

Message

**From:** Callard, Richard - UKGI [/O=HMT/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=6988FBA346C64632AA2C6DDACEAC7D18-CALLARD, RICHARD (RC]  
**Sent:** 30/01/2018 17:19:27  
**To:** McInnes, Tim - UKGI [GRO]; Cooper, Tom - UKGI [GRO]  
**CC:** Parker, Nick - UKGI [GRO]; McAlister, Marcus - UKGI [GRO]  
**Subject:** RE: POL meetings

We could have at one point when I started, as a young eager POL'er four years ago! How time has taken its toll.....Was my first victory though ;)

**From:** McInnes, Tim - UKGI  
**Sent:** 30 January 2018 17:16  
**To:** Callard, Richard - UKGI [GRO]; Cooper, Tom - UKGI [GRO]  
**Cc:** Parker, Nick - UKGI [GRO]; McAlister, Marcus - UKGI [GRO]  
**Subject:** RE: POL meetings

Exactly. There's probably 10 or so we can think of and fill an hour. Even I couldn't stretch ATMs and VOA to an hour!

**From:** Callard, Richard - UKGI  
**Sent:** 30 January 2018 17:13  
**To:** McInnes, Tim - UKGI [GRO]; Cooper, Tom - UKGI [GRO]  
**Cc:** Parker, Nick - UKGI [GRO]; McAlister, Marcus - UKGI [GRO]  
**Subject:** RE: POL meetings

I was trying to think about that but drew a blank after State aid and sparrow. Not sure the things below warrant a whole meeting but agree these are good bite size chunks we could put in to a longer meeting along with say community branches, stakeholders viewpoints, etc

Ideas welcome.

R

**From:** McInnes, Tim - UKGI  
**Sent:** 30 January 2018 16:05  
**To:** Callard, Richard - UKGI [GRO]; Cooper, Tom - UKGI [GRO]  
**Cc:** Parker, Nick - UKGI [GRO]; McAlister, Marcus - UKGI [GRO]  
**Subject:** RE: POL meetings

Also it might be good for us to put our heads together and have a chat about other issues Tom should be aware of... such as VOA and ATMs, POca and DWP relationship, etc. I'm sure there are a few more but this is good colour to some of the challenges and dynamics POL has to face.

Marcus – can you put an hour in the diary for the four of us to talk. We can call it “Other POL Issues” or something suitable ominous!

Tim

**From:** Callard, Richard - UKGI  
**Sent:** 30 January 2018 16:01  
**To:** Cooper, Tom - UKGI [GRO]

Cc: Parker, Nick - UKGI <[redacted] GRO>; McAlister, Marcus - UKGI <[redacted] GRO>; McInnes, Tim - UKGI <[redacted] GRO>  
**Subject:** RE: POL meetings

OK, thanks.

You'd benefit from a state aid meeting then (from Tim assisted by Nick). Laura and I are scheduling a sparrow meeting. Otherwise I think the meetings below do the trick, although I would get the NED meetings scheduled reasonably sooner simply because they are always busy on other parts of their portfolio.

Please could Marcus arrange the state aid meeting with Tim pls?

R

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**From:** Cooper, Tom - UKGI  
**Sent:** 30 January 2018 13:55

**To:** Callard, Richard - UKGI <[redacted] GRO>  
**Cc:** Parker, Nick - UKGI <[redacted] GRO>  
**Subject:** RE: POL meetings

Current status:

I've had intro meetings with the Exco except Rob Houghton and Martin Kirke

Further meetings in the diary with Meredith Sharples, Rob Houghton, Rob Clarkson, Mark Dixon, Natasha Wilson, Tom Moran.

Jane MacLeod is putting a bunch of docs together for me to read – list due this week.

Also expecting to meet the auditors – not arranged yet.

Planning longer sessions with Paula, Al and Tim – TBA.

NED meetings TBA.

Tom

Tom Cooper

Director

**UK Government Investments**

1 Victoria Street | London | SW1H 0ET

T: [redacted]  
M: [redacted]  
E: [redacted]  
PA: [redacted] **GRO**

**Please note that with immediate effect, my email address has changed to**  
**[tom.cooper@ukgi.gov.uk](mailto:tom.cooper@ukgi.gov.uk)** [redacted] GRO

**I will still receive emails sent to my old address until 30 April 2018. Thereafter you will only be able to contact me on my new address and emails sent to my ukgi.gov.uk address will not be forwarded.**

**I would be grateful if you could note this and change my contact details accordingly.**

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**From:** Callard, Richard - UKGI

**Sent:** 30 January 2018 11:41

**To:** Cooper, Tom - UKGI

**Cc:** Parker, Nick - UKGI <

**GRO**

**Subject:** POL meetings

Tom

Where are you up to on your induction re POL? It occurred to me yesterday that we probably need to brief you on state aid and how that impacts on POL and what it can and can't do, but have you had sessions on Mails, Government Services, Telco, supply chain and the like over at POL?

R

Richard Callard | Executive Director | Post Office Shareholder Team, Geospatial Commission Set Up Team

**UK Government Investments**

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T: **GRO**  
M:  
E:

PA: **GRO**