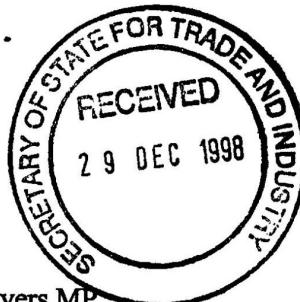


200310



24 December 1998

The Rt. Hon. Stephen Byers MP  
Secretary of State  
The Department of Trade & Industry  
1 Victoria Street  
London  
SW1H 0ET

By fax: **GRO**

TO: **Mr Sibbick CGBS**

FOR ADVICE (AND  
REPLY IF  
APPROPRIATE)  
PLEASE BY:  
**12.01.99**  
IF DEADLINE  
CANNOT BE MET  
PLEASE PHONE  
DAVID CHILDS  
ON **GRO**

COPIES TO

**Mr McCutney**  
**Mr Scholar**  
**Mr Macdonald**  
**Mr Baker**  
**Jess Brutton**  
**Ms. Anderson**

**ICL**

*Secretary of State,*

Congratulations on your move to the DTI, albeit that it was triggered by unfortunate circumstances.

I am grateful for the efforts which you have made in the Treasury with regard to the BA/POCL/Horizon project. You will, no doubt, be briefed about ICL's involvement in a number of DTI activities, including the UK Competitiveness White Paper, Information Society initiatives and – very importantly – as the IT partner for the next ten years.

I look forward to the opportunity to meet to brief you on ICL and our co-operation early in the New Year and to discussing how we can further assist you and your Department in improving UK Competitiveness.

In the meantime, I hope that you will continue to press for an early and positive resolution of the Horizon issues. This is a project which means so much to the Post Office, ICL and, indeed, has huge potential for HMG.

Kind regards.

Yours sincerely

**Keith Todd**  
*Chief Executive*

**GRO**

**T K Todd**  
**ICL plc**  
26 Finsbury Square  
London EC2A 1DS  
Tel **GRO**

**Direct**  
**Fax +**  
**e-mail keith.todd** **GRO**

ICL PLC  
Registered in England no 142200  
Registered Office  
26 Finsbury Square  
London EC2A 1DS