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**From:** Chris Aujard[/O=MMS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CHRISTOPHER AA0452485-80B7-40D2-ADE7-6F6FEAE19CC3F88]  
**Sent:** Wed 02/07/2014 11:43:26 AM (UTC)  
**To:** David Mason [GRO]; Rod Ismay [GRO]; Rodric Williams [GRO]; Julie George [GRO]; Malcolm Zack [GRO]  
**Subject:** FW: Project Zebra  
**Attachment:** Project Zebra Consolidated Report v16.pdf

Chris has asked me to forward this email to you for your meeting later today.

Tracy (covering Amanda)

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**From:** James, Gareth (UK - Manchester) [GRO]  
**Sent:** 18 June 2014 11:41  
**To:** Chris Aujard; Lesley J Sewell  
**Cc:** Mayo, Stephanie (UK - Manchester)  
**Subject:** RE: Project Zebra

Chris/Lesley,

Further to the move of our call yesterday, I believe we're still on track to speak at 4.30pm today. I'm looking forwards to catching up again. There are three areas for us to discuss in my view, plus any other matters you wish to raise:

1. Looking back: Finalisation of commercials re: extension (email sent below with detail)
2. Current day: Update on Board and Sub-committee commentary in this area
3. Looking forwards:
  - a. Rescheduling of Future System Requirements meeting (incl. Deloitte team (Bhav))
  - b. Full Report, Section 6 - restructured recommendations discussion
  - c. Team thank you (status)
4. AOB

FYI – copy of the full report with revised Section 6 (recommendations) is attached

Speak soon

Gareth

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**From:** James, Gareth (UK - Manchester)  
**Sent:** 10 June 2014 12:02  
**To:** Chris Aujard; Lesley J Sewell  
**Subject:** Project Zebra

Chris,

Many thanks once again for your time yesterday. It was good to hear and reflect on your feedback and carry away actions to ensure you get most value from our work forwards.

Two of the key actions I took were:

5. Re: Recommendations: we are restructuring our detailed recommendations (Section 6 of full report) into the 3 areas that we agreed in the meeting. Mark, Rod and I will work on getting the current words 'repackaged' and aligned to this for sharing with you.
6. Re: Time and costs to date: the last update shared with POL was that in the email below. As outlined yesterday, events then moved on swiftly. I attach below the schedule of time by day that Deloitte has incurred since then (numbers in blue are estimates). In summary, this drives time costs (excl VAT) of:
  - d. Phase 1 – incurred £74k, so our 'cap' of £50k will apply.
  - e. Extension work – at the 16<sup>th</sup> May, we were forecasting to come in at £108k to produce the full report, but the final figure is now expected to be ~£191k

In the spirit of our conversation yesterday, I'd welcome your thoughts on this and will give you call later in the week to discuss and finalise a mutually satisfactory position.

Many thanks and regards

Gareth

<< File: Project Zebra - Task Status Summary 20140531.xlsx >>

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**From:** Westbrook, Mark (UK - Manchester)  
**Sent:** 15 May 2014 09:40  
**To:** 'Lesley J Sewell'  
**Cc:** James, Gareth (UK - Manchester)  
**Subject:** Zebra - Time Summary Template at 140514 (2).xlsx

Hi Lesley,

Please find attached latest time summary.

Thanks,

Mark

<< File: Zebra - Time Summary Template at 140514 (2).xlsx >>

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