From:	Mark Underwood	GRO
Sent:	Wed 11/08/2021 9:40:38 PM (UTC)	
То:	'Bruce, Julie' <u>[</u> gRo	
Subject:	RE: Remediation Programme	
Thanks Julie,		
•	I come as a surprise but my view is the	nat whatever remediation / compensation Scheme is set up, it
needs to:		
$@\Pi$ Be capable to bringing closure to this matter for interested parties.		
$@\Pi$ To be funded appropriately to enable those affected to be properly compensated		
$\mathbb{R}\Pi$ For it to	be independent of Post Office, to avo	oid conflicts
$@\Pi$ To be properly but not overly governed, so that affected individuals receive compensation swiftly		
$@\Pi$ Not distract and therefore prevent POL from being able to deliver on its forward facing strategy		
$@\Pi$ Represent good value for money for the public purse – the administration of the scheme and how much that		
costs must be proportionate but not to the detriment of those affected – i.e money going to law firms rather		
than af	fected individuals	
	perly documented - processes, control	
	ent' and decision makers must be ider	
	- ,	nay also benefit from speaking to Graham Hemingway who
_	storical Shortfall Scheme, as there are	e definitely lessons to be learnt from the journey he has been on.
Mark	p	
	lie [mailto: GRO	
Sent: 11 Augus	: 2021 17:39	
To: Mark Unde	· · · · · · · · · · · · · · · · · · ·	<u> </u>
-	diation Programme	
Hi Mark,	ha washid ikuwa kha maduwa inikialliw	And the state of the Mintersal and the second state of
_		talked through with Nick setting out how Remediation
Programmes ar Thanks	e normany run.	
Julie		
Jane		
Julie Br		
Director		
KPMG LLP 1St Nichols	s House   Park Row   Nottingham   NG1 6F0   LIK	

\_\_\_\_\_

This email has been sent by and on behalf of one or more of KPMG LLP, KPMG Audit plc, KPMG Resource Centre Private Limited or a company under the control of KPMG LLP, including KPMG United Kingdom plc and KPMG UK Limited (together, "KPMG"). This email, and any attachments, is confidential and may be privileged or otherwise protected from disclosure. It is intended solely for the stated addressee(s) and access to it by any other person is unauthorised. If you are not the intended recipient, you must not disclose, copy, circulate or in any other way use or rely on the information contained herein. If you have received this email in error, please inform us immediately and delete all copies of it. Any communications made with KPMG may be monitored and a record may be kept of any communication. Any opinion or advice contained herein is subject to the terms and conditions set out in your KPMG LLP client engagement letter.

A list of members of KPMG LLP is open for inspection at KPMG's registered office.

Tel: +

KPMG LLP (registered no. OC301540) is a limited liability partnership registered in England and Wales. Each of KPMG Audit plc (registered no. 03110745), KPMG United Kingdom plc (registered no. 03513178) and KPMG UK Limited (registered no. 03580549) are companies registered in England and Wales. Each entity's registered office is at 15 Canada Square, London, E14 5GL.

For full details of our professional regulation please refer to https://www.kpmg.com/uk/en/about/aboutkpmg/pages/regulatory-information.aspx.

To understand how we respect and protect your personal data, please see our online privacy policy at <a href="www.kpmg.co.uk/privacy">www.kpmg.co.uk/privacy</a>. To opt-out of marketing communications from KPMG in the UK, please email <a href="KPMGunsubscribe">KPMGunsubscribe</a> GRO