
From: Callard Richard (ShEx)[/O=BIS PRODUCTION/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=EF0FA57983304064B518D3B87774A899-RCALLARD]
Sent: Thur 11/12/2014 7:20:10 PM (UTC)
To: Patrick Bourke [REDACTED] **GRO** [REDACTED]
Subject: RE: Sparrow Questions

Ok. What's your number? Whilst I will be out of the meeting at half 12 [REDACTED] there will probably be a bit of a wash up. [REDACTED] [REDACTED]

Sent from my Windows Phone

From: Patrick Bourke
Sent: 11/12/2014 19:00
To: Callard Richard (ShEx)
Subject: Re: Sparrow Questions

[REDACTED] [REDACTED] let's speak when you're out of your meeting?

Kind regards

Patrick

From: Callard Richard (ShEx) [REDACTED] **GRO** [REDACTED]
Sent: Thursday, December 11, 2014 07:51 PM
To: Patrick Bourke
Subject: RE: Sparrow Questions

Great, thanks. Early sight would help greatly.

Sent from my Windows Phone

From: Patrick Bourke
Sent: 11/12/2014 15:29
To: Belinda Crowe; Callard Richard (ShEx)
Cc: Chris Aujard; Gavin Lambert; Mark R Davies; Batten Peter (ShEx)
Subject: RE: Sparrow Questions

Richard

Hi there – I expect to be sending you an early draft in the morning and we'll have some time before close to fine tune it to the Minister's requirements.

Best wishes

Patrick

From: Belinda Crowe
Sent: 11 December 2014 15:24
To: Callard Richard (ShEx); Patrick Bourke
Cc: Chris Aujard; Gavin Lambert; Mark R Davies; Belinda Crowe; Batten Peter (ShEx)
Subject: RE: Sparrow Questions

Richard

As discussed, Patrick is holding the pen on this and therefore I am introducing you by email.

Best wishes

Belinda

Belinda Crowe

148 Old Street, LONDON, EC1V 9HQ

GRO

GRO

From: Callard Richard (ShEx) **GRO**
Sent: 11 December 2014 11:07
To: Batten Peter (ShEx); Belinda Crowe
Cc: Chris Aujard; Gavin Lambert; Mark R Davies
Subject: Sparrow Questions

Belinda

As discussed, sorry I couldn't join the call last night. Peter and I are working on the briefing jointly, particularly as he is soon to depart and so it helps me get up to speed. In that light I have considered the sorts of questions that Jo will face, which I have listed in the attached, and I would be grateful if you and the team could start preparing the answers given that you are best placed to do so – we just don't have some of the background required.

I would be happy to discuss these, but these are by their nature quite uncomfortable or unreasonable questions, but that is what we will be asked of Jo. Even if we don't speak publically of some of the questions needed in here, we still need the answers to provide Jo privately with the confidence to rebut James Arbutnot's claims. Although we have kept her sighted on the scheme, there has clearly been a limit to what we could tell her given confidentiality reasons to date.

It would be helpful if answers are short and punchy – Jo has to remember them ideally rather than scrabbling around for them.

Finally, I would be grateful for responses asap, but otherwise by close Friday so I have the weekend to look at them and turn them around (our deadline here is 2pm Monday which is a rather tight). I will separately establish what time any verbal briefing might be.

Many thanks

Richard

From: Batten Peter (ShEx)
Sent: 10 December 2014 18:26
To: Belinda Crowe
Cc: Callard Richard (ShEx)
Subject: Sparrow catch-up

Belinda

Many thanks for your time. As discussed, can you please send copies of:

- PV letter to Arbuthnot of 5 November
- The angels and devils briefing (I think that was the name ascribed to it)
- Mark's rebuttals for the Today programme
- Key facts sheet (i.e. # resolved cases, etc)

We also discussed the cost of the WG point. Recognising the risk that any number could be twisted against POL, this is a number that Jo will need to be aware of numerically and from a handling risk.

Best wishes

Peter

Peter Batten | Shareholder Executive | Department for Business, Innovation & Skills |

GRO

www.bis.gov.uk |

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