From:	Mark Underwood gro
Sent:	Thur 06/01/2022 11:46:55 AM (UTC)
То:	'Simon Recaldin'[GRO
Subject:	FW: Remediation Programme
As discussed just now Mark Mark Underwood Legal, Compliance & Governance Operations Director From: Mark Underwood1 Sent: 11 August 2021 09:41 PM To: Bruce, Julie (
costs must be pr than affected ind • Be properly do • The 'client' an Happy to chat through	od value for money for the public purse — the administration of the scheme and how much that opportionate but not to the detriment of those affected — i.e money going to law firms rather dividuals occumented - processes, controls, delegated authorities, ToR. d decision makers must be identified and trusted. On the phone if helpful. You may also benefit from speaking to Graham Hemingway who I Shortfall Scheme, as there are definitely lessons to be learnt from the journey he has been on.
From: Bruce, Julie [ma	ilto GRO
Sent: 11 August 2021 :	17:39
Subject: Remediation Hi Mark,	ful, it was the pack we initially talked through with Nick setting out how Remediation
Julie Bruce Director KPMG LLP St Nicholas House Tel: GRO Mot GRO Email: GRO	Park Row Nottingham NG1 6FQ UK

This email has been sent by and on behalf of one or more of KPMG LLP, KPMG Audit plc, KPMG Resource Centre Private Limited or a company under the control of KPMG LLP, including KPMG United Kingdom plc and KPMG UK Limited (together, "KPMG"). This email, and any attachments, is confidential and may be privileged or otherwise protected from disclosure. It is intended solely for the stated addressee(s) and access to it by any other person is unauthorised. If you are not the intended recipient, you must not disclose, copy, circulate or in any other way

use or rely on the information contained herein. If you have received this email in error, please inform us immediately and delete all copies of it. Any communications made with KPMG may be monitored and a record may be kept of any communication. Any opinion or advice contained herein is subject to the terms and conditions set out in your KPMG LLP client engagement letter.

A list of members of KPMG LLP is open for inspection at KPMG's registered office.

KPMG LLP (registered no. OC301540) is a limited liability partnership registered in England and Wales. Each of KPMG Audit plc (registered no. 03110745), KPMG United Kingdom plc (registered no. 03513178) and KPMG UK Limited (registered no. 03580549) are companies registered in England and Wales. Each entity's registered office is at 15 Canada Square, London, E14 5GL.

For full details of our professional regulation please refer to https://www.kpmg.com/uk/en/aboutkpmg/pages/regulatory-information.aspx.

To understand how we respect and protect your personal data, please see our online privacy policy at www.kpmg.co.uk/privacy. To opt-out of marketing communications from KPMG in the UK, please email KPMGunsubscribe GRO