
From: Alisdair Cameron [GRO]
Sent: Thur 05/07/2018 7:41:06 AM (UTC)
To: Clarke, Stephen - UKGI [GRO]
Subject: RE: Post Office Group Litigation - SUBJECT TO LEGAL PRIVILEGE - DO NOT FORWARD

Thanks for copying me Stephen.

Not my area of expertise, but I don't think the wording on settlement, point 4, is quite right?

I don't think management recommend anything to BEIS as that would make the Permanent Secretary the executive decision-maker and I think the whole point of our structure is to avoid that (and I suspect he wouldn't welcome it!)?

Management recommend to the Board. I think we would be sharing the Board's reflections. Of course as shareholder the SoS can take whatever action he wishes but that's a separate point.

As I say, not my area and we can discuss it more formally with the people who do understand these things if it's an issue.

Thanks al



Alisdair Cameron
Chief Finance & Operating Officer

20 Finsbury Street
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EC2Y 9AQ

[GRO]

From: Clarke, Stephen - UKGI [GRO]
Sent: 04 July 2018 14:06
To: Alisdair Cameron [GRO]
Cc: Cooper, Tom - UKGI [GRO]
Subject: FW: Post Office Group Litigation - SUBJECT TO LEGAL PRIVILEGE - DO NOT FORWARD

Alisdair,

With apologies, I had intended to copy you in on my email below.

Stephen

From: Clarke, Stephen - UKGI
Sent: 03 July 2018 13:01
To: 'Jane MacLeod' [GRO]
Cc: O'Neill, Elizabeth - UKGI [GRO]; Lambert, Helen - UKGI [GRO]
Rodric Williams [GRO]; Cooper, Tom - UKGI [GRO]; 'Paula Vennells' [GRO]; Aldred, Tom - UKGI [GRO]
Subject: RE: Post Office Group Litigation - SUBJECT TO LEGAL PRIVILEGE - DO NOT FORWARD

Jane,

Thanks for your suggested agenda and apologies for the delay in responding.

There is a level of understanding of the background, current state of play and the Protocol as the Perm Sec and Minister are already briefed thanks to your written updates under the Protocol. In addition, the meeting is currently set to last 45 mins although this might be extended. So the meeting will need to be focused on the key issues that are of concern to the audience.

Given this, the meeting should concentrate on the issues at stake in the November trial, the implications of losing and the contingency arrangements for managing this, as well as considering the issue of settlement. We suggest the following agenda to reflect this:

1. Background (Q&A based on latest written update) – 5 minutes
2. Key issues at stake in the November trial – 10 minutes
3. Implications of losing on these issues (20 minutes), divided into following consequences
 - financial (damages)
 - operational consequences, including changes to contracts with postmasters, operating procedures, impact on operating costs and risks to POL
4. Pros and cons of settlement ahead of first trial and management's recommendation on this – 10 minutes

We've also suggested a time allocation to try to ensure that the whole agenda is covered. It assumes that Q&A/discussion would take place as you go along.

We think it will be important to provide a good briefing document ahead of the meeting and to cover the agenda topics as far as possible in the summary that you and the team will be producing after the latest GLO sub-committee. That way it should be possible to maximise the time available for questions and discussion, rather than spending time on background topics.

On attendance, we're still working through this with the Minister's and Permanent Secretary's Offices and will update you when we have clarity on this.

Kind regards,

Stephen

Stephen Clarke | Post Office Shareholder Team

UK Government Investments

Corporate finance and governance in government.

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T: [REDACTED] GRO

E: [REDACTED] GRO

From: Jane MacLeod [REDACTED] GRO

Sent: 28 June 2018 17:46

To: Clarke, Stephen - UKGI [REDACTED] GRO

Cc: O'Neill, Elizabeth - UKGI [REDACTED] GRO; Lambert, Helen - UKGI [REDACTED] GRO

Rodric Williams [REDACTED] GRO; Cooper, Tom - UKGI [REDACTED] GRO

Subject: Post Office Group Litigation - SUBJECT TO LEGAL PRIVILEGE - DO NOT FORWARD

Stephen

Thank you for your email. I have set out our suggested agenda below, however given the amount of expected activity over the next 2 months, this should be reviewed closer to the time to ensure it remains pertinent.

1. Reminder of the protocol
2. History & background
3. Current status of the judicial process
4. Latest view on forward timetable and process
5. Current view of risks and potential financial implications
6. Status of Contingency Planning
7. Costs (including budgets and security for costs)

It would be helpful to know who will attend from your side – we had expected this to be a small group, however I gather from Tom that the attendance may have increased, and Paula should be aware of the likely attendees.

Regards,

Jane



Jane MacLeod

Group Director of Legal, Risk & Governance
Ground Floor

20 Finsbury Street
LONDON
EC2Y 9AQ

Mobile number: GRO

From: Clarke, Stephen - UKGI GRO
Sent: 26 June 2018 11:41
To: Jane MacLeod GRO
Cc: O'Neill, Elizabeth - UKGI GRO; Lambert, Helen - UKGI GRO
Rodric Williams GRO; Cooper, Tom - UKGI GRO
Subject: Post Office Group Litigation - SUBJECT TO LEGAL PRIVILEGE - DO NOT FORWARD

Jane,

I'd be very grateful if you could share with us your proposed agenda for the briefing on 10 September, which we need to run by the Perm Sec and see whether he has anything to add. I understand from Tom Cooper that you discussed this before he went on leave.

In case you're not aware, I should probably confirm that I've signed up to the confidentiality obligations under the Protocol and I'm therefore on the list of approved recipients for litigation-related information.

Many thanks,

Stephen

Stephen Clarke | Post Office Shareholder Team

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