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**From:** Simon Baker[/O=MMS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=SIMON.BAKER4B1A8EF6-D2E0-4DEC-94EA-591DFA651F2E]  
**Sent:** Mon 01/07/2013 8:30:32 PM (UTC)  
**To:** Rodric Williams  
**Cc:** Lesley J Sewell; Susan Crichton; Alwen Lyons  
**Subject:** RE: Summary of Receipts Payments problems - STRICTLY PRIVATE & CONFIDENTIAL - SUBJECT TO LEGAL PRIVILEGE  
**Attachment:** Briefing Note re Second Sight Interim Report - 30 06 13 SJB.docx

Rod

Updated with my comments

Regard, Simon

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**From:** Rodric Williams  
**Sent:** 01 July 2013 13:42  
**To:** Simon Baker  
**Subject:** FW: Summary of Receipts Payments problems - STRICTLY PRIVATE & CONFIDENTIAL - SUBJECT TO LEGAL PRIVILEGE

Hi Simon – both you and Lesley mentioned you had some comments on and corrections to the draft.

How did you want to get those to me?

Rodric

Rodric Williams | Litigation Lawyer



148 Old Street, LONDON, EC1V 9HQ



**GRO** Postline: **GRO**



[rodric.williams@postoffice.co.uk](mailto:rodric.williams@postoffice.co.uk) **GRO**



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**From:** Rodric Williams  
**Sent:** 01 July 2013 02:07  
**To:** Lesley J Sewell; Alwen Lyons; Hugh Flemington  
**Cc:** Simon Baker; Gina Gould; Martin Edwards; Jarnail A Singh; Mark R Davies  
**Subject:** RE: Summary of Receipts Payments problems - STRICTLY PRIVATE & CONFIDENTIAL - SUBJECT TO LEGAL PRIVILEGE

All,

Please find attached latest draft Briefing Note, which has sought to incorporate the feedback to date so far as I have been able.

I have not amended the Annexes to the Note - the document is already quite long and will need an Exec Summary, and I would like to discuss with Alwen and Mark how much detail we need to go into in the Annexes.

Please let me have any comments. I will continue to refine the document in the meantime.

Kind regards, Rodric

Rodric Williams | Litigation Lawyer

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**From:** Lesley J Sewell  
**Sent:** 30 June 2013 18:06  
**To:** Alwen Lyons; Rodric Williams; Hugh Flemington  
**Cc:** Simon Baker; Gina Gould; Martin Edwards  
**Subject:** RE: Summary of Receipts Payments problems

Rod

The following needs to be included in the brief for Paula and Alice.

At what point do you think both Alwen and I will have a revised draft for review.

I know it may change after the SS meeting tomorrow but we can prepare all the factual context.

Thx

Lesley J Sewell  
Chief Information Officer

---

148 Old Street, LONDON, EC1V 9HQ

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lesley.j.sewell [GRO]



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**From:** Alwen Lyons  
**Sent:** 30 June 2013 18:06  
**To:** Lesley J Sewell  
**Cc:** Simon Baker; Gina Gould; Martin Edwards  
**Subject:** Re: Summary of Receipts Payments problems

I think it will be easier for Paula if she gets one brief so this should be in it

Thanks  
Alwen

Alwen Lyons  
Company Secretary  
[GRO]

On 30 Jun 2013, at 17:13, "Lesley J Sewell" [GRO] wrote:

Alwen

Does this need to go to Paula or should it be included in Rods briefing, or even both?

L

Lesley J Sewell  
Chief Information Officer  
<image001.png>

148 Old Street, LONDON, EC1V 9HQ  
**Direct:** [GRO] **Postline** [GRO]  
**Mobile:** [GRO] **Mobex** [GRO]  
lesley.j.sewell [GRO]  
<image002.png>

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**From:** Simon Baker  
**Sent:** 30 June 2013 13:58  
**To:** Lesley J Sewell  
**Cc:** Gina Gould; Alwen Lyons  
**Subject:** RE: Summary of Receipts Payments problems

No problem to make this changes. Are you expecting me to forward this on to anyone NOW?

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**From:** Lesley J Sewell  
**Sent:** 29 June 2013 19:56  
**To:** Simon Baker; Alwen Lyons  
**Cc:** Gina Gould  
**Subject:** RE: Summary of Receipts Payments problems

Simon

A couple of comments:

Can we change the reference from Bug to fault.  
DONE




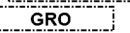
Given what Andy has sent to us late Friday – were these branches disadvantaged – ie did they have to put their own money in and if so for how long? From his summary it wasn't clear to me.  
YES THEY WERE DISADVANTAGED FOR THE AMOUNTS SHOWN IN THE TABLE. FOR APPROX 6 MONTHS (WE HAVE TO BE APPROX BECAUSE DIFFERENCE SUBPOSTMASTERS EXPERIENCED THE BUG IN DIFFERENT MONTHS.

And if they did have to put their own money in, at what point did we reimburse them and did we give them so sort of additional payment due to inconvenience.  
WE REIMBURSED THEM IN MARCH 2011. I DON'T BELIEVE ANY PAYMENT WAS MADE FOR INCONVENIENCE (WE ARE TALKING ABOUT £115 AS THE WORST CASE)

Thx

Gina: Can you print a copy for my SS file. Thx

Lesley J Sewell  
Chief Information Officer  
<image001.png>

148 Old Street, LONDON, EC1V 9HQ  
**Direct:**  **Postline**   
**Mobile:**  **Mobex**   
[!\[\]\(94d04607fa0f15c68879157814b660af\_img.jpg\)](mailto:lesley.j.sewell@...)  
<image002.png>

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**From:** Simon Baker  
**Sent:** 28 June 2013 17:36  
**To:** Lesley J Sewell; Alwen Lyons  
**Cc:** Simon Baker  
**Subject:** Summary of Receipts Payments problems

**Timeline**

March 2010      First incidence occurred  
Aug-Oct 2010   Bulk of incidents occurred  
October 2010    Issue Fixed

March 2011      Letters sent to branches and corrections made

### Problem Description

- The problem occurs as part of the process of moving Discrepancies into Local Suspense.
- There was a defect, introduced as part of HNG, that in certain circumstances meant that discrepancies were not properly cleared to Local Suspense.
- This means that the gain or loss remained, unresolved, within the discrepancy account.
- If the sub postmaster did not look at their Final Balance Report carefully, they would have been unaware of this issue.
- The impact would have been that in order to balance, sub postmasters would have to either put their own money in (a disadvantage to the sub postmaster) or taken money out (an advantage to the sub postmaster)
- This problem was automatically picked up by the system, which had been designed to flag up these type of discrepancies

### Impact to sub postmasters

- In total 62 branches were impacted
- Out of these 17 were sub postmaster branches (not crowns or multiples) who were disadvantaged
- The amount they were disadvantaged by is shown below
- The losses were made good by Post Office in March 2011. These means that most of the Sub Postmasters below would have held the loss on average for 6 months.

<image003.png>

### Why did it take so long to resolve?

- Priority and distinction from other service issues that were happening at the time of the HNG rollout
- Complexity of understanding the root cause
- Getting agreement and clarity on how best to communicate this to branches

Simon Baker Head of Business Change and Assurance

<image001.png>

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GRO

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@postofficenews

<image004.png>