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**From:** Parsons, Andrew [GRO]  
**Sent:** Wed 24/07/2013 6:51:15 PM (UTC)  
**To:** Susan Crichton [GRO]  
**Cc:** Piero D'Agostino [GRO]  
**Subject:** Re: Proposed letter to JLT re: Horizon

Susan

The letter does nothing more than put POL's insurers on notice of the Horizon issues. It's very bland. My only hesitation is whether this is strictly necessary to do. From a PR perspective, it would look bad if this got into the public domain - sign of guilt / concern from the board.

I'd be happy to have one of our insurance lawyers look over the D&O policy to see if POL is required to notify the insurers. If not, then we might want to hold fire on this.

I would recommend tweaking the first paragraph. The current version suggests that there are problems with Horizon - when at present there are no systemic problems to report.

It should just say that the press have reported on "potential issues with Horizon" rather "financial discrepancies have occurred in Horizon". Apologies, the letter is a pdf so I can't make changes to the document itself.

Kind regards  
Andy

Andrew Parsons  
Senior Associate  
Bond Dickinson LLP  
Blackberry: [GRO]

----- Original message -----

**From:** Susan Crichton [GRO]  
**Date:** 24/07/2013 09:17 (GMT+00:00)  
**To:** "Parsons, Andrew" [GRO]  
**Cc:** Piero D'Agostino <[GRO]>  
**Subject:** Fw: Proposed letter to JLT re: Horizon

Andy could you take a look at this its a draft letter to go to our insurance broker re the horizon issue. I have not looked at it.

Thanks  
Susan

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**From:** Charles Colquhoun  
**Sent:** Wednesday, July 24, 2013 07:23 AM  
**To:** Chris M Day; Susan Crichton; Alwen Lyons; Piero D'Agostino  
**Subject:** Proposed letter to JLT re: Horizon

Been discussing with Miller what we should tell JLT re: Horizon issues. We have worked up the attached version – which hasn't been sent – any comments? I think we should send it this week so would welcome comments over

next day or so.

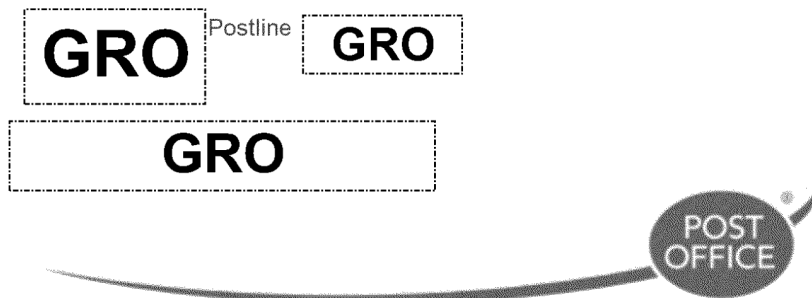
Regards

Charles

Charles Colquhoun | Head of Corporate Finance

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First Floor – Old Street Wing, 148 Old Street, LONDON, EC1V 9HQ



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