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**From:** Aldred, Tom - UKGI[/O=HMT/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=1B473B274AA644839198B72B47DB1BE8-ALDRED, TOM (TALDRED)]

**Sent:** Tue 05/03/2019 9:34:45 PM (UTC)

**To:** Clarke, Stephen - UKGI[REDACTED] GRO; Cole, Alex - UKGI[REDACTED] GRO; Adegun, Oluwatosin - UKGI[REDACTED] GRO; Cooper, Tom - UKGI[REDACTED] GRO

**Subject:** Fwd: OFFICIAL SENSITIVE: POL note from Alex Chisholm to SoS

**Attachment:** image001.png

**Attachment:** ATT00001.htm

**Attachment:** image002.jpg

**Attachment:** ATT00002.htm

**Attachment:** image001.png

**Attachment:** ATT00003.htm

**Attachment:** image002.jpg

**Attachment:** ATT00004.htm

**Attachment:** image001.png

**Attachment:** ATT00005.htm

**Attachment:** image002.jpg

**Attachment:** ATT00006.htm

**Attachment:** 050318\_Memo\_ACtoSoSPOL.pdf

**Attachment:** ATT00007.htm

This is worth you all looking at. It is the note from Alex Chisholm to the SoS, following our meeting with him this morning and his subsequent session with Tim Parker.  
Hopefully it will enable us to break out of the current impasse with ministers.

While the note draws heavily on the advise that we gave him and the rest I drafted, I note that he has also put in quite a lot of his own text, and changes the nuance of the note in places. He is evidently engaged in POL and has his own views.

The crucial parts to note in his advice are:

- we should not ask for early sight of the the sparrow judgment and ministers should 'stay above the fray', not comment on the verdict
- we should appoint AI as interim
- we should accept the retention payment but make it contingent on 'performance conditions' (unspecified)
- pol should appoint an interim cfo who sits on the board and the authority to appoint should be delegated to POL
- POL has he potential to generate dividends in the 'tens of millions'

Let's see what ministers say in response. Please treat this as confidential - not to be communicated to POL.

Tom

Sent from my iPhone

Begin forwarded message:

**From:** Permanent Secretary [REDACTED] **GRO**  
**Date:** 5 March 2019 at 20:15:56 GMT  
**To:** "Aldred, Tom - UKGI" <[REDACTED] **GRO**>  
<Tom.Cooper@[REDACTED] **GRO**>, "Lambert, Gavin (Advanced Manufacturing and Services)"  
[REDACTED] **GRO**  
**Cc:** "Davies, Gareth (BEIS)" [REDACTED] **GRO**, "Watson, Craig (Advanced Manufacturing and Services)" [REDACTED] **GRO**, "Permanent Secretary"  
[REDACTED] **GRO**, "Vandini, Cecilia (Advanced Manufacturing and Services)"  
**Subject: RE: OFFICIAL SENSITIVE: Post Office litigation: legal advice and UQs**

Hi all,

Thanks for attending the meeting and pre-brief today and for preparing the briefing. Please find attached a memo which Alex has sent to the Secretary of State (with thanks to Tom A for the help drafting!).

Best wishes,  
Sophie