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**From:** Paula Vennells [/O=MMS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=PAULA.VENNELLS8C63D283-A511-46C3-A93E-DC6F2AE7A78D]  
**Sent:** Sun 24/11/2013 4:36:47 PM (UTC)  
**To:** Angela Van-Den-Bogerd [REDACTED]  
**Cc:** Kevin Gilliland [REDACTED] GRO; Martin Edwards [REDACTED] GRO  
**Subject:** Sparrow Board paper  
**Attachment:** 1. Update on Horizon.pdf  
**Attachment:** ATT00001.txt

Angela, I have attached for info really at this stage, a copy of the Sparrow paper, which will be discussed at the board this week. You are referred to in respect of the Business Improvements Programme. And I know the Board will be reassured you are leading this. As I am.

I also know that they may ask me lots of questions about it! Whilst I imagine you haven't yet fully scoped it, could you give a broad set of speaker notes (please liaise with Martin if you would like a steer) to cover the important points for me to get across. Also, it would be good to hear how the business user forum got on and what you discussed?

Thanks, Paula