

From: Alasdair Marnoch [REDACTED] **GRO**
Sent: Tue 03/03/2015 8:53:34 PM (UTC)
To: Callard Richard (ShEx) [REDACTED] **GRO**
Cc: Tim Franklin [REDACTED] **GRO** Alwen Lyons [REDACTED] **GRO** Neil McCausland [REDACTED] **GRO** Virginia Holmes [REDACTED] **GRO** Alisdair Cameron [REDACTED] **GRO** Alice Perkins [REDACTED] **GRO** Paula Vennells [REDACTED] **GRO** Jane MacLeod [REDACTED] **GRO** Tom Mark R Davies [REDACTED] **GRO** Tom Wechsler [REDACTED] **GRO** Belinda Crowe [REDACTED] **GRO**
Subject: Re: Sparrow paper for the Board - Action required

Likewise I am also supportive and also has the benefit of the discussion at the Sparrow sub committee.

A

Sent from my iPhone

On 3 Mar 2015, at 10:04, Callard Richard (ShEx) [REDACTED] **GRO** [REDACTED] wrote:

I agree with way forward. We are dealing with some of the more tactical issues directly with Tom (e.g. written ministerial statements, how we justify that we have met ministerial commitments around the "safety net" for future cases), but strategically and directionally this is the right way forward.

R

From: Tim Franklin [REDACTED] **GRO**
Sent: 03 March 2015 09:39
To: Alwen Lyons
Cc: Neil McCausland; Virginia Holmes; Alisdair Cameron; 'Alice Perkins' [REDACTED] **GRO** Alasdair Marnoch; Callard Richard (ShEx); Paula Vennells; Jane MacLeod; Mark R Davies; Tom Wechsler; Belinda Crowe
Subject: Re: Sparrow paper for the Board - Action required

A clear and well reasoned way forward. I support.

Tim
On Mar 02, 2015, at 01:05 PM, Alwen Lyons [REDACTED] **GRO** [REDACTED] wrote:

Dear All

Apologies for the number of attachment to this email. They relate to the Sparrow Sub Committee held on the 18th February and the subsequent recommendation to the Board for endorsement.

The Paper from Jane and Mark, shown as attachment A1, gives the background to the request and explains the other attachments.

Would you please let me know if you are happy to support the proposal.

Many thanks

Alwen

A 1 – the paper

A Sparrow Sub Committee 18th February minutes

B1 – Sparrow Sub Committee paper 18th February

B2 – Tony Hooper's letter to the BIS Select Committee

B3 – Tony Hooper's letter to Jo Swinson

B4 – The additional grids produced for the Sub Committee 18th February

C – the draft summary of the end of term report

D1 – the communications plan

D2 – the draft Press Notice

E - the resourcing mediation paper

<image001.png> Alwen Lyons

Company Secretary

148 Old Street

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GRO

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