From: Mark R Davies GRO Wed 04/06/2014 7:22:52 AM (UTC) Sent: To: Callard Richard (ShEx)[i Subject: Re: Board Sparrow Sub Committee Papers Great. Worth discussing for sure - some nuances which (to your point) are worth talking through. M Sent from my iPhone On 4 Jun 2014, at 08:15, "Callard Richard (ShEx)" Thanks – was reading it last night – had a few thoughts, will call once I've finished going through the papers. My initial reaction is that 3 is the best option, 2 doesn't seem worth the hassle given the risk involved vs the savings. R From: Mark R Davies [mailto: **GRO Sent:** 03 June 2014 18:14 **To:** Callard Richard (ShEx) Subject: Fwd: Board Sparrow Sub Committee Papers Hi Richard Let me know if you have any queries or thoughts I can help with ahead of Friday. Best wishes Mrk Mark Davies Communications and Corporate Affairs Director Sent from my iPad Begin forwarded message: From: Alwen Lyons 4 Date: 3 June 2014 17:32:58 BST To: 'Alice Perkins' GRO >, 'Alasdair Marnoch' GRO >, "Callard Richard (ShEx)" GRO >, Paula Vennells , Chris **GRO** GRO Aujard { , Belinda Crowe Cc: Alwen Lyons 4 **GRO** >, Mark R Davies < GRO **GRO** GRO David Oliver1 🗄 لي, Jorja Preston GRO **Subject: Board Sparrow Sub Committee Papers** 

Please find attached the Papers for Friday's Board Sub Committee.

They will be put onto Boardpad later this evening

Thanks
Alwen
Alwen Lyons I Company Secretary

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