q.** When you say that, you mean by Fujitsu?

8 **A.** Yes, by Fujitsu, by SSC. By all of us. We
9 could have done better.

10 **Q.** In relation to your part in that, you made
11 a record on 7 November that, in the last month,
12 there were 2,132 of these events and you
13 highlighted two branches, one where 900 events
14 had happened in one day and another where over
15 100 events had happened. If you had
16 investigated whether any of those events had
17 caused discrepancies, you would have noted it
18 down on this PEAK, wouldn't you?

19 **A.** Yes, if they had been aware that there were
20 discrepancies, that they had persisted through
21 the event storm and had managed to balance and
22 it looked as if they did have discrepancies as
23 a result, then I probably would have recorded
24 it.

25 If I had looked and seen that either they'd

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1 bottom half of the page, tab. You say:

2 "It looks as if there was a problem with
3 last week's balance -- cutoffs and some final
4 OBCS transactions were done on counter 3., then
5 balancing continued on counter 4, but this did
6 not seem to know what had been done on counter 3
7 (there were many underlying Riposte timeout
8 messages). The transactions were ended again;
9 I need to ascertain whether they were sent to
10 TIP twice and whether the postmaster is out of
11 pocket.

12 "Have spoken to [postmaster] who confirms
13 there were problems and is worried that they may
14 continue this week. I'll contact her tomorrow
15 am to see how they have got on."

16 So there you're essentially describing, in
17 a single paragraph, the operation of the
18 Callendar Square bug, as I have summarised it,
19 in existence on 29 January 2003.

20 **A.** Yes.

21 **Q.** Then if we can look at your entry a couple of
22 days on, 31 January at 16.09, you say:

23 "[Postmaster] balanced okay. She has
24 reversed the transactions which she had had to
25 reenter (the original ones were included in the

132

1 new CAP). This was all caused by counter 4
2 being unable to see messages recently written on
3 counter 3 when the stock unit was being
4 balanced.

5 "There is no accounting discrepancy here,
6 but there is a problem in that the [postmaster]
7 was allowed to balance with no warning that the
8 counters weren't communicating. MSU informed
9 that I'm sending this to [Development] for
10 further investigation."

11 A. Yes.

12 Q. So would you have informed the MSU here?

13 A. Yes, I would have informed MSU because this call
14 was not raised by the postmaster but because of
15 an entry on one of the reconciliation reports.
16 At this point in time, the cash account was --
17 so when the branch balanced, they did their
18 balance reports and then they produced a cash
19 account on the counter, but the cash account was
20 also reconstructed at the data centre from the
21 transactions that had been harvested -- had
22 reached the data centre, and a comparison was
23 done, line by line, to make sure the two were in
24 step. And in this case they weren't because the
25 data centre, when it did its recalculation, knew

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1 Q. If we just go forward to complete the story on
2 this PEAK to page 4. Two years on, there's
3 a record at the top of the page, for 5 October
4 2005:

5 "This call is one of a set approved by ...
6 (Mik Peach) for closure without further action."

7 Was that because the fix was then thought to
8 be the S90 release?

9 A. I doubt it. I don't know. I'm not very happy
10 with that.

11 Q. Do you know --

12 A. Was there anything above that at all to say if
13 anybody had looked at it?

14 Q. You can look back, please, at page 2. I don't
15 think there's anything relevant in your entry on
16 3 February.

17 A. No.

18 Q. If you scroll to the bottom half of the page,
19 you'll see two customer calls. If you just read
20 those.

21 A. Oh, I think that just happened automatically
22 when -- was that when we moved from PinICL to
23 PEAK, or something changed and all the calls had
24 to be closed and everyone reopened and then
25 everything got written in again.

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1 about these counter 3 transactions, which hadn't
2 been picked up when the branch cash account was
3 produced.

4 So there was a mismatch, and
5 a reconciliation call was raised to investigate
6 why that had happened.

7 So in this case, that's how we knew about
8 the problem. I did phone the branch to see what
9 had happened, you know, whether they had
10 realised there was a problem. They had put
11 these transactions in again, because they didn't
12 think they'd had them once, but then, because
13 the original transactions hadn't been included
14 in the accounts for the period that they'd just
15 balanced, they automatically got carried forward
16 and then were picked up in the new period.

17 So, in order to avoid them going through
18 twice, she was then able to do a reversal on
19 them, which sorted out her branch accounts. But
20 obviously, yes, there was still a system
21 problem.

22 Q. That's why you sent it to Development for
23 further investigation?

24 A. So I sent it to Development for further
25 investigation.

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1 Q. So nothing of substance there?

2 A. No nothing of substance.

3 Q. Then on to page 3?

4 A. No --

5 Q. Nothing there?

6 A. Yes, nothing there.

7 Q. Then bottom half of the page.

8 A. No.

9 Q. Nothing there?

10 A. No.

11 Q. It's just closed off, isn't it?

12 A. It was just closed off.

13 Q. Why are you unhappy or not very happy?

14 A. I'm unhappy with myself because I should have
15 made it something more than a C priority.
16 I left it at the priority that it had come from
17 MSU in the first place, and I should have
18 shouted a lot louder about the fact that this
19 needed looking at. As time went by, I got
20 better at shouting louder.

21 Q. Who would you shout to?

22 A. Oh, anybody who'd listen.

23 Q. Meaning who: Mr Peach?

24 A. Yeah, Mr Peach, Development team.

25 Q. So, in essence, this call is closed off without

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1 anything having been done on it for two years?
 2 **A.** Yes.
 3 **Q.** One way of describing that is suboptimal, isn't
 4 it?
 5 **A.** You could say that.
 6 **Q.** Can we look at a different PEAK, please.
 7 POL00000996, this is PEAK 0103864, opened on
 8 3 June 2004. The "Summary":
 9 "[Postmaster] reports that he had a problem
 10 with some transfers."
 11 **A.** Mm-hm.
 12 **Q.** I think, without going into the detail, the PEAK
 13 describes the problem where multiple transfers
 14 in occurred to a stock unit?
 15 **A.** Yes.
 16 **Q.** Can we go forward to page 6, please. In the
 17 middle of the page, 6 July at 11.47.27, you've
 18 written:
 19 "I've checked with Mike King; the BIMS
 20 report for this problem was sent to POL on
 21 [22 June] and should have result in an error
 22 notice being sent to the branch. Mike says he
 23 will send a note to POL saying that the
 24 [postmaster] has been changing this issue; I've
 25 asked [the helpdesk] to inform the [postmaster]"

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1 **A.** Yes, I think so. I think further up the call,
 2 Catherine had been dealing with it. She had
 3 sent the information to Mike in MSU informing
 4 Post Office of this discrepancy that the branch
 5 should not be held liable for. The branch had
 6 not held anything. They were chasing it back,
 7 so the call ended up with me, so I followed it
 8 up, as best I could, with Mike.
 9 **Q.** Again, could we go forwards in the tale, please,
 10 to 2005 -- sorry, 2006, and look at POL00030241.
 11 This is a chain of email correspondence on
 12 Callendar Square itself --
 13 **A.** Yes.
 14 **Q.** -- once the bug had seemingly been identified
 15 and discovered within the Post Office. We
 16 should just set the context by starting at the
 17 foot of page 9 and on to page 10, with an email
 18 from Sandra MacKay of POL, to Brian Potter of
 19 POL. This is just to set the context for what
 20 happens later in the chain. Can you see -- I've
 21 said that's to Brian Potter. If we just go up,
 22 it's Shaun Turner copied to Brian Potter. Just
 23 trying to work out -- ah, yes.
 24 Shaun says:
 25 "Gary,

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1 that they should have received an error notice
 2 and to check with the department that issues
 3 them.
 4 "The corrected cash account that was sent
 5 still had a [receipts and payments] mismatch.
 6 The double Transfer In causes a mismatch both
 7 because of the transfer and because of the
 8 discrepancy which has been erroneously
 9 generated. The host-calculated [cash account]
 10 ignores the transfer but is still affected by
 11 the accepted discrepancy which should not have
 12 been generated. It is not really possible to
 13 provide a fully balanced [cash account] ..."
 14 There's an email on this subject.
 15 **A.** I think we discussed this one yesterday.
 16 **Q.** Yes. You're recorded as dealing with the BIMS
 17 here on 6 July 2004. Can you explain, please,
 18 again, exactly what you're doing there?
 19 **A.** Yes. I wasn't personally involved with the
 20 BIMS. I checked with Mike, who was the person
 21 who had sent the report to Post Office about the
 22 discrepancy that shouldn't have happened at this
 23 branch.
 24 **Q.** So are you just identifying that there's been
 25 a delay here?

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1 "Need your advice on this branch. There
 2 appears to be an ongoing problem at this branch
 3 with transfers between [stock units] causing
 4 a receipts and payments mismatch. This first
 5 came to my attention some 3 or 4 months ago,
 6 when the branch was chasing up an error notice
 7 to account for a loss that they had that was
 8 related to the [receipts and payments] mismatch.
 9 I believe in that case, that FS [Fujitsu,
 10 I think] had taken it on board and were
 11 investigating it as a problem (I seem to recall
 12 it had a PinICL number). I had to do some
 13 chasing around with P&BA [Products and Branch
 14 Accounting] to ensure that the error notice got
 15 issued, as there was a breakdown in processes
 16 between them and FS relating to the BIM report.
 17 "Since then it appears to have happened
 18 again, although Fujitsu are saying no issue
 19 could be detected. I am concerned that there is
 20 a fundamental flaw with the branches
 21 configuration, and would be interested to know
 22 how [Fujitsu] put the ... issue to bed."
 23 If we go further up on page 9 and on to
 24 page 8, and if we just scroll gently up, we can
 25 see that this gets passed around essentially

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1 within POL, yes?

2 **A.** Liz Evans-Jones was Fujitsu.

3 **Q.** So it goes over to Liz Evans-Jones from

4 15 February 2006, from Gary Blackburn:

5 "Liz

6 "I have had the incident below forwarded to

7 myself by our Service Line ... could you please

8 update me on the corrective action plan as this

9 still appears to be occurring within the

10 branch."

11 Then if we go further up to page 8

12 Ms Evans-Jones replies:

13 "I have checked the call and this issue

14 appears to have been resolved in S90."

15 Could you, in a word or two, explain what

16 S90 was?

17 **A.** It was a fairly major release of updated

18 software. I can't remember what functionality

19 it included, but there were new areas of

20 functionality coming in fairly frequently and

21 so, as a part of that, there would be some bug

22 fixes and this was scheduled to be one of them.

23 **Q.** So a scheduled software release?

24 **A.** A scheduled major software release, which would

25 have been through a very thorough test cycle.

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1 Couple of questions occur:

2 "Do we understand why this particular branch

3 has been having problems? Or are there other

4 branches in the network that have been having

5 this problem?

6 "Could this branch be front ended on the

7 counted release of S90 such that it gets the fix

8 as soon as possible?

9 "The email from Liz suggests that there may

10 be a reoccurrence following S90. What degree of

11 certainty do we have that it will definitely be

12 fixed?"

13 So some pretty direct and pertinent

14 questions there from Mr Turner, yes?

15 **A.** Yes.

16 "Sandra/Brian -- Appreciate this is

17 frustrating for the branch but from the email

18 below you can see that the branch's issue should

19 be fixed for the release of the S90 software.

20 I have asked Gary above to see if we can put

21 this branch to the front of the queue ... In the

22 meantime it is important that the branch

23 continues to report any issues into [the

24 Helpdesk]."

25 So the four or five rather pertinent

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1 **Q.** It was proposed to include this fix within S90?

2 **A.** Yes.

3 **Q.** "S90 has already been deployed to the Datacentre

4 and counter release is scheduled to start", and

5 then there are some dates:

6 "3rd line support has been discussing with

7 the [postmaster], and the last contact with the

8 branch (according to PowerHelp) was on 1st Feb.

9 The call has been left open for 3rd line to

10 check to see if the issue reoccurs S90.

11 Please let me know if I can provide any

12 other assistance ..."

13 Then continue scrolling up, please, and

14 again, please. We can then see some passing,

15 essentially back down the chain, of Liz

16 Evans-Jones' reply within POL, yes?

17 **A.** Yes.

18 **Q.** On page 7, keep scrolling up. Thank you. If we

19 then just scroll down a bit so we can see it is

20 Mr Turner asking these questions. Thank you.

21 Shaun Turner, yes, and then just scroll back up.

22 Thank you.

23 He says, back to Mr Blackburn:

24 "Gary,

25 "Thanks for looking into this for us.

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1 questions that Mr Turner asks, if we scroll up,

2 please. We then see these getting passed around

3 within Fujitsu. Keep scrolling, please. Keep

4 scrolling -- keep scrolling.

5 We can see an email from Mike Stewart to

6 Mr Simpkins, copied to you. Why were you copied

7 in?

8 **A.** I think because Mike says below, "As Anne is

9 away could I have your comments as you were

10 involved as well."

11 **Q.** That's saying why John is asked the questions,

12 but why is that addressed to you?

13 **A.** Well, before that, it's "Anne, you're always

14 a good place to start", so it was me being

15 a good place to start.

16 **Q.** I'm so sorry, why were you the good place to

17 start?

18 **A.** Because I knew what it was going on and because

19 I had to put an update on that call there that's

20 at the very bottom of the screen, so I'd

21 obviously had some involvement --

22 **Q.** With this bug?

23 **A.** -- with this bug, as far as I can see.

24 **Q.** If we scroll down we can see what Mr Stewart

25 asked. He cuts in his explanation of the

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1 position, yes?

2 **A.** He's pasted in my update from PinICL there. And

3 then, where it says, "I notice", that,

4 I believe, is his words from that point.

5 **Q.** Yes:

6 "I notice that in the early guise of this

7 problem in the call it states the PM as female."

8 Yes?

9 **A.** Yes, that's what Mike's saying.

10 **Q.** Then some more cutting and pasting.

11 **A.** Yes, then --

12 **Q.** Then back to him --

13 **A.** -- that's what the helpdesk had put on the call,

14 yes.

15 **Q.** "At the bottom of this email re a magical

16 [£43,000] appearing and disappearing the PM is

17 Male He reports", et cetera.

18 **A.** Mm-hm.

19 **Q.** Then scroll down, please. He says:

20 "Clearly the [subpostmaster] is concerned,

21 as we have just spent a number of months trying

22 to sort out the first instance and he doesn't

23 want a repeat performance. He is convinced that

24 there is something wrong with his Horizon kit.

25 I would be grateful if you could investigate

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1 **Q.** Your witness statement -- there's no need to

2 turn it up, I don't want to disrupt the

3 narrative -- says at paragraph 76, "[You]

4 personally had known about this Riposte lock

5 problem since soon after I arrived at the SSC in

6 2000", and that's a reference back to those

7 November 2000 PEAKs we looked at; is that right?

8 **A.** Yes, although I think that when I wrote the

9 witness statement, I'm not sure that I'd

10 actually seen the dates on those but, yes, it

11 was a known problem.

12 **Q.** So that reflects the early PEAKs that we saw of

13 November 2000 --

14 **A.** I believe so.

15 **Q.** -- and an early KEL that we saw of November

16 2000?

17 **A.** Yes.

18 **Q.** In relation to your part of the sentence which

19 says, "This affects a number of sites most

20 weeks", how did you know that it affects most

21 sites -- sorry, it affects number of sites most

22 weeks?

23 **A.** Because of the event storms that we could see.

24 I would say that I think there -- it was

25 something that did seem to have increased, as

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1 this and give him any support you can. I'm due

2 to visit the office tomorrow to look at his

3 paperwork and discuss the situation ..."

4 **A.** Again, isn't that again a cut and paste from

5 something that somebody in the Post Office had

6 said earlier in the chain?

7 **Q.** I'm not sure that it is, I thought that was --

8 **A.** I don't think Mike would have been visiting

9 offices.

10 **Q.** No. I think you're probably right, then. Can

11 we go to your answer then, please, on page 3 of

12 this email chain. At the foot of the page. You

13 respond:

14 "Mike ...

15 "Haven't looked at the recent evidence, but

16 I know in the past this site had hit this

17 Riposte lock problem 2 or 3 times within a few

18 weeks. This problem has been around for years

19 and affects a number of sites most weeks ..."

20 Is it right that this Riposte problem had

21 been around for years?

22 **A.** Yes, because we had been seeing it since at

23 least the end of 2000.

24 **Q.** So five and a half, six years?

25 **A.** Yeah.

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1 time went by. I don't believe we were seeing

2 all these event storms several times affecting

3 many branches all the way through, although,

4 actually, since I wasn't necessarily checking,

5 I don't know. But when say it affects them,

6 I mean that we could see, if we looked, that

7 event storms were happening. It does not mean

8 that it necessarily had any impact on their

9 branch accounts. I'm not saying that every week

10 a number of sites were having incorrect

11 discrepancies because of this problem.

12 **Q.** But you didn't know one way or the other?

13 **A.** We would have known -- okay, it's slightly

14 peripheral. Some aspects, including the

15 transfer problem, and the rolling over without

16 the transactions included, would have caused

17 entries on the reconciliation reports, certainly

18 up to 2005. So that would -- those would all

19 have been investigated as they happened. And

20 I'm certainly not aware -- I don't remember that

21 every week we were having a branch or two with

22 those reconciliation report entries --

23 **Q.** But, Mrs Chambers, this is a problem that's been

24 going on for five or six years.

25 **A.** Yes, and if we had been getting all those

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1 reconciliation report entries at that sort of
 2 level for five years, it would absolutely
 3 definitely have been picked up and seen as being
 4 a big ongoing problem.

5 **Q.** But isn't that relying on subpostmasters -- to
 6 an extent, relying on subpostmasters calling in?

7 **A.** Not the reconciliation report entry reports.

8 **Q.** No, the other part of the answer that you
 9 gave --

10 **A.** The other part of them phoning and saying, "Oh,
 11 I'm doing my balancing and it's all gone
 12 haywire"? Yes, for us to know about it, they
 13 would have had to phone in and that call would
 14 have had to be passed to SSC and it's quite
 15 possible/probable, that the majority of those
 16 calls were not passed to SSC because they were
 17 just being told to reboot.

18 **Q.** Yes. Did you know how many sites were affected
 19 every week?

20 **A.** No, I could have known if somebody had asked me
 21 to monitor that and, obviously, at the point
 22 that I was doing some analysis, then I did know.
 23 And I think I found -- I can't remember what
 24 period it was, in that previous KEL we looked
 25 at -- previous PEAK we looked at, where I did do

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1 know, yes, we could see but I don't think at the
 2 early days I knew quite where it was. And it
 3 wasn't SSC's job, really, to be monitoring
 4 those, but I'm not sure whose job it was.

5 Yeah, I think if we'd appreciated that
 6 nobody effectively was looking at this for all
 7 that time, we would have flagged it up and
 8 jumped up and down. But that realisation just
 9 didn't come until late in the day when,
 10 finally -- you know, we did send a call over.
 11 It did get picked up, eventually, and sent to
 12 Escher and they did produce a fix.

13 **Q.** You say you were interested in whether they have
 14 really fixed it.

15 **A.** Oh, I never believe anything anybody tells me.

16 **Q.** Was that --

17 **A.** You check; you double check; you triple check.

18 **Q.** Was that more directed to what you knew about
 19 Escher, rather than being cynical about the
 20 world in general?

21 **A.** No, I was cynical about the world in general.

22 **Q.** You therefore left the call open, the PEAK open?

23 **A.** Yeah.

24 **Q.** If we turn up paragraph 81 of your witness
 25 statement, please, on page 26. Paragraph 81 at

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1 some monitoring and I'd found two branches with
 2 the event storms. But, as I say, I can't now
 3 remember what length of time that was over.

4 **Q.** You continue in that sentence:

5 "... and finally Escher say they have done
 6 something about it."

7 **A.** Yes.

8 **Q.** In your witness statement, you say that:

9 "I and others in the SSC understood the
 10 cause of the problem was to be a problem in the
 11 Riposte software, which we thought was being
 12 investigated by Escher."

13 Of the five or six-year period that we're
 14 looking at, for how long had you thought that
 15 Escher had been investigating the issue?

16 **A.** I thought they'd known about it all the time.
 17 I now think -- well, I now know, since putting
 18 all the calls together, and so on, that that's
 19 extremely unlikely.

20 **Q.** What had gone wrong?

21 **A.** Um, it was -- nobody was managing it as
 22 a problem. It was almost impossible for SSC
 23 staff to see which calls were with Escher and
 24 who was progressing those, because they sort of
 25 went on to a separate PEAK stack, which I now

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1 the top. You say:

2 "I am asked whether Post Office or
 3 subpostmasters were told about the problem. It
 4 was not raised as a wider problem with Post
 5 Office; each instance was treated individually."

6 Does that mean, until that email chain that
 7 we picked up a moment ago, that Post Office was
 8 kept in the dark for the best part of six years.

9 **A.** I'm not sure they were intentionally kept in the
 10 dark but I think they were in the dark, yes.

11 **Q.** You say each instance was treated individually.
 12 Why was each case treated individually?

13 **A.** Because we would look at the calls that did come
 14 through, where they came through to us, and if
 15 there was an effect on the branch accounts, then
 16 we would pass the information via MSU to Post
 17 Office on a BIMS report or it was passed that
 18 way.

19 **Q.** This had been a problem that had been around for
 20 five or six years. Would you accept that
 21 Fujitsu had failed properly to investigate and
 22 address the bug?

23 **A.** Yes.

24 **Q.** And failed to tell -- I'm not saying that you
 25 personally failed to tell -- the Post Office

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1 about its existence?

2 **A.** Yes, I think because it was always treated as
3 individual instances, it wasn't raised as
4 a problem and flagged through to Post Office.

5 **Q.** You said in your email that you wanted to wait
6 and see to see whether the S90 release was
7 an effective fix. Was that a case of waiting to
8 see whether any more calls came in from
9 subpostmasters and, if so, whether any of those
10 calls could be linked to the Riposte lock
11 problem?

12 **A.** No, I monitored the events coming through the
13 system to see if there were any more of these
14 event storms occurring anywhere.

15 **Q.** To complete the loop, if we may look at a last
16 couple of documents. FUJ00083667. This is
17 a PEAK, 0127246, opened on 12 October 2005. If
18 we look at page 3 and the entry for 11.14.22 at
19 the top of the page. You say:

20 "Since [the release] S90 was distributed,
21 the number of these timeout events over the
22 whole estate has gone right down, with no storms
23 from an individual counter. So it looks as if
24 the Riposte change has been effective."

25 **A.** Yes.

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1 **Q.** Can you remember why, in February 2010,
2 Mr Jenkins would be contacting you about what
3 had happened to the Callendar Square bug back in
4 2006?

5 **A.** I -- no, I don't remember specifically why. It
6 might have been because he was involved in
7 a prosecution and wanted to know some of the
8 details in case this was raised. I did my best
9 to provide some information for him.

10 **Q.** So let's see what you told him, please. If we
11 just scroll up, please. You say, "Gareth", and
12 you give a reference to a KEL:

13 "I'd forgotten -- this did give
14 a discrepancy, but also a receipts and payments
15 mismatch, if they persisted and rolled over
16 (though it was usually obvious that something
17 was wrong).

18 "And a flood of NT events (not 'Riposte
19 events!') which SMC should have noticed at the
20 time.

21 "Since we are now checking for these
22 particular events, and did a catch-up for old
23 retrievals, can you say that the current branch
24 did not have a problem??"

25 What were you referring to when you said

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1 **Q.** Was that your measure of working out whether the
2 fix had been effective?

3 **A.** Yes.

4 **Q.** Was there any other means of working out whether
5 the fix had been effective?

6 **A.** I think that was a reasonable check of whether
7 the fix had done what was expected of it.
8 Obviously if, after this, we got more calls
9 about balancing issues, failure to replicate
10 across counters, and so on, then they would be
11 investigated from scratch again.

12 **Q.** Lastly, can we look at an email exchange,
13 please, between you and Mr Jenkins from 2010.
14 That's FUJ00083722.

15 If we look at the email at the foot of the
16 page, please. Can you see your email, from you
17 to Mr Jenkins?

18 **A.** Yes.

19 **Q.** You forward, I think, if you look underneath it,
20 the chain from back in 2006 that we see?

21 **A.** Yes.

22 **Q.** Why were you doing this?

23 **A.** I presume he had contacted me and asked me what
24 I could remember about the Callendar Square
25 problem.

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1 "the current branch" --

2 **A.** That suggests he was asking me about some
3 specific branch and could we see if they had had
4 the Callendar Square problem or not. But I now
5 don't know which the "current branch" would have
6 been.

7 **Q.** Would you interpret that as meaning "Can you
8 say, in the evidence that you are to give, that
9 the current branch did not have this problem?"

10 **A.** I cannot remember precisely why he was asking me
11 but that is a possibility.

12 **Q.** You say:

13 "Anyway it stopped happening once S90 was
14 installed ...

15 "This particular problem would only affect
16 branches with more than one stock unit. It
17 happened several times at Callendar Square,
18 though we never found why they were so badly
19 affect.

20 "Is this sufficient?"

21 The line, "This particular problem would
22 only affect branches with more than one stock
23 unit"; was that accurate?

24 **A.** That was accurate if we were talking about the
25 Callendar Square part of the Riposte lock

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1 problem. Callendar Square had had the very
2 specific problem of being able to do the
3 transfer ins multiple times, so that's what
4 I was referring to there. You could only do
5 transfers out and in if you had more than one
6 stock unit. There may well have been a separate
7 email or two or discussion behind this specific
8 email but I cannot remember now.

9 **Q.** Then scrolling up to see what Mr Jenkins' reply
10 was:

11 "Thanks Anne,
12 "Penny ..."
13 Is that Ms Thomas?

14 **A.** I would think so, yes.

15 **Q.** "... pointed out on Friday that [the Post
16 Office] have not asked us to retrieve any data
17 for this branch yet! Therefore we have no
18 message stores to check against Event Logs.

19 "This will probably do me more now."

20 Does the case of Seema Misra ring any bells
21 with you?

22 **A.** I've obviously heard the name, yes.

23 **Q.** Is that recently seen the name or something you
24 recall being asked about back in 2010 and
25 Mr Jenkins' preparation to give evidence in the

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1 **SIR WYN WILLIAMS:** Well, on the basis of the
2 guesstimates that you were provided by your
3 colleagues yesterday, that should provide
4 sufficient time to finish by around about 4.15?

5 **MR BEER:** Yes, I think so.

6 **SIR WYN WILLIAMS:** All right.

7 **MR BEER:** Thank you very much.

8 (3.20 pm)

9 (A short break)

10 (3.34 pm)

11 **MR BEER:** Sir, thank you. Can you see and hear us?

12 **SIR WYN WILLIAMS:** Yes, I can.

13 **MR BEER:** Thank you very much. I think Mr Stein is
14 going to ask questions first.

15 **SIR WYN WILLIAMS:** Right.

16 **Questioned by MR STEIN**

17 **MR STEIN:** Mrs Chambers, I ask questions on behalf
18 of a large number of subpostmasters and
19 mistresses on behalf of a firm of solicitors
20 called Howe+Co.

21 You've given evidence and been asked a large
22 number of questions by Mr Beer, so I don't need
23 to cover those areas.

24 You said, as part of your evidence that on
25 some KELs you would see associated issues but

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1 Seema Misra case?

2 **A.** I think it's likely I had some involvement back
3 then but I cannot remember definitely which case
4 that was.

5 **Q.** Can you remember the context of this exchange,
6 ie he was asking you for what he should say or
7 things to say by reference to your work and your
8 understanding of the issue in the Seema Misra
9 case?

10 **A.** I thought he was just, sort of, checking with me
11 just to see what I knew in general about the
12 problem, and so on, what my recollection of it
13 was.

14 **MR BEER:** Thank you. Mrs Chambers, they're the only
15 questions I ask you at the moment. I'm going to
16 have to draw a line under Bug 2 and ask you
17 about the remainder of things when you come back
18 in the future for your Phase 4 evidence. I need
19 to allow reasonable amount of time for other
20 people to ask their questions. Thank you very
21 much for the evidence you've given.

22 Sir, might that be an appropriate moment to
23 take a ten-minute break for the transcriber --
24 15-minute break, she's mouthing to me -- until
25 3.35?

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1 not all. You also said, as part of your
2 evidence today, that sometimes you would expect
3 to your colleagues and then you would discover
4 that they'd been dealing with another matter in
5 the last few weeks. Now, help us a little bit
6 with the question of duplicates. There was
7 a system that we know that the first tier of the
8 helpline were discouraged from sending through
9 duplicates to the third, fourth lines. Now,
10 would you see on your KELs that there were
11 duplicates?

12 **A.** You mean if the Helpdesk had used the same KEL
13 for various tickets that they had received?

14 **Q.** If they had recognised what they thought or
15 believed was a KEL that was the same as one that
16 was already being dealt with, would you see
17 that?

18 **A.** Not automatically, no. But, obviously, some
19 KELs would say, "Send the call to SSC". Even
20 though it's logged as a known problem, we would
21 still make it clear on the KEL that we still
22 needed to see the call, if that was thought to
23 be appropriate.

24 **Q.** So if you didn't see some of the issues that
25 were coming through, because they were thought

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1 to be duplicates and therefore shouldn't go to
2 third and fourth line support, does that mean
3 that you were not always aware of how many calls
4 were being made through to the helpline on the
5 same issues?

6 **A.** That's true, if it was something that there was
7 a resolution or possibly a workaround, which
8 they could tell the postmaster about themselves.

9 **Q.** Who provided the training to the first line
10 support, the first line Helpdesk call answerers
11 so they could recognise that this was the same
12 or a different KEL; who provided that training?

13 **A.** I don't know who provided their training.

14 **Q.** Were you ever asked to provide such training?

15 **A.** No.

16 **Q.** During the evidence in this Inquiry, many of our
17 clients, who are ex-subpostmasters and
18 mistresses said that their accounts, branch
19 accounts, never seemed to balance. So that was
20 Janice Adams; Mujahid Faisal Aziz explained that
21 there were very any shortfalls that they had to
22 balance by paying in cash; Edward Brown said
23 similar matters occurred to him and that it
24 wasn't always a large shortfall but sometimes it
25 could be into the thousands; and Gary Brown

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1 calculating discrepancies based on the
2 transactions that had been recorded on the
3 system for the branch, then if that calculation
4 and those checks show no problems, then you've
5 got to try to find out what has been recorded in
6 the branch accounts or what is missing in the
7 branch transaction list which is causing the
8 discrepancy.

9 And unless you've got some way of going to
10 a branch and actually finding out what should
11 have gone onto the system, then you cannot
12 identify the cause of the discrepancy.

13 **Q.** When you say at paragraph 212 that the
14 subpostmasters were not your clients, your
15 client was the Post Office?

16 **A.** Yes.

17 **MR STEIN:** Excuse me one moment.

18 Thank you, Mrs Chambers.

19 **Questioned by MR MOLONEY**

20 **MR MOLONEY:** Mrs Chambers, one matter and it's just
21 one document, FUJ00138385.

22 **A.** I'm sorry but I can't hear you very clearly.

23 **Q.** I'll speak up and get closer to the microphone.

24 Sorry, Mrs Chambers.

25 **A.** Thank you.

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1 reported that the shortfalls happened so often
2 that it was hard to keep track.

3 Can you help us understand how it was that
4 the subpostmasters and mistresses experienced so
5 many shortfalls?

6 **A.** No, I can't, and it obviously concerns me if
7 this was happening and they weren't being given
8 assistance by anybody to get to the bottom of
9 these problems.

10 **Q.** You've mentioned at the closing part of your
11 statement, paragraph 212, I'll read it out,
12 that:

13 "A point of frustration with the system was
14 that the users, namely the subpostmasters, were
15 not our clients, and there was a practical limit
16 as to the extent to which we could work together
17 with them to investigate problems."

18 Was that true, this difficulty, having that
19 separation?

20 **A.** Yes. I mean, we had no ability to find out what
21 was actually taking place at the branch. I'm
22 not necessarily saying it was their -- they were
23 making errors that were causing these problems
24 but where we were checking, by one means or
25 another, that the system was correctly

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1 **Q.** It's just one document, FUJ00138385, and it
2 should go onto the screen -- and it's on screen
3 now. Thank you.

4 The subject line, the title, is "Requesting
5 journal data from Audit", the author is you,
6 Mrs Chambers, and it's created on 25 August
7 2011.

8 **A.** Yes.

9 **Q.** So that's after the migration to HNG-X or
10 Horizon Online --

11 **A.** Yes.

12 **Q.** -- however one terms it. We see from this
13 document that:

14 "All journal messages arriving at the data
15 centre are retained for audit. Occasionally SSC
16 may need to ask for data to be retrieved to
17 enable issues which happened more than six
18 months ago to be investigated."

19 Then in brackets:

20 "(Less than six months, there may still be
21 sufficient and more accessible information in
22 BRSS).

23 "When asking for transactions for a FAD ..."

24 That's a branch, isn't it?

25 **A.** That's a branch.

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1 Q. "... and date range, ask for the
2 QUERY_AT\FINAL\Filteredhx.xml file which will
3 contain all transactions for a given date range
4 and FAD code in XML format. These will however
5 lack the JSN and ReqMessageID.

6 "The alternative is raw files containing
7 data for all 80 or so branches with the FAD
8 hash, which is far harder to read but does
9 contain JSN and ReqMessageID.

10 "Route the PEAK with the request to Security
11 Ops.

12 "If you think the call may be part of a Post
13 Office investigation into a branch that might
14 lead to litigation, then this should not be
15 handled by SSC unless already authorised by the
16 SSC manager."

17 So it follows from this document, as we are
18 already aware, that different types of audit
19 data provided different information to analysts?

20 A. Yes.

21 Q. So here, it refers to raw files of data or raw
22 data?

23 A. Err ...

24 Q. As one type of data available?

25 A. One type of data is the raw files, yes.

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1 depend, you know, where the call had come from,
2 if anybody had mentioned this. I don't know.
3 I mean, how we would tell that now, I'm not
4 100 per cent sure.

5 Q. Yeah. Because this does say that:

6 "If you think the call may be part of a Post
7 Office investigation into a branch that might
8 lead to litigation, then this should not be
9 handled by SSC unless already authorised by the
10 SSC manager."

11 Why would the request not be handled by SSC
12 unless already authorised by the SSC manager?

13 A. I presume I was told that. I'm not sure.

14 I mean, this is an unusual situation if we are
15 asked to investigate something that happened
16 more than six months ago. Normally, we're
17 investigating -- would have been investigating
18 things that had happened recently. So I presume
19 that was what I was told, and that is why
20 I added that into the work instruction. But
21 I cannot remember of any conversation about
22 that.

23 Q. So this is a work instruction, is the term
24 you've just used; is that right?

25 A. Sorry yes, a "WI" is a work instruction.

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1 Q. And then there's the XML files, as well?

2 A. Yes.

3 Q. The raw files of data, the raw data, would
4 contain information not contained in the XML
5 file?

6 A. It -- yes, I cannot now remember precisely what
7 the details are but, obviously, there's two
8 fields there that might have been of use.

9 Q. Yes. How frequently would raw data be requested
10 in your experience?

11 A. I can't remember ever personally actually
12 requesting journal data from Audit. I almost
13 certainly did on occasion but I've got no memory
14 of doing it. It certainly wasn't a frequent
15 thing.

16 Q. Why would the PEAK and request have to go to
17 Security Ops, as is said in the third line from
18 the bottom?

19 A. Because they were the ones who could access this
20 data and they had to extract it from the audit
21 servers. Only they could do that.

22 Q. Right. How would an SSC analyst be aware that
23 a request might lead to litigation?

24 A. Not might lead to but might already be part of
25 a Post Office -- sorry, yes. Um, it would just

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1 Q. Work instruction. You would have been told that
2 if it was part of a Post Office investigation
3 into a branch that might lead to litigation,
4 then it shouldn't be handled by SSC, unless
5 already authorised by the SSC manager?

6 A. I appear to have included that in the work
7 instruction, so I assume that was what I was
8 told.

9 Q. So did you understand why it was that you were
10 told that this should be included in the work
11 instruction?

12 A. Because presumably, in that case, Post Office
13 would be putting in their own request for the
14 data.

15 Q. Why would that need to be authorised by the SSC
16 manager?

17 A. Just because I was told that. I'm sorry, I have
18 no real recollection of this. I don't recall
19 being told it. I don't actually recall writing
20 the work instruction but I obviously did.

21 Q. Just to float one possible reason, could it be
22 a reason of payment for this type of request?

23 A. That may have come into it because I think Post
24 Office were -- they were charged for data
25 retrievals but, yeah, I think this would be

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1 better directed at my -- one of my managers,
 2 probably.
 3 **Q.** Of course. I only ask you because you're the
 4 author of this document, Mrs Chambers.
 5 **A.** Yes. I expect Steve or somebody said, "Oh, this
 6 ought to be in a work instruction, can you
 7 create one?"
 8 **Q.** That was the final question I had for you, which
 9 is: in what capacity were you providing
 10 direction of this nature to your colleagues?
 11 **A.** Obviously, I would have a good understanding of
 12 the technical messages and the content of the
 13 messages, and so on, or, you know, a reasonable
 14 understanding of that. And, yeah, I'm --
 15 I wrote a work instruction. I'm sorry, I don't
 16 really remember any more about it than that.
 17 **Q.** Given that you didn't know really why that final
 18 three lines, or rather final two lines, were
 19 included within this work instruction or you
 20 can't remember why, would this have been better
 21 being a work instruction emanating from your
 22 manager rather than from you?
 23 **A.** Um, yes, it probably would have been, but if
 24 a work instruction was felt to be needed for
 25 something, then somebody might well be asked to

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1 **A.** Yes, it does.
 2 **Q.** We can see that this dates from July 2001. If
 3 we then -- I don't think we need to see anything
 4 in the first few dealings but if we go down to
 5 page 4 and we can see that it starts off in your
 6 department with Barbara Longley, who's the
 7 administrator; that's right, isn't it?
 8 **A.** Yes.
 9 **Q.** Then we see that John Simpkins initially picks
 10 this up, and we can see that he has -- or
 11 somehow, about halfway down the page, he has
 12 noticed -- he says:
 13 "PRESCAN: Check date/time runs in message
 14 store for time BU was swapped."
 15 So we can see a base unit has been swapped
 16 out; is that fair?
 17 **A.** Yes, that would be fair.
 18 **Q.** Then if we go a bit further down, John Simpkins
 19 has assigned this to you, "Team Member: Anne
 20 Chambers", or somehow it has been assigned to
 21 you; do you see that?
 22 **A.** Yes, I do.
 23 **Q.** Then he says that it might be:
 24 "... a problem due to the corrupt storage
 25 unit, check the message store for any corrupt

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1 just "Oh, could you write that work
 2 instruction?" But that didn't mean that all the
 3 content necessarily came from me. We could all
 4 write work instructions and it was the sort of
 5 job that got shared out amongst us.
 6 **MR MOLONEY:** Thank you very much, Mrs Chambers.
 7 **Questioned by MS PAGE**
 8 **MS PAGE:** I'm so sorry, can I just ask those in
 9 front of me to just sit as they normally do, so
 10 I can see the witness. Thank you very much.
 11 **A.** I still can't hear you terribly clearly.
 12 **Q.** Is that any better?
 13 **A.** That's better, thank you.
 14 **Q.** It's Flora Page, also acting for a number of
 15 subpostmaster Core Participants. I'd like to
 16 take you to two documents. They're both PEAKs
 17 or possibly one might be a PinICL and they both
 18 deal with the process that you went through in
 19 order to insert transactions to ensure that the
 20 accounts were balancing properly.
 21 So the first one is FUJ00152239. What we
 22 can see is that the summary at the top shows us
 23 that the office can't balance as there are
 24 "incorrect fees on POs", and I think that stands
 25 for Postal Orders?

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1 entries then insert a REM OUT for PO Fees ..."
 2 **A.** I see that.
 3 **Q.** Yes, but if we then go over the page, you seem
 4 to take a slightly different view at one point,
 5 but we'll go through it logically. At 15.41,
 6 you say:
 7 "It looks as if Adjusts Stock on 4th Jul was
 8 showing incorrect figures ..."
 9 Then you've referenced a KEL.
 10 "As a result, the PM did couple of sets of
 11 unnecessary SAPs ..."
 12 After base units swapped, it seems.
 13 Then if we go down almost to the bottom of
 14 the -- I'm so sorry, to about four lines below
 15 that, you say:
 16 "I've raised OCR AChambers ... to allow us
 17 to correct the messagestore."
 18 So that's an instance, is it, of you saying
 19 that you need to go through the change control
 20 process to insert transactions; is that right?
 21 **A.** That appears to be what I did. I have to say
 22 I have no recollection of this at all.
 23 **Q.** I wouldn't be surprised, it's obviously going
 24 back a very long way, isn't it?
 25 **A.** Yeah.

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1 Q. Then it says, below that:
 2 "Incident Under Investigation."
 3 Then, if we go further down, we can see "New
 4 evidence added", and I'd just like to try to
 5 understand what these evidence types are.
 6 We've got:
 7 "New evidence added -- Full message store."
 8 Then we've got:
 9 "New evidence added -- audit logs."
 10 Then we've got:
 11 "New evidence added -- PSSstandard logs."
 12 Is "full message store" the equivalent of
 13 what became the ARQ data?
 14 A. No, it's not. It would include all the ARQ data
 15 but it's the -- all the messages for the branch
 16 that were in existence on the day and time that
 17 I did the retrieval. I'd have retrieved it from
 18 the copy of the message store that was held on
 19 the correspondence server centrally and so it's
 20 all the transaction messages and a lot of other
 21 messages that have been written in the last 42
 22 days, it would have been at this point, plus all
 23 the reference data relating to the branch. But
 24 the ARQ data is the same data but it's captured
 25 in a different way.

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1 were kept on the counters, were written on the
 2 counters, and contained a certain amount of
 3 diagnostic information written to the file by
 4 the counter application as things were done.
 5 I can't -- I've got very little recollection of
 6 precisely what that looked like.
 7 Q. Then PS standard logs, what are they?
 8 A. That's another counter log file in which you
 9 could see messages to and from the counter
 10 peripherals. Things like the printer and the
 11 barcode reader, and so on.
 12 Q. None of that was kept for any significant period
 13 of time; is that fair?
 14 A. No, that wasn't kept and it normally wasn't
 15 retrieved from the counter. It was only if we
 16 were investigating something we would get the
 17 file from the counter.
 18 Q. Yes. All right. Then further down, we can see
 19 that you're asking for Development to look at
 20 this and then, if we go over the page, you say
 21 you haven't been able to reproduce it:
 22 "This counter had a box swap an hour before
 23 the problem occurred but I don't think that is
 24 relevant."
 25 You've then said that you've got another

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1 Q. That last bit you said is the bit I wanted to
 2 get at. It is the same data, is it?
 3 A. It's the same data which I'd retrieved from the
 4 correspondence server but the messages, as they
 5 came in from -- I think it was happening all the
 6 time -- as they came in from the branch to be
 7 fed into the correspondence server message
 8 store, they were also -- there was a stream of
 9 them going out all the time into the audit
 10 files. So the ordering, in particular reference
 11 data, and so on, would be rather different but,
 12 overall, it's the same data.
 13 Q. So that's the evidence that could be captured
 14 for a significant period of time afterwards and
 15 that was stored --
 16 A. The ARQ data files were kept for a significant
 17 amount of time. The message store, some of the
 18 messages persisted, but others would be archived
 19 or deleted after 42 days.
 20 Q. All right, so it's not identical. All right.
 21 Well, then, audit logs. What is that? Is that
 22 identical with ARQ or not?
 23 A. No, this is the files that I had totally
 24 forgotten about until Mr Beer reminded me of
 25 their existence yesterday, I think it was, which

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1 report of the same problem elsewhere and you
 2 give the forward number for the branch:
 3 "... so please can this be looked at quickly
 4 (especially as if it is not reported before
 5 rollover, we have to get POCL authorisation for
 6 the fix and so it is very visible)."
 7 That means, does it, that if you had to fix
 8 it after rollover by inserting transactions,
 9 then it would be visible in some way?
 10 A. I'm struggling to remember any details of this.
 11 I think if it was reported, but not until after
 12 the rollover, we probably possibly couldn't have
 13 fixed it at all. There would have been
 14 a receipts and payments mismatch, and then we
 15 would just have reported it to Post Office
 16 through the MSU BIMS route. But I can't be
 17 certain about this, having no memory of it, and
 18 I don't think I've seen this document until this
 19 moment.
 20 Q. The word there, "visible", visible to whom, do
 21 you think?
 22 A. I don't know why I used that word. Yeah,
 23 visible to Post Office, I suppose. But, as
 24 I say, I have no memory of this.
 25 Q. Or visible to the subpostmaster?

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1 A. Um, I think the subpostmaster knew about the
2 problem already because they had reported the
3 problem.
4 Q. True, but you've identified that there is
5 another problem elsewhere.
6 A. Yes. That had been reported to us as well, so
7 that was another postmaster who had noticed that
8 it had happened. I mean, the summary is that
9 they can't balance. I can't remember if it
10 actually totally stopped the process because of
11 this inconsistency, or if they could push on.
12 I mean, obviously Postal Orders and the fees
13 associated with them should always be in step
14 with each other. You shouldn't be able to have
15 one without the other, and something had gone
16 wrong here, and they were out of step.
17 Q. A little further down, it says that there may
18 be -- the counter is M1 and M1R. You may not be
19 able to recall what that means. But you do
20 say -- sorry, Les Ong says:
21 "There are two fixes that I know of ...
22 relating to Postal Orders that could have
23 a bearing on this ..."
24 Then, if we go over the page, what we see
25 when it comes back to you -- and this is on
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1 negative -- lines that related to where they
2 were trying to adjust their stock of Postal
3 Orders which they'd documented, and it was in
4 there that the amounts got out of step in that
5 one, for the Postal Order itself it was for
6 a certain quantity, and for the fee it was for
7 a different quantity. So that's where the
8 problem arose.

9 And then, in the ARQ data for 11 July, you
10 would see the transaction also affecting the
11 postal -- presumably affecting the Postal Order
12 fees product, which I'm guessing now, but
13 I imagine was another stock amount -- stock
14 adjust transaction for the difference that was
15 wrong. Whether there is anything on that
16 individual message which, in the ARQ data,
17 enables you to know that it was me who did it
18 and not somebody at the branch, I do not now
19 know, because I have got no record in this PEAK
20 here of exactly what it was that I inserted.

21 It's possible, as I said before, sometimes
22 we used a dummy counter number. Sometimes we
23 inserted a comment, but that is not necessarily
24 going to be visible in the ARQ data as
25 retrieved. Sometimes we used a username to try
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1 10 July, so it's a subsequent day -- at 15.31:
2 "Authorisation for messagestore amendment
3 now received from ..."
4 Then we seem to get an email address,
5 "mick.theobald", and it has been edited out so
6 we don't have the full email address. Is that
7 a name that rings a bell?
8 A. I think he was a Post Office person but I can't
9 be a 100 per cent sure.
10 Q. Following that and a little further down, we see
11 that:
12 "Applied fix to message store ..."
13 Then there's the reference to the OCR again,
14 and:
15 "Balance snapshot now shows 19 POs and fees.
16 Leaving call open until balancing/cash account
17 done."
18 So it looks as if it has been possible to
19 apply this before rollover.
20 I suppose the question that I'd like to ask
21 is how would it be possible to see, on the ARQ
22 data, what had happened here?
23 A. Right. In the ARQ data, you would see, when the
24 initial problems were happening, the SAP --
25 stock adjust positive and stock adjust
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1 and make it obvious that it was SSC who had made
2 the change but it's not recorded on the PEAK
3 here precisely what was done. Those messages
4 would have been captured somewhere and recorded
5 for posterity but I don't know where.

6 Q. The transactions would be asynchronous, would
7 they, in the sense that the balancing
8 transactions that you've inserted would show the
9 date that you inserted them, not backdated?

10 A. Yes.

11 Q. All right. Thank you. If I may just then
12 briefly -- the next one is a bit quicker. If we
13 look at FUJ00152240. We can see this is
14 summarised as "Cannot put transfer through", and
15 this dates from 2004. The last entry that we
16 can currently see says:

17 "PM reports that he cannot put a transaction
18 through it keeps coming up with an error
19 message."

20 If we then pick this up on page 2 at 12.30,
21 if we scroll down a little bit, this is where
22 Barbara Longley has assigned it to you and
23 you've stated that:

24 "The transfer causing the problem was
25 started while the user was attached to the
180

1 SU BDC."
 2 Can you just remind us: SU BDC?
 3 **A.** Stock unit called BDC, which was most likely
 4 Bureau de Change.
 5 **Q.** That certainly seems to be an issue with this
 6 one. There does seem to be problems with it
 7 being foreign transfer. Then you've said, in
 8 the last paragraph of this entry:
 9 "I've spoken to the PM and asked him not to
 10 balance stock units BDC, MM or MC until we have
 11 sorted out the problem. I'm loading up the
 12 messagestore on a test counter and hope that by
 13 amending the EPOSSTransfers object it will then
 14 be possible to reverse the transfer."
 15 If we scroll down, just going over the page
 16 line:
 17 "I've made a messagestore correction ..."
 18 So you've then given an OCR reference so it
 19 looks as if, again, we've got this process where
 20 you're formally seeking the approval to insert
 21 a transaction; is that right?
 22 **A.** That's what it looks like. Again, I've not seen
 23 this and I've got no recollection of it, but it
 24 looks like it.
 25 **Q.** It says:

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1 messages that actually removed -- how would it
 2 have done it? Um, I'm not clear. Further up in
 3 the call there was mention of an EPOSS transfers
 4 object and suggesting that that needed to be
 5 rewritten in order to let this progress. So
 6 I don't know if that's what I actually did, or
 7 whether I did insert a pair of opposite messages
 8 to undo the transfer that was outstanding.
 9 I certainly wouldn't have hidden from him
 10 the fact that I was changing something on his
 11 system which would remove this transfer that was
 12 preventing him from balancing his office and
 13 continuing to trade, to do his normal business.
 14 **Q.** Not hidden, but maybe not mentioned in the sense
 15 that it's not recorded?
 16 **A.** It's not written down but that doesn't mean
 17 I would have said it because I usually did.
 18 I didn't make a secret of the fact that system
 19 problems happened, and I think it was
 20 perfectly -- I'm sure it was perfectly clear to
 21 him that there had been a system problem to do
 22 with a transfer which I then -- and then, once
 23 I had done whatever it was I did, the transfer
 24 that he didn't -- that was stopping him had been
 25 removed in some way in order for him to

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1 "Before and after messages attached."
 2 Is that a practice that rings a bell?
 3 **A.** Well, we always -- yes, we'd always make
 4 a record of what we were changing or adding in.
 5 I don't know precisely now what they look like.
 6 **Q.** When you say "attached", is that attached to the
 7 PEAK?
 8 **A.** Yeah.
 9 **Q.** So the PEAK would have had the messages before
 10 and after the message you inserted attached to
 11 it; is that right?
 12 **A.** That's what it sounds like, yes.
 13 **Q.** You've then recorded:
 14 "Have spoken to PM and informed him he
 15 should be able to continue with the balance
 16 now."
 17 **A.** Yes.
 18 **Q.** What you don't say is "I've informed him I've
 19 inserted a transaction into your account", do
 20 you?
 21 **A.** I don't explicitly say that, but I imagine
 22 I would have explained to him what I had done,
 23 and that I had removed the transfer, which I --
 24 I mean there's -- it's -- I'm not clear from
 25 this whether I wrote a pair of corrective

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1 progress.
 2 The fact I didn't write it down does not
 3 mean I said absolutely nothing to him.
 4 I certainly wouldn't have phoned him back and
 5 said, "Oh look, it's miraculously all okay now,
 6 you don't need to bother any more". I wouldn't
 7 have approached it in those terms, but I do not
 8 know precisely what I said to him.
 9 **Q.** Well, a system problem is one thing, but
 10 actually inserting transactions into the data
 11 that's stored on his counter is a different
 12 thing, isn't it? If it's not written and
 13 recorded here, how would he -- how would
 14 posterity ever know that you'd ever said that to
 15 him and told him that's what you were doing?
 16 **A.** If I'd known posterity was going to be asking
 17 I would have written it down. But I don't know
 18 if there's any more information in the OCR.
 19 That certainly would make it clear exactly what
 20 it was that I did.
 21 Whether I explicitly said, "I have removed
 22 the transfer, I have accessed your counter
 23 transactions and removed the one that was
 24 causing the problem", which is effectively what
 25 I'd done, I'm not sure it even needed saying.

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1 I would have thought he would have realised that
 2 that was what I had done. But I cannot -- I do
 3 not know what I said.

4 **MS PAGE:** Thank you. Those are my questions.

5 **SIR WYN WILLIAMS:** Is that it? Anyone else have any
 6 questions?

7 **MR BEER:** No, they don't, sir. Thank you very much.

8 **SIR WYN WILLIAMS:** Right. Well, thank you,
 9 Mrs Chambers, for giving detailed answers to
 10 detailed questions over two days. As you know,
 11 you will be asked to return at some future date.
 12 I don't think we can yet tell you what that date
 13 is. If you haven't already received it, the
 14 probability is that you will get another Rule 9
 15 Request so that the general questions will be
 16 provided to you in advance and although, in
 17 a sense, you're in the middle of giving your
 18 evidence, it's unreasonable for me to expect
 19 that you don't have access to your lawyers if
 20 you want to have access to your lawyers.

21 So unless anybody immediately shouts out and
 22 says to me "You can't do that", I'm now going to
 23 tell you that if you want to speak to your
 24 lawyers, you can. All right?

25 **A.** Thank you.

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1 **MR BEER:** Thank you very much, sir.

2 For reasons that you know, we return on
 3 Tuesday next week, 9 May, to hear evidence from
 4 Barbara Longley at 10.00 am.

5 **SIR WYN WILLIAMS:** All right. Then the Inquiry is
 6 adjourned until then. Thank you all very much.

7 **MR BEER:** Thank you, sir.

8 **(4.12 pm)**

9 **(The hearing adjourned until**
 10 **Tuesday, 9 May 2023 at 10.00 am)**

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1 **I N D E X**

2 ANNE OLIVIA CHAMBERS (continued) 1

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4 Questioned by MR BEER (continued) 1

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6 Questioned by MR STEIN 159

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8 Questioned by MR MOLONEY 163

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10 Questioned by MS PAGE 170

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