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**From:** Mark Raymond [GRO]  
**Sent:** Fri 27/10/2017 4:57:05 PM (UTC)  
**To:** Alisdair Cameron [GRO] Mark Ellis [GRO]  
**Subject:** RE: Prosecutions  
**Attachment:** Investigations Process proposal Aug17 v2.docx

Hello Al,

I raised both issues with Jane and Mark respectively.

It has not been agreed what the 'Gold plated test case' would be. A factor that would be key however is how old the case was. Every case differs but we would need it to be reasonably new. I raised three potentially strong cases with Jane this week, which we are clearly not able to proceed with at present due to the current position with the Horizon report being reviewed shortly. These were £70k plus losses, where there had been admissions at audit, then further admissions during interview under caution. On two of the cases full or part repayment had been made. These cases are clearly stronger due to the admissions of taking the cash, albeit transactions rely on the evidence of Horizon which we would still need to prove beyond all reasonable doubt.

I review each case for suitability for prosecution, and highlight the cases that pass the threshold test. These cases are all ready to be progressed and prosecuted. When we are in a position to run a test case, Jane can review each to find a suitable one considering, date of the offence and the weight of evidence plus any other factors she feels should be present. It is difficult to suggest what we should look for in evidence as we may not meet those requirements. As an example we may have a case with a witness. But when we are ready for the test case all the suitable cases we have will be ready for examination.

I understand from Jane that we are not yet ready to go ahead with a test case until the Deloitte report has been reviewed by Counsel, and then a decision is agreed upon as to who/how we would get the expert evidence from the report conclusion into the court, providing Counsel's recommendation is positive.

At present we still support Police prosecutions. Dorset police have just accepted the NEWTON case, where the PM was cashing cheques to the tune of £360k for a local car dealer. We have provided an evidential package and they are dealing with the prosecution and financial investigation.

We are also prosecuting the Chestnut Grove/Walton Rd case concerning the £350k Parcel Force reversal case. At this stage we are still awaiting the operator to attend Interview, delays have been unavoidable due to a conflict of interest with the first appointed solicitor, and the second solicitor being quite difficult it seems.

With regards supporting debt collection. We have a monthly Case on Hand meeting where we review all live cases. The Debt Team and Contracts now attend the meeting. Agreed by Mark, at the meeting my team can now be tasked to support the collecting of debt if the Debt team are having issues of not being able to contact the debt owner, or they are not complying making payments. Advice was sought from legal and we support the collection process as a PO employee and not an Investigator to avoid accusations that we seek payments in lieu of prosecution.

I have attached the new Investigations proposal which runs parallel to the new debt collection process.

Sincere apologies for the delay in response, I believed that you were aware of this.

Kind regards

Mark



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**From:** Alisdair Cameron

**Sent:** Friday, October 27, 2017 4:32 PM

**To:** Mark Raymond; Mark Ellis

**Subject:** RE: Prosecutions

Did I ever see an answer? Thanks Al



**Alisdair Cameron**

Chief Finance & Operating Officer

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**GRO**

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**From:** Alisdair Cameron

**Sent:** 03 August 2017 17:36

**To:** Mark Raymond <[GRO]>

**Cc:** Mark Ellis <[GRO]>; Jane MacLeod <[GRO]>

**Subject:** Prosecutions

Mark, I caught up with Jane and the reality is we would only look to prosecute at most 1 or 2 of any new losses now because even if we get the Deloitte work done by November we would only look at a gold-plated test case pre the CCRB which will not be for a year. Please can you agree with Jane the characteristics of gold-plated. For the rest could you agree with Mark what role your team will play over the next few months in supporting debt collection? And let me know the answer when I am back? Numbers of people, activities, outcomes? Thanks Al



**Alisdair Cameron**

Chief Financial & Operating Officer

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**GRO**