

From: Rubia Khanom
Sent: Wed, 17 Aug 2022 15:25:30 +0100
To: Carla Stent; Zarin Patel; Thomas Cooper
Cc: Marie Molloy; Diane Blanchard; Christine Kirby
Subject: FW: POL ARA 2021-22 - For Information
Attachments: POL ARA 2022 FINAL 17.08 PwC Signed.pdf

Dear ARC Members,

We have now received the final signed ARA for FY2021-22.

Kind regards,
Rubia Khanom

From: Haydn Horner (UK) <[REDACTED]>
Sent: 17 August 2022 14:36
To: Rubia Khanom <[REDACTED]>
Cc: andrew.paynter <[REDACTED]> (UK - Assurance) <[REDACTED]>; Christine Kirby <[REDACTED]>; Marie Molloy <[REDACTED]>; Alisdair Cameron <[REDACTED]>; Nick Read <[REDACTED]>; Tim Parker <[REDACTED]>; Lisa Harrington <[REDACTED]>; Tom Lee <[REDACTED]>; Diane Blanchard <[REDACTED]>
Subject: Re: POL ARA 2021-22 - For Signing

Hi Rubia,

Thank you for sharing.

Please find attached the PwC signed FY22 ARA.

Many thanks

Haydn

Haydn Horner (UK)
PwC | Senior Manager
Mobile: [REDACTED]
Email: [REDACTED]
PricewaterhouseCoopers LLP
Central Square, 29 Wellington Street, Leeds, LS1 4DL, UK
www.pwc.co.uk

My pronouns are He, Him, His

On Wed, 17 Aug 2022 at 10:48, Rubia Khanom <[REDACTED]> wrote:

Dear all,

Please find attached:

- ARA for FY 2021-22 that has been signed by POL
- Management Representation Letter that has been signed by Al.

We look forward to receiving the fully signed ARA from PwC.

Kind regards,
 Rubia Khanom
Rubia Khanom (She/Her)
 Company Secretariat Administrator

Legal, Compliance and Governance: Company Secretariat



Finsbury Dials, 20 Finsbury Street
 London, EC2Y 9AQ

postoffice.co.uk



See the Company Secretariat Intranet Page for: [Our Group Governance Framework](#), [Post Office Group Board & Committee Dates & Deadlines](#), [Board Paper Templates & Guidance](#) & [Guidance on the Contract Approval Process](#).
 For Contract Approval Form (CAF) enquiries, please email 

 This email and any attachments are confidential and intended for the addressee only. If you are not the named recipient, you must not use, disclose, reproduce, copy or distribute the contents of this communication. If you have received this in error, please contact the sender by reply email and then delete this email from your system. Any views or opinions expressed within this email are solely those of the sender, unless otherwise specifically stated.

POST OFFICE LIMITED is registered in England and Wales no 2154540. Registered Office: Finsbury Dials, 20 Finsbury Street, London EC2Y 9AQ.

 Post Office Limited is committed to protecting your privacy. Information about how we do this can be found on our website at www.postoffice.co.uk/privacy

----- End of message text -----

The New Equation is our global strategy to address the challenges facing businesses and society. We take a human-led, tech-powered approach to building trust and delivering sustained outcomes. [Find out more.](#)

This email is confidential and is intended for the addressee only. If you are not the addressee, please delete the email and do not use it in any way.

PricewaterhouseCoopers LLP accepts no liability for any use of or reliance on this email by anyone, other than the intended addressee to the extent agreed in the relevant contract for the matter to which this email relates (if any).

PricewaterhouseCoopers LLP is a limited liability partnership registered in England under registered number OC303525, with its registered address at 1 Embankment Place, London, WC2N 6RH. It is authorised and regulated by the Financial Conduct Authority for designated investment business and by the Solicitors Regulation Authority for regulated legal activities. For security purposes and other lawful business purposes, PwC monitors outgoing and incoming emails and may monitor other telecommunications on its email and telecommunications systems.

Visit our website <http://www.pwc.com/uk> and see our privacy statement for details of why and how we use personal data and your rights (including your right to object and to stop receiving direct marketing from us).