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**From:** Robert Swannell [GRO]  
**Sent:** 30/03/2017 08:47:29  
**To:** Russell, Mark - UKGI [GRO]  
**CC:** Manson, Justin - UKGI [GRO]  
**Subject:** Post Office

Dear Mark,

Just to let you know that this morning Tim Parker could not have been more positive about Richard Callard and his performance as a NED at POL. He said he managed the difficult balance as NED of a unitary Board with his role at UKGI giving appropriate challenge and advocacy. Do pass on to Richard, whose email I don't have.

With best wishes

Robert

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