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**From:** Chris Darvill [IMCEAEX-  
\_O=MMS\_OU=EXCHANGE+20ADMINISTRATIVE+20GROUP+20+28FYDIBOHF23SPDLT+29\_CN=RECIPIENTS\_CN=CHRIS+20DARVILL  
C493-45F3-8814-5FD470A0EA30809@C72A47.ingest.local]  
on behalf of Chris Darvill <IMCEAEX-  
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C493-45F3-8814-5FD470A0EA30809@C72A47.ingest.local> [IMCEAEX-  
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C493-45F3-8814-5FD470A0EA30809@C72A47.ingest.local]  
**Sent:** 23/03/2012 12:23:15  
**To:** Lorraine Beavis [GRO]  
**CC:** Alwen Lyons [GRO]; Susan Crichton [GRO]  
**Subject:** Horizon Report - Privileged & Confidential  
**Attachments:** Final Horizon Report.ppt

**Importance:** High

Lorraine

Please find attached the Internal Audit and Risk Management Report relating to Horizon. I understand that the Report needs to be provided to Alice. Are you able to have a look and see if you can remove the watermark. I have tried, but without success.

Susan has also asked me to put together some words to go in an email to Alice attaching the report regarding Deloitte's involvement in the audit. I have agreed the following wording with Stephen Collins of the Internal Audit and Risk Management team who was responsible for preparing the report.

*The preparatory field work relating to the report was carried out by the Royal Mail Internal Audit and Risk Management team, which involved an IT expert seconded from Deloitte UK under an Outsourcing Agreement to assist in the review.*

Regards

**Chris Darvill**

**Legal Services**

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GRO

GRO