

## Message

**From:** Rodric Williams [REDACTED] **GRO**  
 on behalf of Rodric Williams <**GRO**> [REDACTED] **GRO**  
**Sent:** 16/12/2014 14:16:32  
**To:** Mark R Davies [REDACTED] **GRO**; Susan.BARTY [REDACTED] **GRO** Belinda Crowe  
 [REDACTED] **GRO**; Patrick Bourke [REDACTED] **GRO**; Tom Reid [REDACTED] **GRO**  
 [REDACTED] **GRO**; Tom Wechsler [REDACTED] **GRO**; Melanie Corfield [REDACTED] **GRO**  
 Ruth X Barker [REDACTED] **GRO**; Andrew Parsons [REDACTED] **GRO**; [REDACTED]  
**Subject:** RE: Queries

Without having read them closely, only that this is getting ridiculous - we're being asked to address an ever expanding range of serious issues, on a piecemeal basis, with constantly shifting goal posts, in an attempt to get Nick Wallis a story which is "news".

On the upside, they suggest we're starting to land our points – this line of enquiry is focussed on the "user friendliness" of the Horizon, not the accuracy of what it records or what we do with that information.

I'll revert on the substance shortly.

Rod

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**From:** Mark R Davies  
**Sent:** 16 December 2014 13:59  
**To:** Susan.BARTY [REDACTED] **GRO**; Belinda Crowe; Patrick Bourke; Tom Reid; Tom Wechsler; Melanie Corfield; Ruth X Barker; Andrew Parsons; Rodric Williams  
**Subject:** Fwd: Queries

Hi

Another email from the BBC, now raising a series of new questions.

Any thoughts?

Mark

Mark Davies  
 Communications and Corporate Affairs Director  
 Mobile: [REDACTED] **GRO**

Sent from my iPhone

Begin forwarded message:

**From:** Nick Wallis <**GRO**>  
**Date:** 16 December 2014 13:55:50 GMT  
**To:** 'Mark R Davies' <**GRO**>  
**Cc:** Melanie Corfield <**GRO**>, Ruth X Barker  
 <**GRO**>, Jane French <**GRO**>, "Clare Hoban"  
**Subject:** Queries

Hi Mark

I wonder if you or your colleagues could help me with a few queries.

When was the last time the Post Office did any research into how satisfied or otherwise SPMRs are with the Horizon system? It would be very helpful to know the scope of that research and its results.

Is your statement about the vast majority of SPMRs not having any problems with Horizon based on customer feedback or purely on the volume of successful transactions?

I get the sense from speaking to a number of SPMRs that they don't like the system, they don't trust it and they live in fear of what the Post Office might do if they get something wrong with it. It may be because I only come into contact with SPMRs who are having problems that I keep hearing this, so it would be useful to know the other side of the coin.

If you have data which shows the vast majority of SPMRS love using Horizon and trust it implicitly, it would be useful to have that information.

Also is it true that you are in the process of commissioning a new system to replace Horizon? If so, why? And when do you expect it to be operational?

During my planned chat on the sofa with Matt and Alex tomorrow I will be reporting on the comments of MPs during the Westminster Hall debate. I'd also like to talk about my experiences of dealing with former and existing SPMRs and their attitude to Horizon, plus whether or not this system is due to be replaced any time soon.

Your help would be greatly appreciated.

Many thanks

Nick

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**From:** Mark R Davies [mailto:[GRO](#)]  
**Sent:** 15 December 2014 17:35  
**To:** Jane French; Nick Wallis; Clare Hoban  
**Cc:** Ingrid Kelly; Melanie Corfield; Ruth X Barker  
**Subject:** Fwd: One Show

All

Just copying to Nick to ensure you all have the statement and answers to your questions.

Mark

Mark Davies  
Communications and Corporate Affairs Director  
Mobile: [GRO](#)

Sent from my iPhone

Begin forwarded message:

**From:** Melanie Corfield <[GRO](#)>  
**Date:** 15 December 2014 17:24:31 GMT  
**To:** Jane French <[GRO](#)>, "Clare.hoban" <[GRO](#)>  
<[GRO](#)>, "Ingrid.Kelly" <[GRO](#)> "Ingrid.Kelly" <[GRO](#)>  
**Cc:** Mark R Davies <[GRO](#)>, Ruth X Barker

GRO

**Subject: One Show**

I attach the answers to the questions you have raised with us and also a short statement, for use in full please, in the film.

Please let me know if you need clarification about any of the information.

Thanks

  Mel Corfield  
  Communications Team

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