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	Secretaries [		GRO		<u> </u>		
ubject:	RE: [Briefing Chairman	Request - mid	day Friday 23/	12] RE: Attad	ched Letter fron	n Henry Staunton,	
Hi Siv, all, Γhanks for the work	on this. I boxed	the letter befo	ore Christmas -	- will let you	know Sarah's th	noughts when I have	e
them. On attendees Thanks,							
Nicol			-		<del></del>		
<b>Nicol Brydon</b>   Priva	ate Secretary to	the Permaner	t Secretaries	GRO			
From: Permanent Se	cretaries	GR	)				
<b>Sent:</b> 23 December 2							
<b>「o:</b> Bickerton, David	(Business Secto	ors DG Office)	G	RO	Rajeswara	ın, Siv - UKGI	
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Putt, Lily - UKGI	GRO	Parsons, Joe (NZBI -	Portfolio & Affor	dability)
GRO	Barnett,	David - UKGI	GRO	Scott, Joshua - UKGI
GRO	i i			
Cc: Skilbeck, Jessi	ica (NZBI - Portfolio & Af	fordability)	GRO	
Subject: RE: [Brie	fing Request - midday F	riday 23/12] RE: Atta	ached Letter from	Henry Staunton, Chairman
There are a coupl	e of further things I thin	k Sarah needs to be	aware of (and pr	obably address):

- POL Review SoS has said no to a review. He is content however for there to be an internal (to HMG, not just BEIS) review of policies. HMT's requirement in SR allocation was that there should be a review. From conversations with HMT officials, an internal only review is likely to be sufficient but their line is that, without a review giving a clear plan, more funding is not available. So, for POL Chair, we need to agree to work together on the review and further funding will be a real challenge until we have real progress on this.
- Inquiry fracas over HSS at the statutory inquiry compensation hearing, BEIS counsel rather unfortunately contrasted BEIS's ambition (though he used the word target) of 100% HSS offers made by 31 December with POL's target of 95% and expressed the department's disappointment that the 100% "target" had not been hit. This created an eruption from POL, right up to Nick Read, on the grounds that 100% was never an agreed target and POL had achieved the agreed 95% target. We have apologised to POL leadership and the inquiry, but have reiterated our (and POL's) ambition for all postmasters to receive offers asap. I suspect we have not heard (and may never hear) the end of this. The line to take is that Counsel used the word target when he should have said ambition (and had generally created an unfair impression), we have apologised, reiterating the shared ambition to compensate swiftly and need to move on. (If Sarah feels like being a bit more punchy and isn't feeling as charitable as the season dictates, she might observe that if the application to extracting an apology is shown across the compensation board, POL will crack through the cases speedily).

Merry Christmas everyone! Kind regards David Bickerton



David Bickerton (he/him)					
Director General, Business Sectors Group					
Telephone: GRO					
Email: GRO					
1 Victoria Street, London SW1H 0ET					
www.gov.uk/beis   Twitter: @beisgovuk					

For diary queries and availab			GRO			
From: Rajeswaran, Siv -	UKGI	GRO	<u> </u>			
Sent: 23 December 2022						
To: Permanent Secretar	ies	CDO	Coop	er, Tom - UKGI	GRO	
Stockbridge, Rebecca (B	EIS)	GRO	Cresw	ell, Carl (Busine	ess Sectors - Services	
Directorate)	GRO	Brooks-White (J	obshare)	GRO	Bickerton, D	avid
(Business Sectors DG Of		GRO				
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(Business Sectors - Servi	ces Directorate)	GRO		Daffu, Bal - UK	GI GRO	
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Cc: Skilbeck, Jessica (NZ	BI - Portfolio & A	ffordability)	GRO	)		
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**Subject:** RE: [Briefing Request - midday Friday 23/12] RE: Attached Letter from Henry Staunton, Chairman

With thanks to BEIS and UKGI Colleagues for their inputs, please find attached the briefing note for Perm Sec's Meeting with the POL Chair on January 3.

Could you please confirm if you would like officials from UKGI and BEIS to attend, or if it will be just a one-to-one meeting. If the former, we will ensure a suitable UKGI and BEIS Official will be present.

Please let me know if any questions on the attached. Thanks again for all your help.

Best, Siv Siv Rajeswaran   Manager				
UK Government Investments				
1 Victoria Street, London, SW1H M: GRO	+ OET			
www.ukgi.org.uk Follow on <b>in</b>				
From: Rajeswaran, Siv - UKGI				
<b>Sent:</b> 20 December 2022 16:54			a. !	
To: Permanent Secretaries	GRO	Coope	r, Tom - UKGI	
Stockbridge, Rebecca (BEIS)	GRO GRO GRO	Creswe	II, Carl (Profession	nal Business Services, Retail
& Post Directorate) Office) GRO	Arasaratnam Ps	shana IIVGI	Bickerton, D	avid (Business Sectors DG
Office) GRO Gourlay, James - UKGI	Arasaratnam, Ro GRO Ro	snana - UKGI <u>.                                    </u>	GPO	Daffu, Bal - UKGI
	Lily - UKGI GRO			ortfolio & Affordability)
GRO	Barnett, David - UKGI	GRO	113, 300 (1425)	Attorio & Attordability
Cc: Skilbeck, Jessica (NZBI - Port	folio & Affordability)	GRO		
Subject: RE: [Briefing Request - OS COMMERCIAL			from Henry Stau	nton, Chairman
Hi Nicol,				
Thanks for the following steers.				
To set the backdrop for Agenda	Item 4, we have prepared	d the attached le	tter for Permane	nt Secretary to send
through to Henry asap in advance				
Matters and flagging immediate			· · · · · · · · · · · · · · · · · · ·	
Please let me know if any quest	· ·		· · · · · · · · · · · · · · · · · · ·	
meeting which we are on track t			. 0	G
Thanks again for all your help.	, , ,	J		
Best,				
Siv				
Siv Rajeswaran   Manager				
UK Government Investments				
1 Victoria Street, London, SW1F	+ OET			
M: GRO	) O fam. E			
www.ukgi.org.uk				
Follow on in				
From: Permanent Secretaries	GRO	1		
<b>Sent:</b> 19 December 2022 13:51	GRO			
To: Cooper, Tom - UKGI	GRO Sto	ckbridge, Rebec	ca (BEIS)	
GRO	Creswell, Carl (Prof	•	• •	& Post Directorate)
GRO		_	d (Business Secto	•
GRO	Arasaratnam, Roshana -		GRO	Gourlay, James -
UKGI <b>GRO</b>	Rajeswaran, Siv - Ul	·	GRO	Rob Brightwell
GRO	Daffu, Bal - UKGI	GRO	Putt, Lily - UKG	
Parsons, Joe (NZBI - Portfolio &	,	GRO	Barnett, Dav	l
GRO	<u> </u>		<del>i</del>	
Cc: Skilbeck, Jessica (NZBI - Port	folio & Affordability)	GRO	Pern	nanent Secretaries
GRO				
Subject: RE: [Briefing Request -	midday Friday 23/12] RE:	Attached Letter	from Henry Stau	nton, Chairman
Hi Tom				

I think so on split - though a lot of crossover between teams on each item. Only question is no.4 – I think Siv/James have tended to support our correspondence w/Pol so might be best placed? Think it's a fairly minor point but relates to previous convo on how we respond to Tim P's original historical matters letter, which has been separately discussed w/Rebecca & James. It may just need a line on where we are in responding to this and plans for addressing issues raised – as opposed to anything too detailed.

Don't mind who holds the overall lead on the briefing doc – but given split suggest it's still UKGI? Though if BEIS policy team have more capacity to lead then that's fine with me!

Thanks,

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N	1	വ

Nicol Brydon   Private Secret	ary to the Permanent Sec	cretaries GRO	 )	
From: Cooper, Tom - UKGI	GRO			
<b>Sent:</b> 19 December 2022 13:04		i		
To: Permanent Secretaries <	GRO	Stockbrid	lge, Rebecca (BEI	S)
GRO	Creswell, Carl (Bu	ısiness Sectors - Serv	ices Directorate)	
GRO	Brooks-White (Jobshare)	GRO	Bicker	ton, David (Business
Sectors DG Office)	<b>GRO</b> Ara	saratnam, Roshana -	UKGI	
GRO	Gourlay, James		GRO	Rajeswaran, Siv - UKGI
GRO	Brightwell, Rob (Busines	ss Sectors - Services	Directorate)	
GRO	Daffu, Bal - UKGI	GRO	<u>Pu</u> tt, Lily - UKGI	GRO
Parsons, Joe (NZBI - Portfolio 8	k Affordability)	GRO	Barnett, David	I - UKGI
GRO	F			
Cc: Skilbeck, Jessica (NZBI - Po	rtfolio & Affordability)	GRO		
Subject: RE: [Briefing Request	- midday Friday 23/12] R	E: Attached Letter fro	om Henry Staunt	on, Chairman
Thanks Nicol				
A number of key members of t				
I've asked Bal to discuss the le	tter on Funding received	on Friday with the B	EIS team and BEIS	S Finance. A sub will need
to be prepared of the back of t	hat and will cover points	2 and 3.		
We can also cover 1. The agen-	da should also include an	update from Henry	on NED appointn	nents. We will cover that
too.				
The other agenda points are fo	or the BEIS team to draft a	aren't they?		
Tom				
From: Permanent Secretaries	GRO			
<b>Sent:</b> 19 December 2022 10:58	<b>;</b>			
To: Stockbridge, Rebecca (BEIS	GRO GRO	Cresw	ell, Carl (Professi	onal Business Services,
Retail & Post Directorate)	GRO	: brooks-white( <b>c</b>	RO Bickerto	n, David (Business Sectors
DG Office) GRO		m, Roshana - UKGI	<del>-</del>	GRO
Gourlay, James - UKGI	GRO	Rajeswaran, Siv - UKO	il G	Cooper,
Tom - UKGI GRO	Rob Brightwe	GRO	Pars	ons, Joe (NZBI - Portfolio
& Affordability)	GRO		i	
Cc: Permanent Secretaries	GRO	Skilbeck,	Jessica (NZBI - Pc	ortfolio & Affordability)
GRO				
Subject: [Briefing Request - mi	dday Friday 23/12] RE: A	ttached Letter from	Henry Staunton, (	Chairman
Hi all,				
Sarah's meeting with Henry S I	nas gone in for 3 Jan. Apo	logies this makes thi	ngs rather tight f	or briefing as it's the first

work day post-new year. Is it possible to receive **briefing by midday Friday**? My starter for 10 on what likely needs covered is below - but will defer to colleagues on the chain (Nb: not suggesting Sarah proactively raises everything

- 1. CEO Pay (Sarah is close to this so doesn't need to be extensive)
- 2. POL short term finances
- 3. POL 3 yr plan
- 4. Recent exchange of letters (anything needing covered/acknowledged?)
- 5. Any other live issues (eg relating to Inquiry/Compensation)
- 6. NI EBSS line on latest around POLs involvement

below, though am keen she is well placed to cover if needed):

Grateful if UKGI can hol	ld the pen, wi	th relevant input from B	EIS policy	teams.	
Many thanks,					
Nicol					
Nicol Brydon   Private	Secretary to	the Permanent Secretar	ies   07843	8 828168	
From: Permanent Secre	etaries [	GRO			
Sent: 16 December 202	2 11:57		······································		
<b>To:</b> Stockbridge, Rebeco	ca (BEIS)	GRO		Creswell, Carl (Busi	iness Sectors - Services
Directorate)	GRO	Brooks-White (Jo	bshare) 🛗	GRO	Bickerton, David
(Business Sectors DG Of	ffice)	GRO	Arasarati	nam, Roshana - UK	GI
GRO		Gourlay, James - UKG	il [	GRO	Rajeswaran, Siv - UKGI
GRO		er, Tom - UKGI	GRO		!
<b>Cc:</b> Permanent Secretar	ries	GRO			
<b>Subject:</b> RE: Attached Le	etter from He	nry Staunton, Chairman	 		
Apologies – now with th Nicol	he correct Tor	m in copy			
From: Permanent Secre	etaries	GRO			
Sent: 16 December 202	2 11:35		:		
<b>To:</b> Stockbridge, Rebeco	ca (BEIS)	GRO		Creswell, Carl (Busi	iness Sectors - Services
Directorate)	GRO	Brooks-White (Jo	bshare)	GRO	Bickerton, David
(Business Sectors DG Of	ffice) [	GRO	Taylor, To	om (Corporate Ser	vices - Finance)
GRO	Arasara	tnam, Roshana - UKGI		GRO	Gourlay, James -
UKGI GRO	)	Rajeswaran, Siv - UKGl		GRO	<del>-</del>
Cc: Permanent Secretar	ries	GRO			·· <del></del> -
<b>Subject:</b> FW: Attached I	Letter from H	enry Staunton, Chairma	n		
Hi all – tba response fro	om Henry follo	owing the intro letter.			
Best,					
Nicol					
Nicol Brydon   Private	Secretary to	the Permanent Secretar	ies C	RO	
From: Diane Blanchard	4	GRO			
<b>Sent:</b> 15 December 202	2 17:37				
<b>To:</b> Permanent Secr <u>etar</u>	ries	GRO			
Cc: Henry Staunton		GRO			
<b>Subject:</b> Attached Lette	er from Henry	Staunton, Chairman			
Dear Permanent Und	ler-Secretary	/ of State			
	letter from H	lenry Staunton, Chairi	man		
Kind regards					
Diane					
Diane Blanchard	` /				
Executive Assistant to					
Post Office Non-Exec					
Ben Foat, Group Ger	<u>ne</u> ral Counse	el			
GRO	j				
postoffice.co.uk					
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