



Document Title: Horizon Solution Architecture Outline

Document Reference: ARC/SOL/ARC/0001

Release: N/A

Abstract: This document describes the target Solution Architecture for the Horizon system. The document encompasses the Application as well as the Infrastructure components of the solution. Service-Oriented Architecture principles provide the overall framework for the solution.

Document Status: APPROVED

This document contains text (as listed in section 0.5) that has been identified to POL as comprising evidence to support the assessment of named Acceptance Criteria by Document Review.

This text must not be changed without authority from the FS Acceptance Manager.

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External Distribution:

Security Risk Assessment Confirmed YES, security risks have been assessed, see section 0.9 for details.

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0.3 Document History

| Version No. | Date | Summary of Changes and Reason for Issue | Associated Change - CP/PEAK/PPRR Reference |
|-------------|------------|---|--|
| 0.1 | 12/06/2006 | First formal issue as ARC/SOL/ARC/0001 for formal review. First draft as document reference ARC/SOL/ARC/0001. Replaces all previous informal working drafts. Significant changes in this version from previous documents are: 1.4 Service Oriented Architecture (SOA) 3.2.5 Testing in passive Data Centre 9.0 Training Appendix A – Mapping to BCSF Appendix B: Mapping to Infrastructure documents | |
| 0.2 | 30/06/2006 | Updated following review comments. In addition to minor typographical changes, the following changes were made. Throughout document: alignment with contract definitions for Business Capabilities and Support Services. Section 0.7: previous section 0.7 (Accuracy) deleted. Section 1.4: clarification added on wider Post Office architecture. Section 2.1.1: figure 3 updated to show SOA layering, and associated description updated. Section 2.2.2: figure 4 moved forwards, and additional sections added for Branch Presentation Tier and External Client Tier. Section 2.2.2.3.4: Clarification added Section 3.2.5: Clarification added. Section 4: renamed as Central and Branch Network Services to align with contract definitions. Section 5.6: Clarification added. Section 9.2: Clarification added. Appendix A: cross references added to section 2 figure 4, section 2.1 and sub-contract schedule B3.2 Appendix B: cross references sub-contract schedules B3.3 and B3.4. | |
| 1.0 | 06/07/06 | Issued for Approval. No changes to document content from version 0.2. | |
| 1.1 | 11/08/2006 | Updated following further Post Office comments. | |
| 2.0 | 16/08/2006 | Issued for Approval. No changes to document content from version 1.1. | |
| 2.1 | 30/10/2006 | Section 1 restructured and completed | |
| 2.2 | 22/11/2006 | Draft for review | |
| 2.3 | 23/01/2007 | Updated following review comments. | |
| 3.0 | 12/03/2007 | Issued for approval. | |
| 3.1 | 29/02/2008 | This document has been revised by RMGA Document Management on behalf of the Acceptance Manager to contain notes which have been identified to POL as comprising evidence to support the assessment of named Acceptance Criteria by Document Review. This text must not be changed without authority from the FS Acceptance Manager. | N/A |



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|-----|-------------|--|---|
| | | This version will not require full review using the RMGA Document Control Process, as agreed between Acceptance Manager and Programme Management. | |
| 4.0 | 19-Jun-2009 | Moved back to Approved status following changes described at version 3.1 above which are deemed not to need re-approval. No content changed. | |
| 4.1 | 04/03/2010 | <p>Updated to reflect the solution design that has been implemented for HNG-X at Release 1, including approved CPs that impact on the overall architecture:</p> <ul style="list-style-type: none"> • CP4305 (CCN1202) Application for PCI • HNG-X CP0010 (4364) Introduction of MoneyGram to HNG-X • HNG-X CP0022 (4405) Migration of PHU1.5 Portable Counter to HNG-X • HNG-X CP0031 (4430) Migration of Telecoms Service to HNG – X • HNG-X CP0065 - Batch 3 - Kahala - Guaranteed Delivery Dates • HNG-X CP0077 (CP4523) Definition of Branch Router Migration Strategy • HNG-X CP0098 (CP4549) Retention of Utimaco VPN • HNG-X CP0136 (4596) Removal of Interstage from BAL • HNG-X CP0140/CP0172 - Branch Router Wireless WAN Using Dual Service Provider • HNG-X CP0304 Extension of Branch Router Solution to include VSAT branches (Fixed and Luggable) • HNG-X CP0330 Consequences of NT Retention • HNG-X CP0342 Deferral of Auto-Fault Logging from HNG-X Release 1. <p>Clarification added that the initial release of the HNG-X Counter will operate under Windows NT. Whilst CP 0330 (Consequences of NT Retention) is not yet approved, the change to the target operating system for the counter will not now take place at Release 1 of HNG-X, and are deferred until a subsequent release. Consequently there is no requirement to upgrade Back Office Printer to be network connected in large branches.</p> <p>References added for ARC/SOL/ARC/ -0005 (HNG X Architecture - Counter Training Offices) and ARC.NET/ARC/0003 (Branch Router Architecture)</p> <p>Help data is now delivered to the counter as part of reference data. The Online Help service has been removed from the Branch Access Layer.</p> <p>Addition of section 0.5 containing the Acceptance by</p> | <p>CP4305 CP0010 CP0022 CP0031 CP0065 CP0077 CP0098 CP0136 CP0140 CP0172 CP0304 CP0330 CP0342</p> |



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| | | Document Review Table. | |
| 4.2 | 2 nd Aug 2010 | Updated following comments | N/A |
| 5.0 | 2 nd Aug 2010 | Issued For Approval | N/A |
| 5.1 | 18-Aug-2011 | Updated template and preliminary revision to reflect post roll-out status. | |
| 5.2 | 23-Aug-2011 | <p>Updates to Horizon Release 5.0. Including the incorporation of changes for the following change proposals:</p> <p>CP0367- Implementation of Transaction Acceptances (PING)</p> <p>CP0409 - Changes for LIS5 2008</p> <p>CP0461 – Link PCI and Accreditation (Amendment to CP0409/CT0815)</p> <p>CP0487 – POLSAP Interfaces</p> <p>CP0491 - AEI Near Real-Time Development</p> <p>CP0492 - POca Card Fulfilment Service development</p> <p>CP0502 - HNG-X Changes for A&L PCI Compliance</p> <p>CP0506 - Deployment of Configuration managed DXC builds.</p> <p>CP0545 - DXI SSL Scanning</p> <p>CP0565- (To remove the Horizon OMDB Server from the Horizon Online environment)</p> <p>CP0633 – Implementation of PAF Replacement Service</p> | See Summary |
| 5.3 | 30 th July 2013 | Minor updates following responses to comments | |
| 6.0 | 30 th July 2013 | Base-lined | |



0.4 Review Details

| | |
|--|--|
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Note: See RMGA Reviewers/Approvers Role Matrix (PGM/DCM/ION/0001) for guidance.

(*) = Reviewers that returned comments

0.5 Acceptance by Document Review

The sections in this document that have been identified to POL as comprising evidence to support Acceptance by Document review (DR) are listed below for the relevant Requirements:

| POL Acceptance Ref | NFR Reference | DR | Internal POL Reference | FS NFR | Document Section Number | Document Section Heading |
|--------------------|---------------|----|------------------------|--------|-------------------------|---|
| ARC-402 | | | ARC-402 | | 1.4 | Layered Architecture |
| ARC-400 | | | ARC-400 | | 2.1.2 | Counter Applications: Solution |
| ARC-400 | | | ARC-400 | | 2.2.2 | Data Centre Applications and Services: Solution |

0.6 Associated Documents (Internal & External)

| Reference | Version | Date | Title | Source |
|----------------------------------|---------|---------|--|----------------|
| PGM/DCM/TEM/0001 (DO NOT REMOVE) | 1.0 | 13/6/06 | Fujitsu Services RMGA HNG-X Document Template | Dimensions |
| | | | Sub schedules B3.2, B3.3, B3.4 and B6.2. | HNG-X contract |
| ARC/APP/ARC/0001 | | | HNG-X Reference Data Architecture | Dimensions |
| ARC/APP/ARC/0002 | | | HNG-X Integration Architecture | Dimensions |
| ARC/APP/ARC/0003 | | | HNG-X Counter Architecture | Dimensions |
| ARC/APP/ARC/0004 | | | HNG-X Branch Access Layer Architecture | Dimensions |
| ARC/APP/ARC/0005 | | | HNG-X Online Services Architecture | Dimensions |
| ARC/APP/ARC/0007 | | | HNG-X Batch Application Architecture | Dimensions |
| ARC/APP/ARC/0008 | | | HNG-X Branch Database Architecture | Dimensions |
| ARC/APP/ARC/0009 | | | HNG-X Counter Business Applications Architecture | Dimensions |
| ARC/NET/ARC/0001 | | | HNG-X Network Architecture | Dimensions |
| ARC/NET/ARC/0003 | | | HNG-X Branch Router Architecture | Dimensions |
| ARC/PER/ARC/0001 | | | HNG-X System Qualities Architecture | Dimensions |
| ARC/PPS/ARC/0001 | | | HNG-X Platform and Storage Architecture | Dimensions |
| ARC/SEC/ARC/0003 | | | HNG-X Security Architecture | Dimensions |
| ARC/SOL/ARC/0005 | | | HNG-X Architecture - Counter Training Offices | Dimensions |



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|------------------|--|--|--|------------|
| ARC/SOL/ARC/0006 | | | HNG-X Architecture - Global Users | Dimensions |
| ARC/SVS/ARC/0001 | | | HNG-X Support Services Architecture | Dimensions |
| ARC/SYM/ARC/0001 | | | HNG-X System and Estate Management Architecture | Dimensions |
| PA/PER/033 | | | Horizon Capacity Management and Business Volumes | Dimensions |
| DES/SEC/HLD/0002 | | | HNG-X Crypto Services HLD | Dimensions |
| SVM/SEC/POL/0003 | | | RMGA Information Security Policy | Dimensions |
| DEV/GEN/SPE/0007 | | | Platform Hardware Instance List | Dimensions |

Unless a specific version is referred to above, reference should be made to the current approved versions of the documents.

N.B. Printed versions of this document are not under change control.

0.7 Abbreviations/Definitions

Note that some of the Abbreviations below are also defined in Schedule 1 (Definitions). Where abbreviations in this CCD are also defined in Schedule 1, the definition from Schedule 1 has been used, though in some cases it has been clarified further for the purposes of this CCD.

| Abbreviation | Definition |
|--|--|
| ACD | Active Directory Domain Controller |
| ADSL | Asynchronous Digital Subscriber Line. A new network method of connecting Post Office Ltd. Branches to the data centres. |
| AP-ADC | Automated Payment – Advanced Data Capture |
| API | Application programming interface |
| APOP | Automated Payment Out-pay |
| APS | Automated Payments Service |
| Branch | A post office or any other location where Post Office (whether directly or by means of Agents) transacts business with Customers Within the Horizon model, a Branch is a logical entity that can be composed of several physical locations at which business is transacted. Each branch is identified by a unique Branch Code |
| Budman | Budman and Cashman are two MS Access based systems used in Cash Centres |
| Bureau | Bureau de Change The Application referred to in paragraph 4.3 of Schedule 18 and “Bureau Application” shall be construed accordingly |
| Business Capabilities and Support Facilities | The business capabilities and support functions that are described in Sub-schedule B3.2 The facilities provided to Post Office to allow the trading of products in the Branches and deliver data to 3 rd parties. |
| CA | Certification Authority |
| Cardholder Data | Data extracted or derived from a Payment Card that relates to the holder of the card. Following stringent PCI rules, the only cardholder data that is retained is the encrypted and hashed versions of the PAN |
| Cashman | Budman and Cashman are two MS Access based systems used in Cash Centres |
| CLI | Calling Line Identity. Service that allows a customer to see the number of the caller before answering the call. |
| CMS | CMS is the Royal Mail Customer Management System – Siebel-based. POLSAP enables Post Office to come out of CMS by carrying out the equivalent functionality within SAP |
| CSM | Content Switch Module. A network device that allows incoming requests for service to be load balanced across a number of platforms. |
| CTO | Counter Training Office |
| DCS | Debit Card System |



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| DMZ | De-Militarized Zone. Physical or logical <u>sub-network</u> that contains and exposes an organization's external services to a larger un-trusted network |
| DNS | Domain Name System |
| DR | Disaster Recovery |
| DRS | Data Reconciliation Service - A new service introduced as part of network banking. Its main component is a new database running on the host. |
| DVLA | Driver and Vehicle Licensing Agency |
| DWDM | Dense wavelength division multiplexing, or DWDM for short, refers to optical signals multiplexed within the 1550 nm band |
| DWH | Data Warehouse |
| DXC | Corporate Data Exchange Proxy. The DXC provides a facility to transfer information to and from the HNG-X production environment in a secure manner |
| DXI | Internet Data Exchange Proxy. The DXI provides a facility to transfer information to and from the Internet domain in a secure manner |
| EDG | External Data Gateway |
| EDGE | EDGE is a new modulation scheme that is more bandwidth efficient than the Gaussian pre-filtered minimum shift keying (GMSK) modulation scheme used in the GSM standard. It provides a promising migration strategy for GPRS. |
| EFTPoS | Electronic Funds Transfer at Point of Sale: a term used to describe the debiting of Customers' accounts, usually through EPOS systems, for goods or services they purchase. The application delivering EFTPOS functionality under this Agreement is the Debit Card Application, which is referred to as DCS. |
| EMC | Company that provides fast and resilient disk storage configurations |
| e-pay | Company that interfaces to the mobile phone companies for ETU. The third party, providing services to or for the benefit of Post Office that facilitates the handling and authorisation of ETU messages (including, without limitation, ETU Requests and ETU Authorisations). |
| ETU | E-Top-Ups. Ability to credit money to a mobile phone account. As applicable in accordance with this Agreement, the Application referred to in paragraph 4.2 of Schedule 4B.2 and/or the Electronic Top-Up Business Capability, and "ETU Application" shall be construed accordingly. |
| FS | Fujitsu Services |
| GPRS | The General Packet Radio Service is a new non-voice value added service that allows information to be sent and received across a mobile telephone network. |
| GPS | Global Positioning System – used as a source of Greenwich Mean Time |
| GSM | Global System for Mobile Communications |
| HDD | Hard Disc Drive |
| HR SAP | External SAP system (See SAP below) that aggregates transaction value and volume for the purposes of postmaster remuneration. |
| Horizon | Post Office branches are supported by a set of IT systems known as "Horizon". |
| HNG | Horizon Next Generation – a project that replaced the message-based Horizon solution with an on-line Horizon solution. |
| HNG-X | Horizon Next Generation – Plan X. HNG-X was a project that replaced the Horizon message-based branch network with the Horizon on-line branch service. All references to HNG-X within this document refer to the Horizon On-line service. |
| HSM | Hardware Security Module, an appliance used for certain cryptographic services. |
| IDS | Intrusion Detection System |
| IPS | Intrusion Prevention System |
| ISDN | ISDN, which stands for Integrated Services Digital Network, is a system of digital phone connections which has been available for over a decade |
| KEL | Known Errors Log |
| LFS | Logistics Feeder Service: the Horizon Application referred to at paragraph 2.4 of Sub-schedule B4.2 |
| MDM | Master Data Manager. Reference data management service operated by Locica |
| MID | Merchant Identifier issued by Streamline Merchant Services to identify the Branch from which a transaction originated |
| MIS | Management information system |
| MPLS | Multiprotocol Label Switching (MPLS) is a mechanism in high-performance |



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| | telecommunications networks which directs and carries data from one network node to the next | |
| MSF | The Time from NPL- a radio signal broadcast from the Anthon VLF transmitter near Anthon, Cumbria which serves as the United Kingdom's national time reference – also know as MSF | |
| MSI | MicroSoft Installer | |
| NBS | Network Banking Service: The Horizon Application referred to at paragraph 2.6 of Sub-schedule B4.2 | |
| NPS | Network Persistent Store | |
| NTP | Network Time Protocol. A protocol for <u>synchronizing the clocks</u> of computer systems over <u>packet-switched, variable-latency</u> data networks | |
| OBC | Operational Business Change | |
| Operational Services | Those services that are needed to run the Horizon system that are not directly supporting the Post Office business. Examples include software distribution, audit, security management etc. The services referred to in Table A of Sub-schedule B3.1 | |
| PAF | Postal Address File. A service to allow post codes and addresses to be looked up (the PAF Database). | |
| PAN | Primary Account Number | |
| PAN Manager | Processor Area Network manager used to manage configuration and virtualisation of blades/resources within a bladeframe | |
| PCI | Payment Card Industry. A set of security controls defined by the Payment Card Industry organisation. | |
| PCI-CE Domain | A security domain in Tier 3 of the security architecture that adheres to the demands of PCI standards | |
| PDF | Package Definition File | |
| PO | Post Office | |
| POL SAP | SAP based system providing financial accounting for the Branch based business. This is the production system. There are other SAP systems in the Data Centre to support development and test. | |
| POL MIS | Otherwise known as POL MI. This is the Post Office Management Information system. | |
| Pseudo Counter | A platform loaded with the counter automation application that is located at the Data Centre to support test transactions | |
| PSTN | The public switched telephone network | |
| RAC | Real Application Cluster. A multi-node Oracle database | |
| RDDS | Reference Data Distribution System | |
| RDMC | Reference Data Management Centre | |
| RDP | Remote Desktop Protocol, a remote access network protocol developed by Microsoft. | Post Office |
| RDT | Reference Data Team - the Post Office and Fujitsu Customer Services teams use the RDT environment to validate and verify the Reference Data associated with business changes. | |
| RMG | Royal Mail Group | |
| SAN | <u>Storage area network</u> . An architecture to attach remote computer storage devices to servers in such a way that the devices appear as locally attached to the operating system | |
| SAP | Integrated suite of applications providing financial accounting and other business functions. | |
| SAPADS | SAP Advanced Distribution System: Post Office ' s Advanced Distribution System This is a sub-system integrated with POL's Finance system (POL SAP) that interfaces to LFS | |
| SAS | Secure Access Server | |
| SDC01 | Fujitsu Location at Grays in Essex | |
| Sensitive Authentication Data | The full contents of any track from the magnetic stripe (on the back of a card, in a chip, etc.), Encrypted PIN blocks. | |



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|---------------------------|--|
| SOA | Service Oriented Architecture |
| SSN | Secure Service Network. Part of the network that is behind a firewall/IPS |
| Stratum | A measure of each level in a hierarchy of time sources |
| Streamline | Merchant Acquirer for DCS. |
| Strong Authentication | The process in which the identities of networked users, clients and servers are verified without transmitting passwords over the network |
| SU | Stock Unit |
| SYSMAN | The systems management environment. |
| TCY02 | Fujitsu Location at the Isle of Dogs |
| TES | Transaction Enquiry Service |
| TACACS+ | Terminal Access Controller Access-Control System Plus is a Cisco proprietary protocol which provides access control for routers, network access servers and other networked computing devices via one or more centralized servers. TACACS+ provides separate authentication, authorization and accounting services. Used for Branch Router access from the data centre |
| TESQA | Transaction Enquiry Service Query Application |
| TID | Terminal Identifier issued by Streamline Merchant Services to identify the terminal from which a transaction originated |
| TNS | Transparent Network Substrate |
| TPS | Transaction Processing System |
| Two Factor Authentication | Two-factor authentication means using any independent two authentication methods |
| Type A Reference Data | Type A Reference Data is reference data that is received on the automated feed from POL MDM. All other types (non-type A reference data) is received via non-automated feeds or declared locally within the Horizon solution (meta data) |
| VPN | Virtual Private Network |
| VSAT | A Very Small Aperture Terminal is a two-way satellite ground station |
| XML | Extensible Markup Language |

0.8 Changes Expected

| Changes |
|---|
| <p>Changes for future Change Proposals:</p> <ul style="list-style-type: none"> CP0605 – Client File Delivery CP0659 – PODG (Post Office Data Gateway – formerly known as FDG – Fujitsu Data Gateway) Framework components CP0665 - Development, Test and Implementation of Functionality to support the Move to HMS as the Merchant Acquirer |

0.9 Security Risk Assessment

No identified security risks.

0.10 Accuracy

Fujitsu Services endeavours to ensure that the information contained in this document is correct but, whilst every effort is made to ensure the accuracy of such information, it accepts no liability for any loss (however caused) sustained as a result of any error or omission in the same.



1 Introduction

This document outlines the solution architecture delivered by Horizon Online service. It covers applications and infrastructure.

1.1 Scope

This document describes the solution architecture for the Horizon applications at HNG-X Release 4. It includes:

- Applications that provide Business Capabilities
- Applications that provide Support Facilities
- The solution architecture for the Horizon infrastructure.

Appendix A shows how the components described in this document align to Business Capabilities and Support Facilities.

This document covers topics that go across both applications and infrastructure: Systems and Estate Management; Availability; Performance and Scalability; Security; and Training.

The document does not include:

- Operational Services
- Development, testing, migration, or any other aspect of solution delivery.
- Business Impact Analysis or risk associated with any architecture or design of the system

This document is a contract controlled document. Any changes to components or component usage explicitly described in this document (or other documents and artefacts of the Solution Baseline Documentation Set which have been agreed as requiring PO approval) must be jointly approved.

1.2 Background

Post Office Ltd operates in both the retail and financial services industries. The Post Office's main channel to market is a network of approximately 11,500 branches, which serve up to 28 million customers a week. Post Office has also been expanding the use of the Internet and Call Centres as part of a comprehensive multi-channel strategy.

Post Office branches are supported by a set of IT systems known as "Horizon".

1.3 Solution Outline

Horizon stores customer transaction data in the Data Centre. The data is stored in a Branch Database, and accessed through Branch Access Layer systems. The Horizon Counter system only stores operational data, such as reference data. This makes it easier and cheaper to keep the data secure.

The Horizon Counter system is based on Java technology. It uses NT based Counter hardware. The Counter communicates with the Data Centre using encrypted messages for business transactions, although the Virtual Private Network (VPN) will be retained while the counter remains on Windows NT.

The branch Network uses a combination of low-cost ADSL, ISDN, VSAT and mobile communications. Routers are installed in all Branches.



Data Centre applications are based on Java, the Interstage application server and Oracle database. Legacy Store and Forward Data Centre systems have been retained, and modified to work with the Branch Database.

The infrastructure and systems within the Horizon Data Centre are highly resilient. There is a stand-by Data Centre for disaster recovery, which is a copy of the live Data Centre. Data replication technology keeps a mirror of the live data at the stand-by Data Centre, to guarantee that no data is lost if there is a catastrophic site failure.

The Solution has been developed using the following principles:

- The solution was designed to address the ongoing operational costs of providing the service.
- Where appropriate, it utilises existing solution building blocks.
- It uses packaged applications and standard components except where suitable products are not available
- The Solution does not customise a packaged application other than via configuration capabilities supported by the vendor, unless agreed by PO Ltd.
- Where applicable, the solution utilises IT industry standard components, industry standards and widely used technologies, unless agreed otherwise with PO Ltd
- Internal Horizon interfaces exploit, wherever possible, established or emerging standards where these are appropriate, stable and are (or are likely) to be adopted widely by the IT industry.
- For the new development parts of the solution, the architecture is designed to simplify application development, service management and maintenance.
- Where technically feasible, and it does not introduce additional cost, components are designed for reuse.
- For the new development parts of the solution, the architecture is designed using Service Oriented Architecture principles.
- From a compliance perspective, (e.g. DVLA and passports etc) it operates in a government environment and must also be compliant with banking (PCI), Security, Service delivery and Quality standards

1.4 Layered Architecture²

The Horizon solution adopts Service Oriented Architecture (SOA) principles. SOA is an approach to designing, implementing, and deploying information systems so that components, called "Services" can be distributed across a network. Applications are created from a composition of these services and importantly, the services can be shared among many applications.

The Horizon solution can be thought of as a series of layers.

² This section comprises text that has been identified to POL as evidence to support Acceptance by Document review (DR) for Requirement ARC-402.

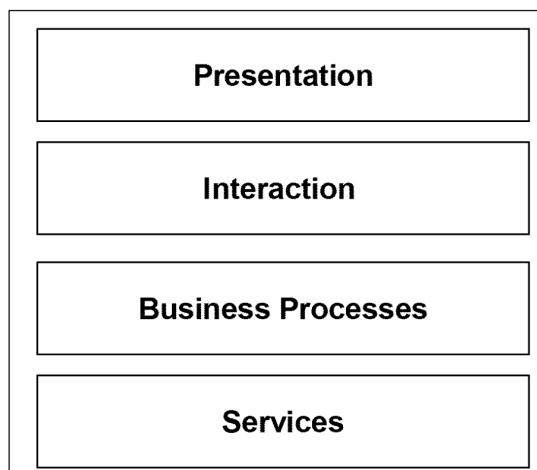


Figure 1 – Layered View of the Application Architecture

The **Services** layer is made up of services that carry out business functions:

- Storage and processing of transaction data (Branch Data and Reports)
- Product and operational data storage and distribution (e.g. Reference Data, Bureau)
- Business reporting (e.g. POL-MIS, POL-SAP, POL-HR, FRTS, DRS, TES)
- Interfaces into Clients (e.g. Enquiry and Data Delivery)
- Interfaces into service providers (e.g. Authorisation and Reconciliation, LFS)
- Interfaces for Post Office central support staff (e.g. Enquiry and Administration)
- Internal Services (e.g. PAF, APOP, Message Broadcast, Audit)
- Branch Services (e.g. Stock Unit Mgt, User Mgt, Help Desk)

The services are combined into **Business Processes**:

- Customer Interaction / Sale of Products and Services (e.g. Stock, Mails, Bureau, Banking, AP-ADC)
- Branch Back-office Processes (e.g. for End of Day, Pouch Collection and Delivery, Mails Despatch, Transaction Correction, Balancing)
- Central Batch Processes (e.g. Data Aggregation and Distribution, Reconciliation, Reporting, Reference Data Mgt)

The business processes **Interact** with people:

- Counter/Branch Staff: Data Capture Sequences, Receipts and Reports, Basket Management, Peripheral I/O (e.g. scales, PIN pads, barcode readers)
- Post Office Central Staff: Enquiries and Administration
- Service Desk Staff: Alerts, Incident Management and Reporting
- Operational Support Staff: Diagnostics, Configuration and System Management

The interactions are supported by a **Presentation** layer:

- Counter/Branch Staff: Counter GUI comprising



- Modern graphical screen representation
- Touch Screen and keyboard input
- Menus, Pick lists, Data capture forms, messages and prompts, etc.
- Reference Data driven transaction sequences
- Context Sensitive Help

This layered architecture supports two reuse patterns.

- Some services, such as PAF, are simple "atomic" services. The process layer makes a single call to the service and processes the results.
- Other services require more interaction with the process layer. The process makes a series of service calls to achieve a meaningful business result. Both the process layer and the service layer keep track of where they are within the process.

The underlying services could be reused in other parts of Post Office's multi-channel architecture.

1.5 Document set

Section 2 describes the business applications within Horizon. It covers the application that runs on the Counter, and the applications and services that run in the Data Centre.

Other architecture documents cover these business applications in more detail.

- *HNG-X Counter Business Applications Architecture* (ARC/APP/ARC/0009) covers the business applications on the Counter. *HNG-X Counter Architecture* (ARC/APP/ARC/0003) covers the overall counter architecture.
- *HNG-X Branch Database Architecture* (ARC/APP/ARC/0008) covers the new central database which holds branch data.
- *HNG-X Branch Access Layer Architecture* (ARC/APP/ARC/0004) covers the new application server layer that provides access to the Branch Database and to other online services.
- *HNG-X Online Services Architecture* (ARC/APP/ARC/0005) covers the online services that are accessed through the Branch Access Layer.
- *HNG-X Batch Application Architecture* (ARC/APP/ARC/0007) covers the batch systems that provide bulk transaction processing and reporting.
- *HNG-X Reference Data Architecture* (ARC/APP/ARC/0001) covers systems that create and distribute reference data to the branches and to data centre systems.
- *HNG-X Support Services Architecture* (ARC/SVS/ARC/0001) covers supporting systems such as audit and file transfer.
- *HNG-X Integration Architecture* (ARC/APP/ARC/0002) gives an overview of the composition of and interfaces between all the business applications.

Section 3 describes the computer platforms and data storage infrastructure within the HNG-X counter and data centre. Detail for the counter is given in *HNG-X Counter Architecture* (ARC/APP/ARC/0003), and for the data centre in *HNG-X Platform and Storage Architecture* (ARC/PPS/ARC/0001).

Section 4 describes the networks that support Horizon. It covers the networks within the branch, the wide area network that connects the branches, the networks within and between data centres, networks to Post Office and external organisations, and support and tests networks. More detail is given in *HNG-*



X Network Architecture (ARC/NET/ARC/0001) and HNG-X Branch Router Architecture (ARC/NET/ARC/0003).

Section 5 describes the systems required to operate, manage and monitor the Horizon solution within the data centre and across the branch estate. More details are given in *HNG-X System and Estate Management Architecture* (ARC/SYM/ARC/0001).

Section 6 describes how Horizon achieves the required levels of availability, including disaster recovery. This is covered in more detail in *HNG-X System Qualities Architecture* (ARC/PER/ARC/0001).

Section 7 describes how Horizon copes with required volumes of data, how it can perform and scale. This is covered in more detail in *HNG-X System Qualities Architecture* (ARC/PER/ARC/0001).

Section 8 describes how Horizon is made secure. This is covered in more detail in *HNG-X Security Architecture* (ARC/SEC/ARC/0003).

Section 9 describes how training facilities are made available within Horizon. More detail is given in *HNG-X Architecture Counter Training Offices* (ARC/NET/SOL/0005)

2 Business Applications

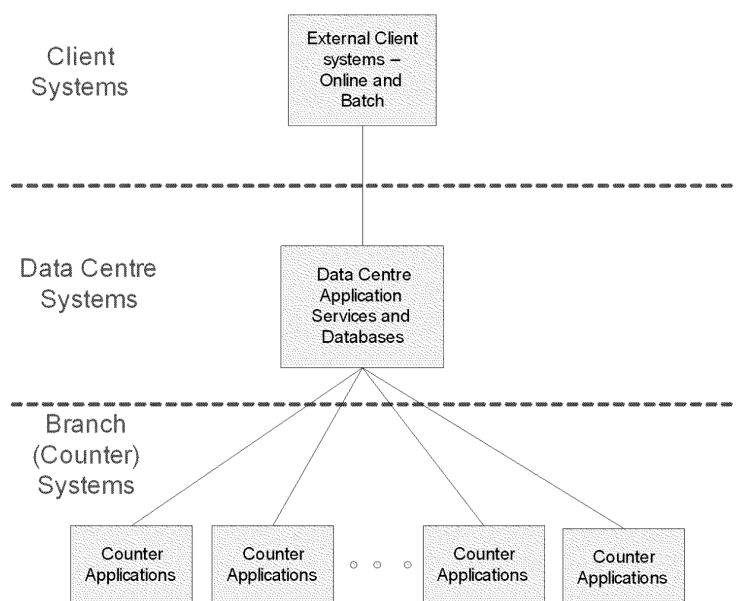


Figure 2 – Overall Application Architecture

2.1 Counter Applications

2.1.1 Assumptions

The main assumptions are that:

1. All transaction data is stored centrally; No network = No Branch trading.

2.1.2 Solution¹

All Horizon counter business applications are a single bespoke application that aligns with the serviceability and cost requirements of Horizon. In addition to internal analysis, this choice was formally endorsed by an architectural analysis from both Forrester and the Gartner Group.

¹ This section comprises text that has been identified to POL as evidence to support Acceptance by Document review (DR) for Requirement ARC-400.

The technology platform for all the Business Applications on the counter is Java.

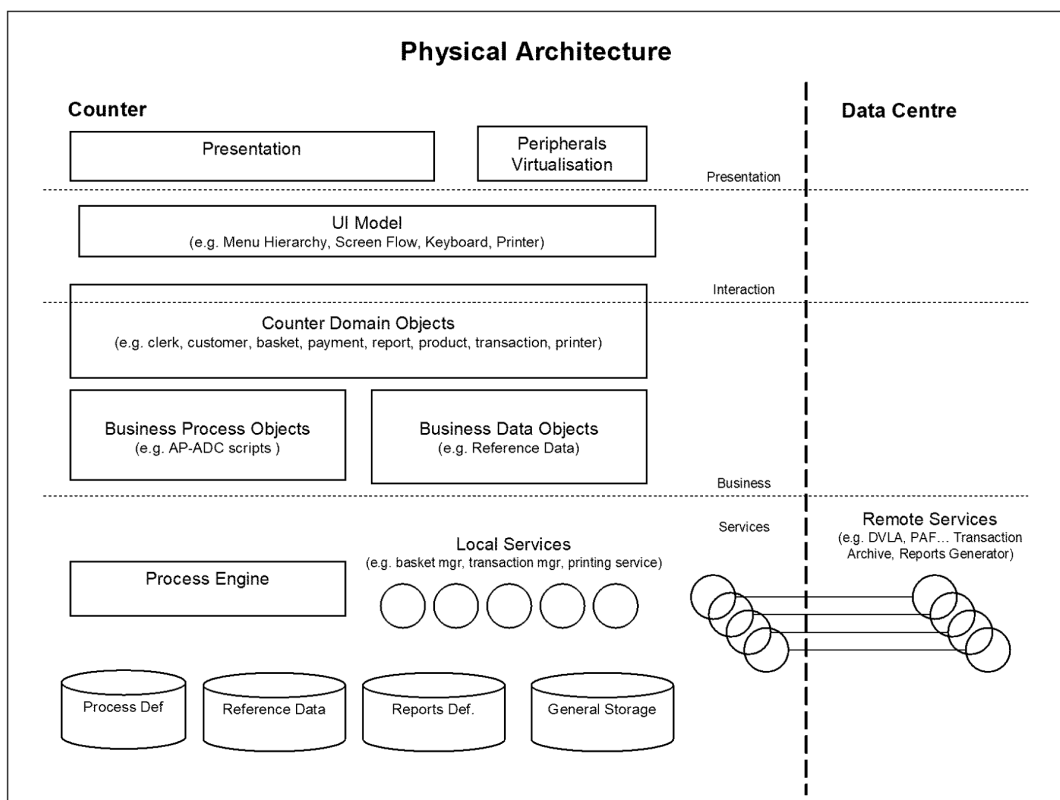


Figure 3 – Counter - Application Architecture

The architecture for the counter application system is based on the Service-Oriented Architecture (SOA) model. Atomic capabilities are encapsulated in self-contained service units. Complex business capabilities are recreated by aggregation and orchestration of atomic capabilities.

The model applies to local as well as remote capabilities.

A 4-layer approach is used for the realisation of the overall Counter system (see Figure 3):

The Presentation layer:

This layer comprises the Presentation and Peripheral Virtualisation components. This allows the UI style to be separated from the underlying business logic.

The Interaction Layer

This layer comprises the UI Model and a limited subset of Counter Domain Objects that support the channelling of Business Capabilities and Support Facilities to the presentation layer.

The Business layer:

This middle layer comprises the Counter Domain Objects, Business Process Objects and Business Data Objects. All business functionality is handled at this layer. A data driven counter architecture model has been developed, using presentation and services layers as appropriate.



In particular, use of a data driven architecture enables support of an AP-ADC type facility and a Postal Services capability.

The Services layer:

The lower layer comprises the Process Engine and a set of Local and Remote Services. The process engine is used by the Business layer to support the more complex transactions that are built up as sequence of process steps. Local services are provided for common functions such as report rendering. Remote services provide access to the Data Centre for online transactions, posting of transactions at end of the customer session, user and session management, requests for report data, application help pages, etc.

This layer includes a set of local data retrieval capabilities to support the higher level layers. All transaction data is held centrally, including any recovery data needed for online transactions. The Reference Data is refreshed daily, with different distribution techniques for the common data that is shared across all Branches, and the Branch specific data. Other data, such as Reports definitions are more static, typically only updated when new functionality is provided.

Business applications are realised through process definitions that execute within the process engine. These combine the atomic building blocks provided in the Business and Services layers to provide potentially complex business capabilities. Much of these applications are data driven, based on Post Office controlled Reference Data.

2.1.2.1 Usability

Consistency of User Interface across all business applications is provided through the presentation layer components.

A Style Guide and Construct Catalogue for Horizon counter applications have been provided. In addition to the separation of the UI presentation from application logic, the Reference Data contains detailed definitions of UI components so that as much as is practical of the presentation aspects of the User Interface is separated from the application logic.

2.2 Data Centre Applications and Services

2.2.1 Assumptions

1. Service Level Targets for availability reflect revised agreements

2.2.2 Solution¹

The Data Centre applications derive from a combination of new and legacy applications (Figure 4). New applications cover mainly back-end functionalities required by the counter applications. Legacy applications cover mainly interfaces to client systems.

¹ This section comprises text that has been identified to POL as evidence to support Acceptance by Document review (DR) for Requirement ARC-400.



The Legacy Host database applications (TPS, APS, LFS, DRS and TES) remain largely intact but are candidates for future rationalisation. The online interfaces from the counter (i.e. Banking, Streamline and ETU) a Web Service interface.

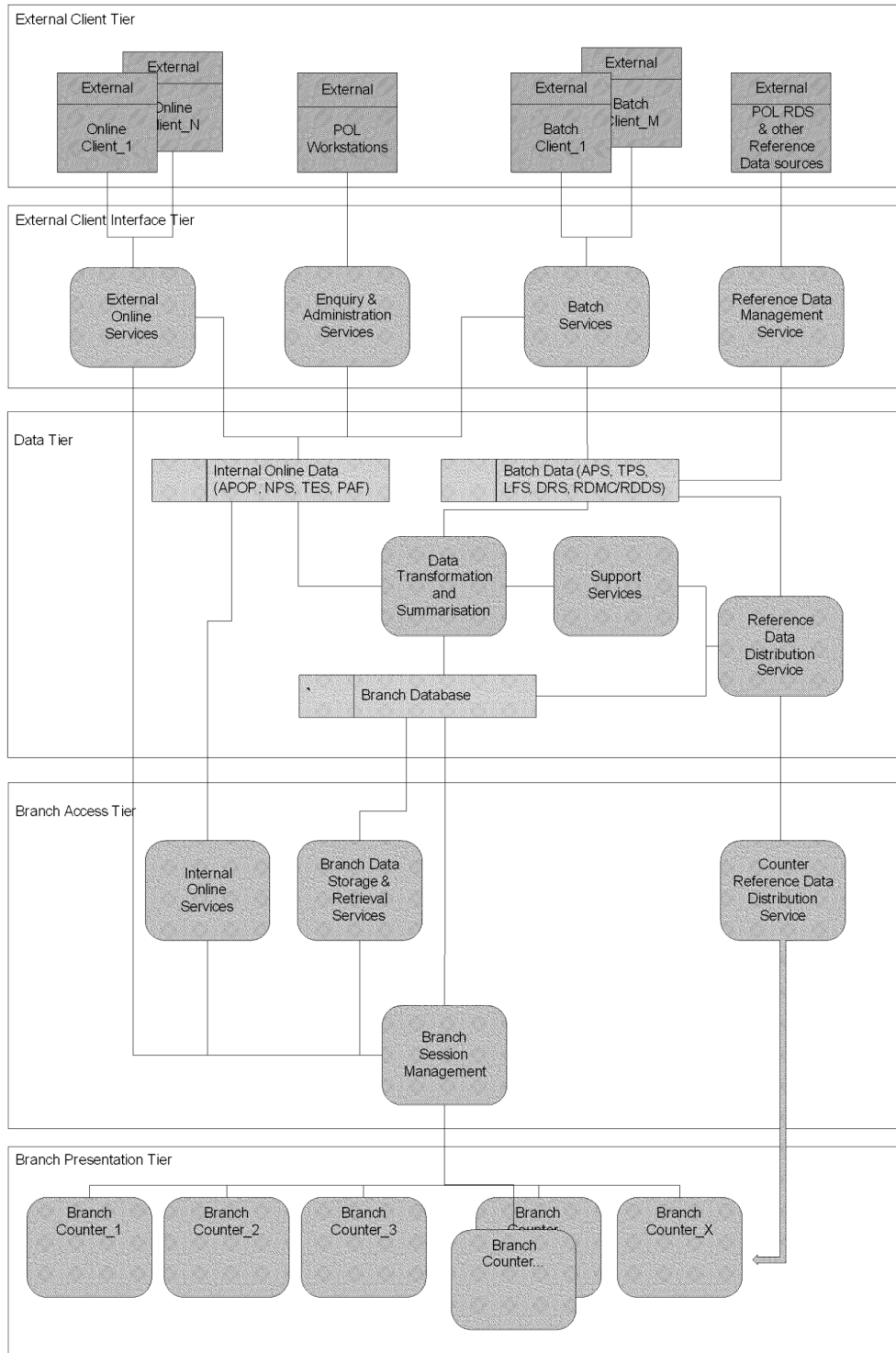


Figure 4 – Horizon Data Centre Application Architecture



2.2.2.1 **Branch Presentation Tier**

This tier comprises the Branch Counters. The counter application architecture is described in section 2.1.

2.2.2.2 **Branch Access Tier**

This tier provides support to Branches for access to the central data storage tier and to the external Clients for online transactions. This tier comprises a number of services that are accessed by the Branch Counters through the Branch Access Layer servers.

2.2.2.2.1 **Branch Session Management**

This system component is responsible for the initial authentication of users within the Branch estate and also responsible for the authentication of all other business communications between the Branch estate and the Data Centre following the initial authentication.

The Branch User data is held persistently within the Branch database.

The Branch session management application acts as a proxy for other Branch services routing requests to individual services as needed. This layer also provides the main security in separation of CTO transactions from Live transactions (see section 9).

2.2.2.2.2 **Branch Data Storage and Retrieval Services**

The largest single function performed by the Branch access tier is the capture of transaction and settlement information resulting from completion of customer sessions and other activities within the Branch estate. This XML data needs to be parsed to determine its type and then acted upon. The following list gives an example of the different types of message that may be received:

- Transaction & Settlement data
- LFS Pouch Information
- Declaration data (Stock, Cash, Stamp, Bureau)
- Report Request
- SU and Branch Rollover Information
- Existing Reversal requests
- Transaction Corrections
- Transaction Acknowledgements
- Transaction Recovery data
- Messages sent to Branches
- Branch specific Reference Data

The interactions that the Branch Communication application must have with the Branch database for each of these communication types differs significantly as does the volume and nature of the data that needs to be returned in response to the initiating communication. This tier is designed to provide service isolation between different types of service requests, and in particular is optimised so that settlement transactions are not adversely impacted by other slower running transactions such as reporting.

2.2.2.2.3 **Internal Online Services**

A number of online Branch transactions are supported within the Data Centre. These are:

- APOP
- PAF
- Training



The Training service provides a simulation of online services for use in CTO branches where use of the equivalent Live online service is not permitted.

2.2.2.2.4 **Counter Reference Data Distribution Service**

The system management capabilities (SYSMAN) are utilised to distribute the common set of Reference Data to the counter estate. Branch-specific Reference Data is loaded through the Branch database.

2.2.2.3 **External Client Interface Tier**

2.2.2.3.1 **External Online Services**

There are a number of Client specific "Agents" that provide dedicated interfaces to their respective Clients.

2.2.2.3.1.1 **DCS Authorisation Agents**

The Debit and Credit card Authorisation Agent uses NPS for data persistence and audit. The Authorisation Agent also handles reversals, using status data held within NPS. Note that there is no guaranteed delivery mechanism if it can't send the reversal immediately. Resilience is provided with similar mechanisms to the banking agents through heartbeats stored within NPS. The Authorisation Agent supports an interface from the BAL that queries the operational status.

The DCS Agent uses MID/TID data – with appropriate transfer from a MID/TID database.

The DCS Agent uses Hardware Security Modules (HSM) to encrypt the PAN.

The DCS Agent can support transactions that originate from Horizon counters..

2.2.2.3.1.2 **ETU Authorisation Agents**

The ETU agent uses NPS for data persistence and audit. The Authorisation Agent also handles reversals, using an additional table in NPS for persistence of transaction status, together with a guaranteed delivery mechanism for reversals. Resilience is provided with similar mechanisms to the banking agents through heartbeats stored within NPS. The Authorisation Agent supports an interface from the BAL that queries the operational status.

The ETU Agent uses TID only, with appropriate transfer from a MID/TID database.

2.2.2.3.1.3 **DVLA Agents**

The DVLA Web Service provides the Counters with the ability to query the DVLA for information relating to Vehicle Licences. The Counters call a service exposed by the Branch Access Layer (BAL). Within the BAL the Session Management component handles authentication and authorisation of the call and the Online Service Router delegates the call to the internal DVLA Web Service.

2.2.2.3.1.4 **Banking Application Agents**

The Banking Agents use the NPS for data persistence and audit. The Counters make banking requests to the BAL service that uses its Online Service Routing function to pass these requests to the relevant banking agent. The Banking Agent also handles reversals, using status data held within NPS. Resilience is provided with similar mechanisms to the banking agents through heartbeats stored within NPS

The Routing function is performed within the Branch Access Layer.

The Banking Agents use Hardware Security Modules (HSM) for cryptographic functions.



2.2.2.3.1.5 *Moneygram, Service Hub and other online services*

Additional online services such as the Moneygram Authorisation service and Service Hub Web Services have been introduced over time onto Horizon, These access external services via the DXI Internet access route.

2.2.2.3.1.6 *Generic Web Services*

The Generic Web Service Framework capability can be used to introduce one or more Generic Web Service Agents under the Client Take-on Process. An agent includes the whole Horizon 'pipe' to support online requests to a Third Party Service provider (i.e. AP-ADC scripts using the GenericOnline ADC data type, the BAL/OSR routing configuration, the Generic Web Service Agent and the DXI and network configuration including boundary firewalls),

2.2.2.3.1.7 *Help Desk*

The Help Desk service was designed to enable support calls to be raised at the Counter. This service has never been implemented.

2.2.2.3.2 **Enquiry and Administration Services**

Enquiry and administration capabilities are provided to Post Office Workstations located with Post Office central systems. These include:

- APOP (Enquiry and Administration)
- TES (enquiry only)

The APOP service supports the authorisation of the sale and encashment of Postal Orders and other Voucher based and Out-Pay AP services. The APOP Workstation provides query and reporting functionality on Voucher status as well as the ability to administer vouchers and respond to exceptional voucher states..

The TESQA service provides a query capability for Banking transaction data. The PAN is held in encrypted form in accordance with the PCI requirements. TESQA provides a mechanism to decrypt an individual PAN. Access to TESQA uses SSL. No other cardholder data is stored.

2.2.2.3.3 **Reference Data Management Service**

Reference data is provided by Post Office to control the Horizon system, and this data is held and managed from the database application:

- RDMC Reference Data Management Centre

Type A Reference Data is received on the automated feed from the POL MDM service. The data Types supported by the Horizon service are identified in *HNG-X Reference Data Architecture* (ARC/APP/ARC/0001). The Non Type A data are delivered via the Fujitsu RDT team who use the RDMC Workstation to load the data, and enable distribution of verified and authorised changes.

Help text is implemented by downloading the data to the counters. The Help data is authored by Post Office, and is loaded by RDT as Reference Data for distribution to counters.



This service incorporates the RDT environment where Reference Data changes are verified prior to being released through to the Live service. Reference Data proving rigs are provided to allow proving of Reference Data on the Horizon system.

2.2.2.3.4 **Batch Services**

The legacy Horizon database applications primarily provide batch services to external Clients, though some of these also provide a separate online capability. These database applications are as follows:

- APOP Automated Payment Out-pay Database
- APS Automated Payment Service
- DRS Data Reconciliation Service
- DWH Data Warehouse
- LFS Logistics Feeder Service
- TES Transaction Enquiry Service
- TPS Transaction Processing Service

The APS System provides a store and forward function to transfer AP Transactions to Clients in Batch files via the Electronic Data Gateway. Client agreements dictate the frequency of file production.

The TPS System provides a store and forward function to transfer all Transaction data:

- Summarised to POLSAP for central financial control
- Summarised to SAP-HR for postmaster remuneration calculations
- Delivered to Credence for Management Information
- Bureau transaction to First Rate Travel services

The DRS and TES applications provide storage for Card data, the PAN is held in encrypted form in accordance with the PCI requirements, and the data retention period for DRS (90 days) and TES (180 days) has elapsed. .

The TES service provides storage for "Banking" transaction data in accordance with the PCI requirements. This includes storage of encrypted PAN. TESQA provides a mechanism to decrypt an individual PAN. No track-2 cardholder data is retained

The APOP database is the repository for Voucher state and Voucher history information. It also contains the configuration data that determines how Vouchers may move between different states.

The Data Warehouse supplies service level measurement information to Customer Services.

2.2.2.3.4.1 **Near Real Time services**

A subset of the batch services operate in near real time.

- Track and Trace – provides data on parcels etc received by Branches
- NRT Agent – provides AEI data to Cogent via a Web service
- LFS – receives Planned Orders and Replenishment Delivery Notices.
- RDMC – receives Spot Rates and Margins data for Bureau service and Post Office Memo distribution

The T&T agent takes parcel information from the NPS and transfers this to a Web Service that resides on EDG.

The NRT Agent is configurable to recognise settled transactions and to send these to configured Web Service end-points. Currently the only application to use such a service is the delivery of AEI information to Cogent.



The LFS service forwards planned orders and replenishment delivery notices from POLSAP to the Branch Database and takes Pouch Collection/Delivery and Cash Declaration data from the Branch Database and passes these details onto the POLSAP service.

The Spot Rates and Margins data for Bureau de Change transactions is delivered by the Branch specific Counter Reference Data Distribution Service.

2.2.2.4 External Client Tier

This tier comprises the batch and online Client systems that interface with the Data Centre systems.

2.2.2.4.1 Online Clients

There are a number of clients providing online services which are directly connected to the data centres, for example: Banks (A&L, CAPO and LINK), Streamline, e-pay, DVLA, and MoneyGram. There are also a number of online clients which are accessed over the Internet, for example: BT, Neopost, PostcodeAnywhere and POca Card Fulfilment. In addition, a Generic Web Service client provides a configurable on-line interface that will greatly increase configurability and time to market when new services begin to take advantage of it.

2.2.2.4.2 POL Online Workstations

Workstations within Post Office central systems have access to enquiry and administration services for TESQA and APOP respectively.

As part of the changes for PCI, the TESQA displays a hashed version of the PAN rather than displaying the PAN in clear, TESQA provides a mechanism to decrypt an individual PAN, and access to TESQA uses SSL.

2.2.2.4.3 Batch Clients

There are a number of batch clients providing input to, or taking output from the Data Centre systems. These include the batch reconciliation interfaces for online clients; EDG data for Automated Payment Clients, APOP, Track & Trace; SAPADS which provides and receives LFS data; POL FS; and other Post Office systems POL MIS, HR SAP.

2.2.2.4.4 POL MDM and other Reference Data Sources

Reference data is supplied from POL MDM and other Client systems.

2.2.2.5 Data tier

The application databases are covered in the Information Management section of this document. There are in addition, application services that operate within this tier of the architecture.

2.2.2.5.1 Data Transformation and Summarisation

Various processes are scheduled as either batch or near real time processes to copy, transform and summarise data between the Branch database and the legacy databases.



2.2.2.1.2 **Support Services**

There are interfaces from the business applications to supporting services. These include:

- Audit service
- File transfer Service
- MID/TID management service
- Estate and System Management services.

The Audit service gathers transaction and event data from various subsystems for later retrieval and presentation. The Audit system provides storage for Banking and Debit / Credit card transaction data in accordance with the PCI requirements to protect Card data. This includes storage of encrypted PAN. The Audit workstation has the ability to decrypt an individual PAN. The Audit does not store sensitive authentication data for transactions performed using authorisation services interfaces, which includes Horizon transactions. However, the audit system does store such data in encrypted form for historical transactions performed using the Riposte™ authorisation.

The Audit solution is described in greater detail within the Security section of this document.

2.2.2.1.3 **Reference Data Distribution Service**

This tier of the Reference Data comprises the database application:

- RDDS Reference Data Distribution Service

This system takes the Reference Data once it has been released by RDMC, and prepares it for distribution to the Branch estate and other Data Centre systems.

Data is handled in one of three ways:

1. Changes to Branch Specific Data (e.g. name and address, which products are sold in that Branch etc) are distributed to the User and Session Management database. This is picked up overnight or on log-in by the counters.
2. Common Reference Data required by counters is packaged for distribution by SYSMAN on a nightly basis
3. Reference Data required by Data Centre (e.g. account mappings for products) is distributed in the same way as for existing legacy Data Centre applications.

2.3 Information Management

2.3.1 Assumptions

1. The rate of report requests is reduced significantly by the removal of unnecessary reports and consolidation of reports. Reports are grouped into a small number of categories, such as "Last Post", "End of Day" and "Adhoc".

2.3.2 Solution

A number of separate application databases provide the Information Management components of the solution.

The Branch transaction data for Horizon is centralised into a single database repository (the Branch database) within the Data Centre.

The relationship between the application databases is shown in Figure 5 (the direction of the arrow represents the main Data Flow).

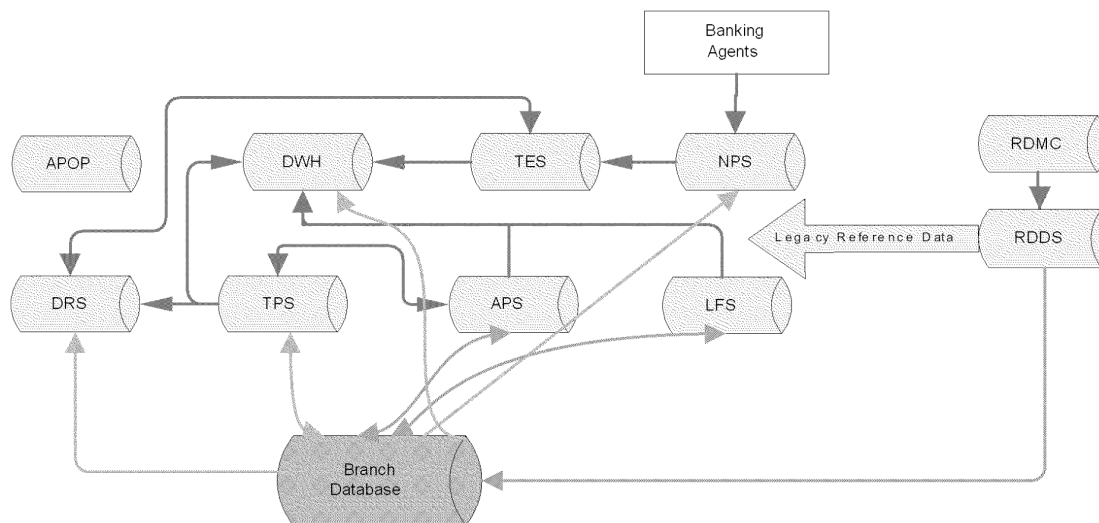


Figure 5 – Application Database Architecture

The database technology platform for all the business applications is Oracle running on Red Hat Enterprise Linux (RHEL) or Solaris.

The existing legacy databases are shown in yellow in the above diagram. These legacy databases receive their transactional information from the Branch database directly. Conversely, Transaction Corrections, messages and LFS Pouch information required by the Branches are transferred through the legacy databases and delivered to the Branch database such that they are available to on-line counters.

The Branch database is constructed as a single database. This database supports a high commit rate as well as a high volume of database queries, and has high availability. [See section 6.] Oracle Real Application Cluster technology is used for the Branch database (as are all on-line databases – NPS and APOP). Maximum Availability Architecture has been used to provide data protection and availability by minimising or eliminating planned and unplanned downtime at all technology stack layers including hardware, storage or software components. This architecture involves primary and standby Branch Databases.

3 Infrastructure – Platforms & Storage

This section describes both the platforms and the storage aspects of the solution architecture. Separate views are provided for the Data Centres and the Branch domains.

3.1 Platform Builds

The definition for each platform supports a set of common requirements for use in Horizon. Each platform must support the application software for Horizon, be managed using prescribed systems management tools and uphold the security standards Post Office Ltd. required for any platform to be connected to the Horizon network.

The objective of the platform design process is to produce a set of baseline standard build configurations fulfilling the requirements for Horizon infrastructure platforms.

Figure 6 and the text below describes the breakdown for various components used in the standardised platform design which enables common approach to be used for all platform types.

Each platform is split into a number of build levels, each one applied cumulatively to the previous level.

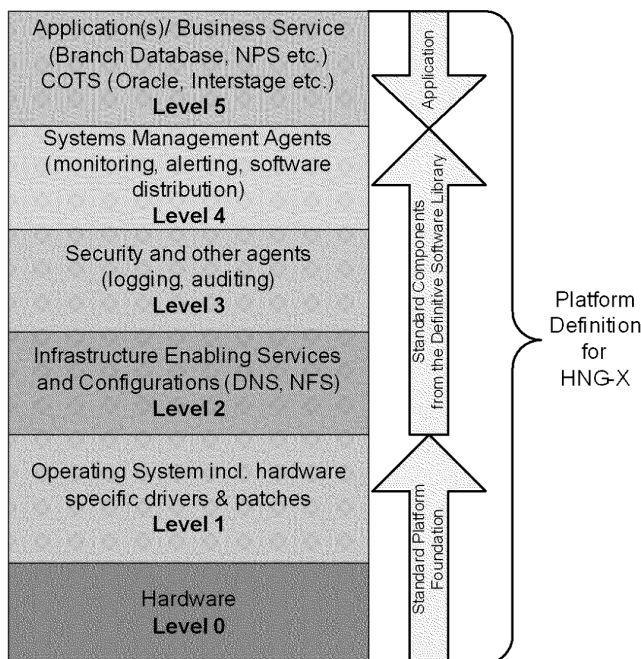


Figure 6 – Platform Definition Multiple Layers

In detail the Component levels of each platform consist of:

- Level 0 - Baseline Hardware Configurations Required for Horizon Platforms
- Level 1 - Base Operating System build and low level system software
- Level 2 - Base Infrastructure Services



- Level 3 - Security configuration and software
- Level 4 - Standard Common Base Software configuration applied to all platform types
- Level 5 - Application support software applied to specific Platform Types

Level 0 - Baseline Hardware Configurations Required for Horizon Platforms

This is a set of minimum hardware specifications required to support Horizon platform builds. It includes a definition of the Base hardware and low level software such as BIOS and firmware levels

Level 1 - Base Operating System Build and Low Level System Software

This level consists of the Base Operating System build, specific low level hardware dependent support utilities, such as disk management tools and device drivers required to run the Operating System, plus Service Packs and Security patches as designated by the Horizon security Policy.

Level 2 - Base Infrastructure Services

This level includes standard infrastructure services such as file server, Domain Naming Server, Directory Services, Dynamic Hosting Configuration Protocol. Etc.

Level 3 - Security Configuration and Software

The component level is made up of platform security configuration and security applications applied to the level 3 build. This is common to all platform types and consists of security software such as specific system configuration and application of Group Policies. This ensures that each platform conforms to the Horizon security policy.

Level 4 - Standard Common Base Software Configuration (Applied to all Platform Types)

These components consist of common software items that are applied to all platform types. These include items such as agent software for Systems Management tools and performance management.

Level 5 – Application Support Software (Applied to Specific Platform Types)

This build level splits systems into groups of platform types, such as Database Servers, Agent Servers or Infrastructure Management Servers. It provides software that is applied for specific platform roles such as Database Management or Application Servers. This is the final infrastructure platform level ready to receive application code and complete a full platform

3.2 Platform Architecture

3.2.1 BladeFrame

In order to standardise on a single hardware type FTS / Egenera BladeFrame technology is used. This technology allows single vendor management and a common approach to platform deployment, management and consumption of compute power. It also provides the capability to scale up or out without the typical constraints of traditional systems.

Each pBlade server is a stateless unit of CPU and Memory which when combined with cBlade and sBlade presentation of SAN and network provides a server capability. Each pBlade server is a hot swap commodity item making future upgrades easier and also allowing reorganisation due to changing demands. Due to the logical management of configuration via the Processor Area Network service



(PAN Manager), a standard approach to presenting server platforms is provided which allows good return on investment.

BladeFrame provides inherent high availability in both local resilience and cross site failover. Each Frame has separate standby pBlades capable of automatic recovery should another fail. PAN Manager automatically manages the failover on all servers affected by the outage. By using SAN based system, boot and data storage, the stateless servers can be brought back online very simply. Cross site failover is provided by replicating the system, boot and data to an opposite Frame pair in the passive data centre. SAN based hardware replication over dedicated SAN links provides a robust and simple recovery method. BladeFrame hardware is configured identically to enable rapid recovery in the event of a disaster. Passive data centre equipment provides test services during normal operations.

Certain specific services run in an active / active model across both data centres, each is capable of supporting 100 percent of the estate. SSN and ACD are two such examples of this configuration on BladeFrame whilst VPN is configured on discrete servers.

3.2.2 Discrete

BladeFrame is the preferred hardware platform used, however discrete hardware is used where application requires a specific OS (e.g. DAT) or there is a specific security reason (e.g. VPN) or performance reasons where a bottleneck could be created (e.g. Backup). The amount of discrete server types and instances has been kept to an absolute minimum.

3.2.3 Operating Systems

Supported operating systems have been defined for use within the estate. They are:-

- Windows 2003 Server (Enterprise and Standard, 32Bit and 64Bit)
- Red Hat Enterprise Linux (Release 4, 32Bit and 64Bit)
- Solaris 10 (Discrete platforms only)
- Windows XP, Windows 2000 and Microsoft NT operating systems exist on some legacy services. These systems must be retained in order to support the use of Microsoft NT on the counters.

3.2.4 Virtualisation

Hardware virtualisation is the BladeFrame deployment model making efficient use of hardware through virtual Blades (vBlades). A vBlade is configured on an underlying pBlade which is running a XEN derivative hypervisor within the BladeFrame. This allows a single pBlade to be carved up into multiple vBlades sharing the physical resources available to the pBlade.

Discrete servers also make use of virtualisation in order to provide support to out dated operating systems such as Windows NT4 and the VPN service. The hypervisor used is hosted by Windows 2003 Server and is Microsoft Virtual Server 2005.

For Live, memory is not over specified in allocation of platforms to pBlades, but can over specify for test configurations where performance not critical. CPU has been specified to always allow one core to be dedicated to the Hypervisor with the remainder divided up according to the requirement.



3.3 Data Centre

This section is subdivided into a number of areas: Operational Model, Business Systems, POL-SAP, Storage and Audit and Supporting Systems.

3.4 Operational Model

The platforms of Horizon are arranged in two Data Centres each capable of providing the production service. The configuration of the physical platforms is such that in normal operations, the active Data Centre provides Counter facing service whilst the passive Data Centre provides Test and Release service. Some services operate in an Active Active model in normal operations. These are considered key infrastructure services such as VPN.

The Disaster Resilience model for the Horizon solution is based on an *active* Data Centre paired with a *passive* Data Centre. The active site usually delivers all business applications and services. The passive site is usually used for testing and switches into active triggered by disaster recovery procedures. More details can be found in section 6 (Availability).

To enable failover to the passive Data Centre some base level infrastructure platforms operate in an Active Active model. This includes platforms AD, Sysman, DNS, NT Domain controllers and such.

Limited service Orchestration for Test is achievable in the active Data Centre in the event of the passive Data Centre being unavailable.

3.4.1 Business Systems

The table below lists the platforms for the business systems at the Live Data Centre.

| # | Name | Function |
|---|----------------------------------|--|
| 1 | Database Servers | Database servers for all of Branch data and accounts. Also supports NPS and legacy Horizon databases (APOP, TPS, APS, LFS, DRS, TES, RDMC and RDDS). |
| 2 | Central Agents | Central online services such as APOP and Training. |
| 3 | Banking and Client File Transfer | Batch feeds to Banks, Streamline and e-pay |
| 4 | Other Client Agents | Online feeds to Streamline, e-pay, DVLA, Moneygram, Help Desk and other online services such as those provided by the Service Hub. All Client Agents are implemented as virtualised platforms independently of each other, with the exception of the Service Hub where all services are hosted on a single virtualised platform. |
| 5 | Banking Agents: NBS | Online feeds to the banks. There are three types (A&L, CAPO and LINK) and these use different platforms (required for security reasons). |
| 6 | Branch Access Layer Servers | Branch Access Layer Servers support all Branch counter business application interactions. |
| 7 | TES Application Server | Application services for Post Office staff accessing the Data Centre |
| 8 | PO File Transfer | Batch feeds to Post Office systems. |



3.4.2 POL SAP

The POL-SAP system provides SAP financial services to Post Office and is hosted across both Data Centres in a three Tier SAP Landscape. Initially this was a hosting only contract for POL-FS but a recent service consolidation has increased the service catalogue to include POL-FS, SAP-ADS, Budman, Cashman and CMS. POL-SAP is providing hosting and application support and development.

The POL-SAP system is hosted on standard Linux based platforms utilising Oracle Application servers and databases. It uses the standard tiered storage model to provide a robust financial capability.

3.4.3 Storage and Audit

Generally physical storage is provided by a multi tiered EMC based architecture. Enterprise class EMC Symmetric storage arrays provide the highest storage availability and performance. These are arranged in two tiers to provide some operational cover to the highest tier during upgrades of firmware. Next is Clarion and Centera storage. As one transcends the storage arrays greater impact will result from component failure and therefore business and system data is located accordingly.

Storage is consumed by Service Class arranged by performance, availability, resilience, integrity, and recoverability. Each platform is mapped to an appropriate class taken from the platforms requirements. This varies from zero data loss and immediate recovery to long term archive storage. Figure 7 shows the main storage tiers with the classes overlaid.

Celerra NAS storage is not shown on Figure 7 for clarity but should be regarded as a presentation technology for other physical hardware Tiers. Due to the characteristics of NAS storage, it is unable to participate in all Service Classes.

Some Discrete server platforms do not consume SAN storage and therefore have local storage and are not represented in Figure 7.

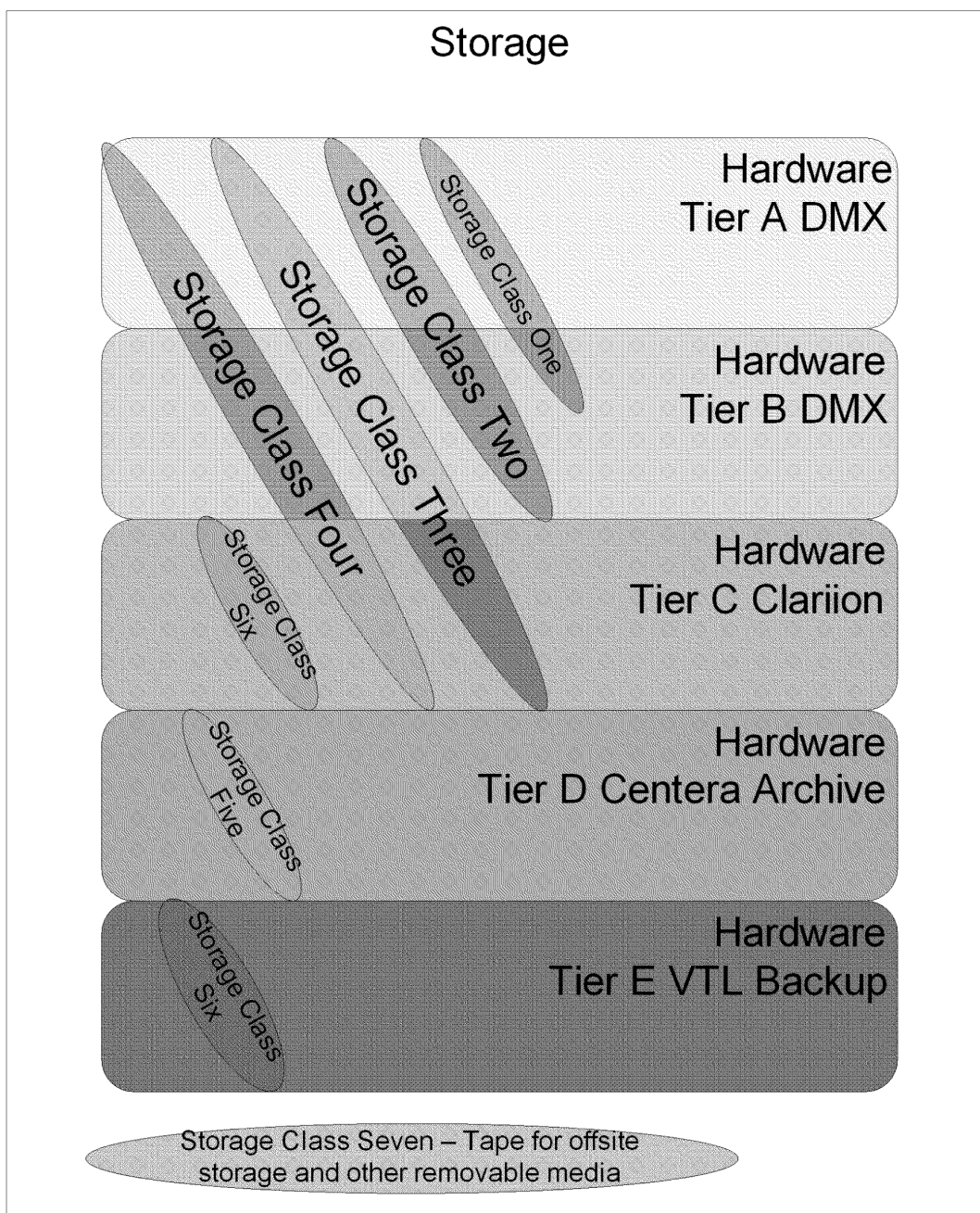


Figure 7 – Logical and Physical Storage

Business critical data with high availability requirements are located on Storage Class One and replicated via a synchronous link to the second Data Centre. This guarantees that no transactions are lost.



Data that does not require such a high level of protection and availability is hosted on more cost effective storage. Where required this data is replicated to the second Data Centre via an asynchronous link or a scheduled replication mechanism.

Historical and audit data has been placed on dedicated Centera storage arrays and the contents are replicated to the passive Data Centre.

Both Data Centres contain all the appropriate management systems to allow for the management of all storage platforms from either Data Centre. Additional phone home capability is built into the storage system enabling proactive support.

3.4.4 Supporting Systems

The table below lists the supporting services included in the solution. For some platforms there are additional systems at the DR site that are not used for testing as they hold a copy of the live data to allow failover on DR.

| # | Name | Function |
|---|-------------------------|---|
| 1 | Estate Management | Servers and systems supporting the estate management databases and processes |
| 2 | Systems Management | Servers and systems supporting Systems Management databases and processes. Remote Management, Event Management, Software Distribution, Provisioning, Network Management are examples of Systems Management. |
| 3 | Support Services | Servers and storage providing audit capabilities |
| 4 | System Qualities | Capacity Management servers, Backup and Recovery |
| 5 | Infrastructure Services | Directory Services, Backup and Recovery, DNS, Domain Management, User Account Management, Patch Management |
| 6 | Security Services | Servers and Systems providing authentication, access and assurance for security |

3.4.5 Testing in passive Data Centre

When the second passive Data Centre is not used as a disaster recovery location it is used to support Horizon testing. Where necessary, additional hardware is deployed in the second passive Data Centre to enable testing under close to live conditions without interfering in any way with the Live Data Centre operation. Testing makes use of virtualisation technology to support multiple concurrent test streams. In the event of a disaster, the second passive Data Centre is re-configured as the active Data Centre with live data and all testing ceases. On restoration of the Live Data Centre the passive Data Centre resumes its role of supporting Horizon testing based on an earlier checkpoint. During the period the passive Data Centre is used as live no Horizon test activities are undertaken.

Due to the architecture used to implement the solution, a limited test capability exists in the live Data Centre should the passive Data Centre be non operational. This capability is realised in the event that critical updates need to be deployed to the live system during a prolonged passive Data Centre outage. Careful consideration is needed at the live data centre as live systems will require reconfiguration during quiet periods to enable this capability.



3.5 Branch Platform Infrastructure

A Post Office Branch consists of 1 or more PCs with each PC having a number of peripheral devices attached. In Branches with more than 2 positions un-managed, 10Mbit/s hubs are used to connect the PCs together.

The normal configuration for a Counter position is:

- PC Base Unit (400MHz Pentium II with 256Mbytes of memory and a PCI card providing multiple serial connections)
- Touch Screen (touch element connected via a serial connection to PC)
- LIFT Keyboard incorporating a Magnetic Swipe and Smart Card reader (serial connection for card reader)
- BAR Code Scanner (Serial Connection)
- Slip and Tally Roll Printer (Serial Connection)
- Weigh Scales (serial connection – normally shared between two counters with both counters having a separate serial connection).
- PIN Pad (Serial Connection)
- Optionally a Bureau de Change Rates Board (serial connection)

A single back office printer is provided for each Branch. This is connected to one of the PCs.

The Horizon counter application operates under Windows NT. Any changes to the operating system (and potentially the hardware used) will be subject to a separate Change Proposal and are beyond the scope of this document which covers the current Horizon release.

The Branch is connected to the Data Centre via a Branch router (see Network section).

For mobile counters the normal configuration is:

- PC Base Unit (1GHz Pentium 4 Celeron with 256Mbytes of memory and integrated support for multiple serial connections) packaged in a mobile form factor.
- Integrated touch screen.
- LIFT Keyboard incorporating a Magnetic Swipe and Smart Card reader (serial connection for card reader)
- BAR Code Scanner (Serial Connection)
- Slip and Tally Roll Printer (Serial Connection)
- PIN Pad (Serial Connection)

The mobile counters are connected to the Data Centre via a Branch Router (see Network Section).

4 Network Services

The following diagram provides an overall view of the Horizon Network services.

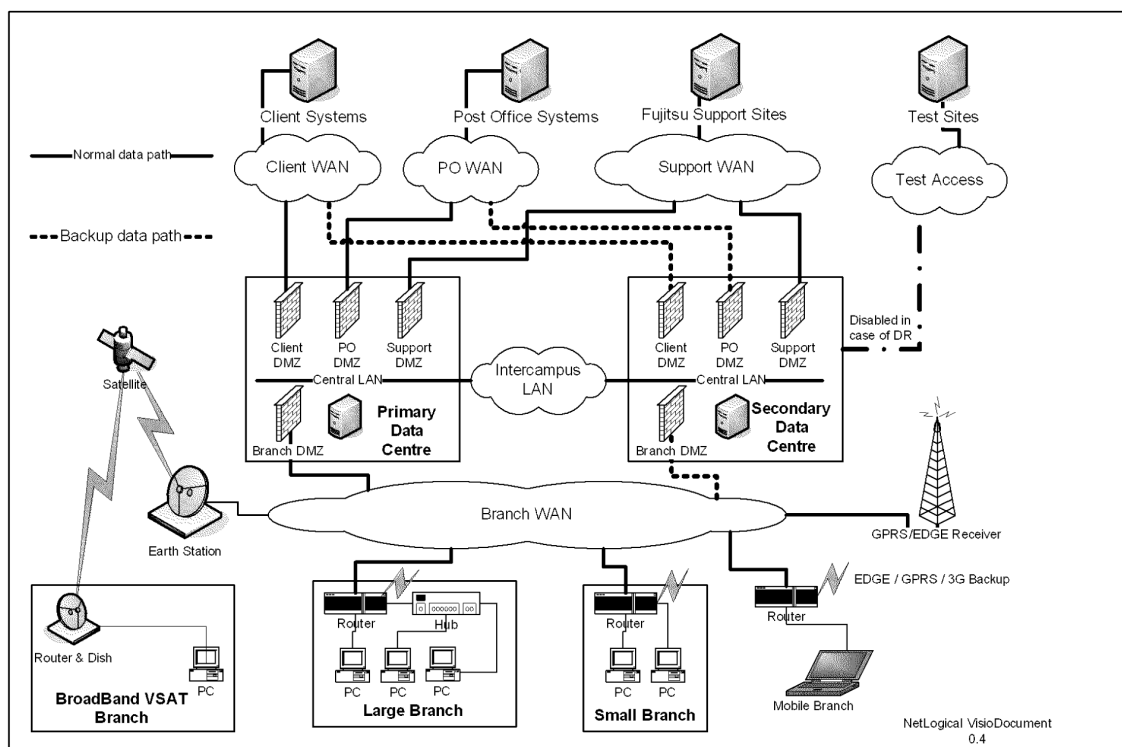


Figure 8 – Central and Branch Network Services

The Network services may be subdivided into the following topology areas;

- Data Centre (LAN, Inter Data centre services and Application Services).
- WAN services; These provide for connecting Post Office Client sites, Post Office Data centres and Fujitsu sites (Support, Test and Application workstations) to the Horizon Data centres. Internet connectivity is provided as some Post Office Services are reached via the Internet.
- Branch network; This includes Branch connectivity to the Data centres and within Branch Networking

The approach used for Network Management is based on HP Open view for monitoring, SYSLOG repositories for event storage and Cisco works for Configuration backup. Alerts are forwarded into the Enterprise Management System. The Branch Router is an exception to this model as it is directly managed by the Enterprise management Framework (SYSMAN3) as an Agent less node.

A common approach based on TACACS+ is used for authenticating access to Network Appliances, auditing access plus changes and authorization of commands based on user types.

4.1 Data Centre

4.1.1 Inter Data centre networks

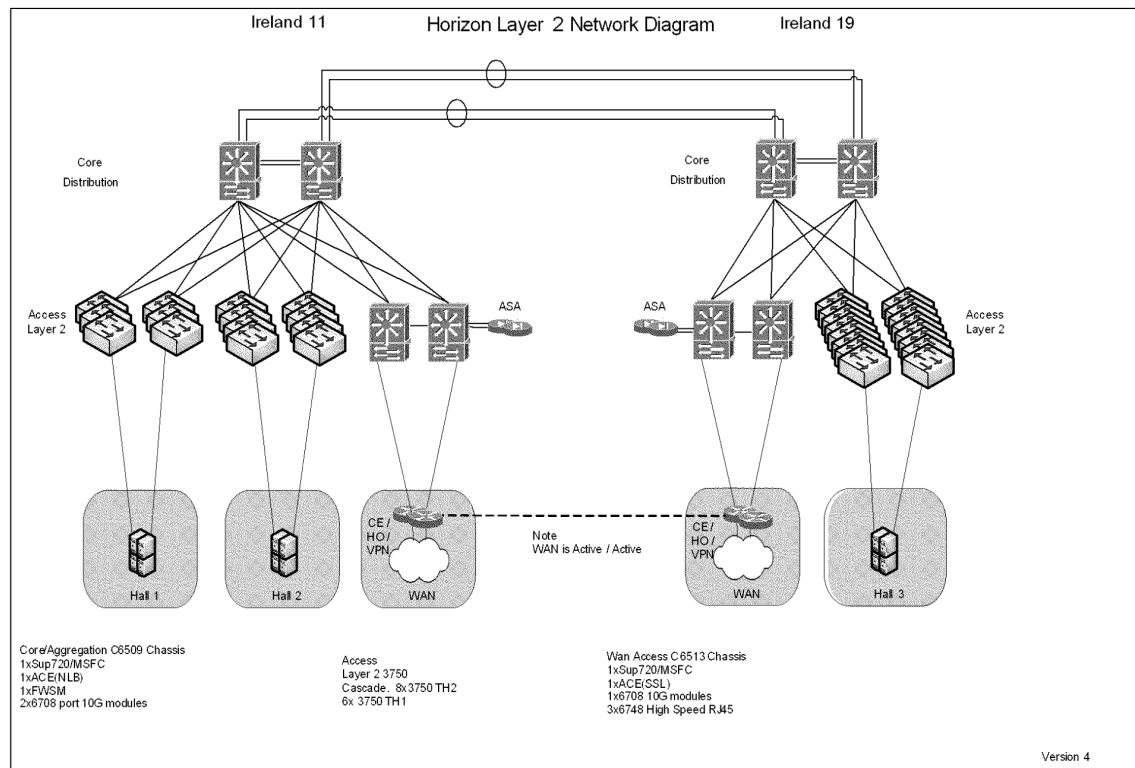
This LAN service between the two Horizon Data Centres carries IP traffic and Fibre Channel SAN traffic. It is based on a DWDM service and this service needs to be highly resilient since it is used to replicate state which is required in the event of DR. The DWDM service has the following Resilience and Availability characteristics;

- There are two DWDM devices each Data Centre and the SAN extension and IP Network topology is such that it is sufficient for a single device to function to provide an Inter Campus service.
- Between both Horizon Data Centres there is a pair of fibre optic cables. The radial distance of each of these is < 100 km (in order to meet latency requirements for synchronous SAN extension) and the two fibres are kept separate along their runs with no common interconnection points.

4.1.2 Data Centre LAN

The Data Centre network follows the Classic Cisco Three-layer hierarchical model referred to as Core, Distribution and Access layers.

The following diagram illustrates these layers and how they are realised on network appliances.



A summary of how each layer is created and the functions it provides follows;



Core / Distribution Layer;

- Created on fully redundant Enterprise Class Cisco multilayer switches
- IP Routing at very high speed between Servers on different IP subnets
- Provides Inter- Campus traffic; Layer 3 / 2 switch traffic between Horizon Data Centres (IRE1x)
- Application service; Network Load Balancing and IP endpoint virtualisation across data centres
- Firewall Services – internal firewall

Access layer (Servers);

- Server connectivity (shown as Hall1, Hall2 and Hall3 on diagram) is provided by a scaleable collection of Access Layer 2 switches.
- The Access Layer 2 switches have fully resilient connections to Core / Distribution layer

Access layer (WAN);

- Created on fully redundant Enterprise Class Cisco multilayer switches
- Location of “Handoff Routers” to provide all external connectivity(*)
- Application service; SSL offload for Branch counter traffic
- Firewall services – external Firewall
- Creation of the Utimaco VPN layer so that all traffic between counters and the data centre is IPSEC protected.

(*) In some cases clients connect directly to Horizon data centres (for example Vocalink, EDS and Moneygram)

4.1.3 Application services

The network provides the following services to the Horizon Applications; - SSL offload, Load balancing and Virtualisation.

SSL offload is used to terminate SSL sessions initiated from the counters. SSL provides for encryption of the application payload and for one way authentication of the Data Centre to the Counters. Specifically Client Authentication where the counters authenticate to the Data centres is not used. SSL Offload is provided by a pair of redundant Cisco ACE blades in the Access Layer (WAN) Cisco multilayer switches.

Virtualisation enables Client applications to target a single endpoint (IP address and port) irrespective of which servers and / or data centres provide the service. This removes the need for multiple endpoints and significantly simplifies client failover as the client does not need to be concerned with multiple service endpoints.

Load balancing distributes the workload across available servers based on probing of application ports to determine available servers.

A pair of redundant Cisco ACE blade in the Core / Distribution Cisco switches is used to provide Load balancing and Virtualisation services.



4.2 WAN services

The functions of the Wide Area Network service are to provide;

- Network Connectivity between Horizon Data centres and locations for Post Office Clients as well as Post Office Data Centres.

(Note some Post Office Clients provide the WAN connectivity into Horizon data centres, these being Vocalink, EDS and Money gram)

- Network Connectivity between Horizon Data centres and Fujitsu Support sites (including Test locations)
- Network Connectivity between Horizon data centres and the Internet

The general approach to providing connectivity to Horizon data centres from an external location (Node) is based on connecting the Node (with suitable resilience and capacity) into an MPLS cloud from Cable & Wireless. This MPLS cloud provides a private Horizon network with any-to-any connectivity between all connected nodes. Typically the connectivity is limited to between the Horizon data centres and individual Nodes as opposed to being provided between distinct Nodes.

In addition Fujitsu locations at TCY02 and SDC01 are connected to this MPLS cloud via a Horizon dedicated service known as the IP Gateway. This service is primarily used for Branch traffic but supports a general method for traffic to traverse from Fujitsu to Horizon networks. This is exploited for example when providing connectivity from support sites in India. Rather than connect the support site to the C&W MPLS cloud which may be expensive, existing connectivity between India and Fujitsu is used to provide connectivity into the IP Gateway location. The IP Gateway is used to complete the traffic path to the Horizon data centres.

A common approach (Handoff Router Model) is used in Horizon data centres for all external connectivity where Horizon provides the Wide area network. These "Handoff Routers" are connected to the Access layer (WAN) switches.

Single high capacity WAN circuit tails are provided into each Horizon data centre. Resilience is achieved by triangulation through the other data centre using the Inter Data Centre network.

4.2.1 Post Office Clients and Post Office Data Centres

The following PO Clients and POL Data centres follow the general approach to providing WAN connectivity based on the C&W MPLS cloud mentioned in the previous section. All WAN connections are provided by Fujitsu:

- DVLA for online authentication of car tax.
- e-pay for mobile phone top up (ETU) transactions
- Alliance & Leicester for banking transactions
- POL data centres at Huthwaite (Live) and DR (Sungard and Maidstone)

The following WAN connections to Horizon data centres are provided by third parties:

- Voca LINK for banking transactions



- CAPO for banking transactions
- Moneygram for money transfer

Streamline for debit / credit card (DCS) transactions is provided over X.25 circuits from TNS with ISDN dial up (initiated from Horizon) for File transfer.

The specific configuration of each Client connection and how they are used is defined in the relevant Technical Interface Specification (TIS) and Application Interface Specification (AIS).

4.2.2 Support WAN

The Support WAN provides access for the Fujitsu support communities to the Horizon Services, platforms and appliances. This access covers Business support and application / network / platform support roles. The following models are supported:

- RED LAN model; A dedicated workstation managed by Horizon (provisioning, eventing and maintenance is provided). The path to the Horizon data centres consists of Horizon components and Horizon WAN services only. This model provides for the most flexible access and high availability.
- Corporate Workstation LAN only; A Fujitsu Corporate workstation is used to access data centres. All WAN conveyance is provided by a Horizon WAN. This model is used to cover the case where the amount of data exchanged is too large (based on agreed volumes) for the Fujitsu corporate WAN. To support this model a local handoff gateway (back to back Firewalls) is created at the relevant location. Traffic travels locally over the Corporate network and then over a WAN to reach the Horizon data centres. Access is restricted to Remote Desktop (no copy / paste and file transfer) onto Secure Access Servers.
- Corporate Workstation; This is a special case of the Corporate Workstation LAN only model where part of the WAN conveyance takes place over the FJ corporate network. As stated this limits the volume of traffic sent over the WAN.
- Out of Hours Access; this is a Corporate Workstation model where the initial access is over the Fujitsu corporate VPN.

The selection of the relevant support model is made on the basis of support role and associated requirements.

To provide for Data Exchange between Horizon and Fujitsu corporate workstations a Corporate Data exchange proxy is provided.

4.2.3 Internet Access

This is required for Counter Services that are reachable over the Internet. These being;

- Neopost (Kahala)
- BT Broadband Checker
- postcodeanywhere.co.uk
- POca Card Fulfilment



In addition the Test service for Moneygram is accessed via the Internet. The Internet service is also used for EMC support access.

In all cases connections are initiated from Horizon data centres to the internet reachable endpoints.

4.3 Branch LAN and WAN

Within each Branch there is a single LAN onto which all Counters are connected. The network in small Branches (1 or 2 counters) consists of a Router which connects to the Counter PCs. Larger Branches (3+ counters) use one or more hubs are also used to provide the LAN connections. Each Mobile Counter has its own router.

Each Branch has its own IP subnet used for the LAN connections, with each PC having direct access to the Data Centre via the router. The Branch routers support ADSL, ISDN, PSTN and EDGE / GPRS / 3G connections in a single device. The majority of branches use ADSL, with EDGE/GPRS/3G used as a backup. For a small number of Branches that are out of distance from the nearest exchange, VSAT is used. The router will automatically switch to the backup network (subject to availability) on failure and revert to the Primary network when restored. The Router has 2 SIM cards fitted and will choose between providers (Orange or Vodafone) to optimise Wireless WAN availability. The Branch Router provides a NTP time source (in broadcast mode) to all counters in the Branch.

ISDN is supported in "dial on demand" mode both as a Primary network type and back up network, To enable the data centre to initiate communications to ISDN branches, "dial out prod" is provided where the data centre "prods" the Branch Router (with a call to the branch that is rejected) to cause the Router to establish a connection.

PSTN is only supported in an "always on" mode – that is the connection is kept open whilst this network type is the selected as the best choice by the Branch Router.

The counters within a branch communicate over a VPN. The Utimaco product is used for this purpose whilst the Horizon counters are deployed on Window NT. Communication is direct between each counter PC and the central VPN servers via the Branch Router.

All Branch WAN services are delivered into Fujitsu Locations at SDC01 and TCY02 and from there delivered into Horizon data centres using the IP Gateway. The Branch WAN services are;

- Cable & Wireless for dialled PSTN and ISDN
- FJ Core services for ADSL based on the IPStream Home service from BT
- Wireless WAN based on Orange and Vodafone

4.4 Testing Access

The test access network allows testers access to the Data Centre systems at the DR site for testing. In the event of a disaster, when the site has to be used for running the live system, this access is disabled.



5 Systems & Estate Management

The size and topology of the Post Office Branch estate requires proactive and comprehensive system management such that every Branch and individual Counter Position is under management and is being supported in successfully performing business transactions.

Similar considerations apply to the applications running in the Data Centres. Any anomaly can potentially have effects over large parts of the Branch estate.

The system management solution comprises a group of component services which focus on individual functional areas. The component services work together to deliver the required functionality and to achieve re-use of individual capabilities.

The following sections look at each of these individual components in turn.

5.1 Software Distribution and Management

5.1.1 Receipt

Software to be distributed, and optionally installed, on target systems is delivered from Software Change Management to Systems Management through a formal Release Management mechanism. Such software is pre-packaged so that it can be delivered and optionally installed in a fully automated manner. Where such automation is not possible the procedures are followed to include documentation of any manual intervention that may be required.

Reference data updates, received for distribution, are received in a fully automated manner which includes targeting information.

On receipt of Software packages the Release Note is used to create targets for the packages and to control any optional distribution parameters.

5.1.2 Distribution

Software distribution is supported in either of two modes of operation:

1. A software payload is pushed to the end system from the central management system.
2. A software payload is pulled by management agent software on the end system from a nominated depot. The depot may be co-located with the end system (such as another Counter in the Branch) or remote (i.e. within the Data Centre).

It should be noted that the above does not imply the direction of software transfer, but only the origin of the transfer request.

The software is optionally installed and a permanent record is kept of its distribution and installation against the end system in the central system management inventory. All end systems in the Data Centre and the Branch estate can be updated through this service, although the pull mechanism is not considered necessary in the case of Data Centre Systems.

Two other types of device are supported via this system:



1. Peripheral devices that provide an API to update their firmware from the end system to which they are attached are also supported on this solution. Pin Pad's are an example of this class of device.
2. Branch Routers have both configuration data and firmware updated; in this case only 'push' distribution is supported.

Both the modalities described in items 1 and 2 above have associated scheduling and targeting criteria. The targeting criterion is the statement of what end systems need to be updated and allows such groups as single-end systems, nominated sets of Branches (for pilot roll out of new facilities); and generic rules (such as all end systems that do not have the software already installed).

The scheduling criterion is the time at which the installation on the end system is actioned. Most software installations are invasive to the business and hence their schedules are chosen to be out of business hours. In the push mode the scheduling criterion is implemented by the central management systems.

The pull operation is driven by a local schedule on the end system. The local schedule allows a variety of options and associated functions including:

1. At user log on
2. At fixed time of day and day of the week
3. At end system swap out. This is the automatic upgrade of a new end system from the software baseline present on that end system (i.e. at cold build) to the baseline of the live end system it replaces. Support will be available to counter and PIN Pads.

The local schedule is itself capable of remote update using the push operation.

While the Branch Estate utilises the Windows NT Operating System it is managed by additional integrations inside the current Management environment; in this case user logon requests are not supported and the schedule is policed centrally on receipt of the transfer request.

The payload typically contains software items, but for the counter estate may now comprise Reference Data. The payload will be applied using installation technology appropriate to the end system that provides the minimum deployment costs while preserving the key attributes including accuracy, non invasiveness to user operation, unattended operation, end to end integrity, and resilience and recovery. Installation technology includes such candidates as MSI, PDF or where necessary bespoke scripts.

The installation of software is generally performed wholly on the end system but there are some situations where software installation may not be performed wholly on the end system. In particular, it may be important for Post Office staff that new functionality is available at all Counter positions in a Branch at the same time to avoid confusion over which positions have what functionality. For Reference Data, this is supported through the use of a "soft launch" control, where new functionality is activated only when all Counter positions have been upgraded.

There may be updates that require Branch wide installations (changes that need to be made to all Counters in a physical Branch at the same time). However the need to use this type of update is expected to be extremely rare and limited to circumstances where infrastructure changes need to be applied to all Counter positions to allow inter-working (e.g. an update to change the way software caching works where it has not been possible to make it backwards compatible).

The software distribution solution provides management reports via Web-based displays, or standard tooling (such as SQL or Crystal Reports) to generate ad hoc reports and/or service level reports.

All the methods specified in this section may be used to deploy updates to the live estate according to the nature of the payload. It is anticipated that the great majority of updates to the Branch estate can (after a successful completion of a pilot) be applied counter by counter thus minimising the operational deployment costs. While the NT Operating System is in use on the Counter only Reference data will use the 'pull' technique.



5.1.3 Integrity checks

The security policy on the Branch estate requires that the software on each Counter is regularly validated to check that it has not been tampered with. Software distribution provides the software baseline definition and schedules the periodic check.

This is available for New and Migrating Platforms in the Campus Estate and Branch Routers, but only existing facilities are offered on the Windows NT Counter.

5.2 Distributed Monitoring

The baseline Horizon solution relies on a number of platforms and applications working together to provide a business service. It is important that the operators of the baseline Horizon solution can understand the state of the system from a service perspective so that issues can be prioritised and dealt with appropriately.

The central management system receives feeds (including application heartbeats) from the various platforms and applications and uses these to provide a summarised view of the following information:

1. Whether each business service is working fully, partially or not at all.
2. The state of resilience features that make up that service – for example resilience may be currently reduced due to an earlier failure.
3. Indicators that the service may have problems – for example higher business error rates than expected or volumes being processed are lower.
4. Indicators that the components that make up the service may have an issue – for example processor usage is much higher than expected.

Wherever possible an “end to end” view of the service is directly monitored together with the individual components. To achieve this view, system management agents can generate 'health-check' transactions that exercise the Data Centre and Branch components of the application, and report when it encounters problems. Special features in the business applications support this (for example to ensure that these requests are not to be passed outside the Horizon system).

The monitoring includes the ability to view each Branch in the estate, to display whether it is available or not and whether the network connection(s) to the Branches are working. A single integrated view is provided, although the different toolsets may be used for different operations.

5.3 Event Management

Applications and operating systems within the solution can generate information that has operational significance and therefore needs to be dealt with either automatically or through operator intervention. The source of the events may be in the counter estate, Data Centre or network management component domains and these domains are linked to give an enterprise wide view for the operational support community. Individual domains may be solely managed through this enterprise view while other domains may have local management views. Any domain will always have a gateway though to the enterprise management domain.

Facilities exist to configure rules for the forwarding of events at the originating end system, at a domain gateway or at reception in the central event management system. Certain domains also provide tailoring at the user interface.



However in the case of business applications at the Branch, events may also be sent to the central system via application infrastructure to the Branch database. This is used to report business application issues and ensures that reporting on business applications is kept independent of the platform and operating system on which it is being run. Instrumentation has been introduced on the central business application systems to forward into the systems management environment information pertinent to systems received via the business application route.

The central event management system provides facilities that include:-

- Web based user interface to view the reception of events
- Links to Known Error Log repositories so that the significance of the event may be determined
- Links to automatically perform automated actions based on configurable criteria
- Links to automatically raise entries in the incident management system for events based on configurable criteria
- Medium term storage of events for trend analysis
- Movement of selected classes of events to long term storage coupled with their removal from the online repository

These facilities are deployed to support a typical workflow view of the actions on event reception

1. Automatic resolution, which is triggered when a problem is recognised and has an associated automatic action. Automatic resolution may, for example, include raising a call to get hardware changed.
2. Operator intervention, which can be needed to resolve a known issue. Both the event and the KEL (known error log) are displayed together for the appropriate operator.
[DN: There is currently no KEL database facility provided in the Campus. The event subsystem is capable of providing a call to a KEL function (api), passing any parameters from the event.]
3. Operator investigation, for an unknown issue.
4. Operator investigation for events recognised as a systemic issues in the estate (e.g. present on multiple systems or multiple instances on the same system). These events are combined with other events to present a single view to the operator. Systemic issues may be either known or unknown issues.
5. Known issues that do not require immediate investigation out of Working Hours are held until the next working day for resolution.
6. Audit, when an event is recognised as only needing recording for audit or information reasons and no other action being required.

All actions undertaken with specific events (whether automatic or manual) are audited

Typically the lifecycle of an issue progresses from initial identification, through investigation and the raising of a KEL or the rapid deployment of automated recovery actions / event filtering. Subsequently the problem is either fixed by a new code issue or by some form of reconfiguration or Reference Data alteration.

5.4 Remote Operations and Secure Access

All access by operations to manage IT systems are fully audited.



For 2nd line support this is via tasks that have predetermined functionality and whose access is role based.

For 3rd line support a support framework is provided that includes:-

1. Access to Data Centre resident Secure Access servers from Fujitsu Services locations during Working Hours or from support staff home locations out of Working Hours using secure workstation or lap top builds and encrypted communications.
2. Two factor authentication at the Secure Access servers.
3. Onward access from the Secure Access Servers to Data Centre platforms and counters using 3rd party COTS product management interfaces and audited access to all Windows, Unix and Network platforms direct via IP or proxies.
4. A Support Framework to allow 3rd-line-written tooling to be incorporated into the new system.
5. Role based privileges for support access on platforms operating systems, hosted applications and database schemas.

5.5 Application manageability

The manageability of any distributed solution is not only constrained by the quality and agility of the system management tools but also behaviour of the application itself. Manageability compliance and guidelines for application providers delineate the framework for a solution that can be proactively managed. As such the Manageability compliance standards form part of the architecture.

Areas covered in the manageability compliance include:

- Exception handling such as:-
 - Uniform use and documentation of events
 - Autonomous behaviour – “ act locally but think globally”
- Diagnosability such as:
 - Standard use of tracing
 - Diagnostic files

5.6 Estate Management and Auto-Configuration

The policy adopted was to de-skill as much as possible any engineering activities in the Branch estate and to minimise the time taken for rollout of new Branches and spares replacement. To this end, installation of new Branches or replacement of failed equipment in existing Branches is almost completely automatic –engineers have to plug in the equipment, scan a bar code and then wait for the system to be fully configured. This configuration includes the personalisation of network endpoints, Branch router, Counter Positions, distribution of any sensitive key material (in a secure way) and any software fixes not included in the spare.



5.6.1 Operational Business Change

To deliver this policy, a cooperating set of facilities are provided to support the Operational Business Change (Branch Change) Service.

Fujitsu Services actions in response to the OBC include:

- To acknowledge and enter the OBC change into a scheduling system
- To schedule requests to parties, external and internal, to provision the OBC change (for example this may include hardware, communications suppliers and engineering services)
- To schedule the timely update of any Data Centre applications configurations that are impacted by the OBC change. This may for example require adding or removing Branch data
- The timely and automatic generation of any new or changed personalisation data for the Branch router and/or counter affected by this OBC
- The automatic installation of the personalisation data at the time of any physical installation of the counter and/or Branch router associated with this OBC
- The provision of estimation and invoicing to Post Office
- The ability to report on the progress and/or change to an existing OBC schedule in accordance with agreed policy
- The update of the central branch configuration repository such that the support staff always have an accurate view of the status of a Branch.
- To respond to and action (where feasible) amendments to the OBC request by Post Office

5.6.2 Counter spares

A spare installation uses the enabling software solution to install a new Counter Position, the software fixes applied to the spare will be specific to the Branch and Counter Position in which it is being installed rather than a generic set.

5.7 Capacity Monitoring

The system is effectively capacity managed. To support this, the following services are provided:

- Immediate alerting (Tivoli) on performance issues that could jeopardise the live service.
- Lower priority alerting (Tivoli) for performance issues, which while not jeopardising the live service, indicate a problem that needs to be investigated.
- Medium and long term trending by Metron Athene

All new platforms in the architecture and where appropriate existing platforms that are not currently managed have the performance monitoring software installed.

5.8 Scheduling

Scheduling for all central systems (both business applications and operational services) wherever possible uses a single scheduler which includes the following architectural attributes :-

- Operates on all the major operating systems in use in the solution



- Integrates with the enterprise management system for alerting
- Operates within the time synchronisation service
- Provides role based management user interface
- Allows the definition of schedule with associated activities and timer based controls

5.9 Time Synchronisation

Time is distributed through the Horizon network using the NTP3 protocol and the Microsoft Active Directory (AD) derivative; it is arranged hierarchically as follows:

- Stratum 0
 - a) 4 Dedicated NTP servers with attached MSF/GPS time sources to provide time to:
- Stratum 1
 - b) Unix platforms
 - c) AD Domain Controllers
 - d) All network infrastructure
 - e) Estate Time Servers, peered radius servers, these serve:
- Stratum 2
 - f) All AD Clients including subdirectory controllers but excluding Unix AD clients, these will optionally be served by the stratum 0 servers in the event of failure.
 - g) The Branch Routers, these serve:
- Stratum 3
 - h) All Post Office counters.

Time synchronisation is supported within a single Time Zone.



6 Availability

6.1 Principles

The solution for availability and DR is:

- One Data Centre is used to support the Business Capabilities and Support Facilities (the “Live Data Centre”) with a second Data Centre providing DR (the “DR Data Centre”).
- The DR Data Centre under usual operation is used for testing, except where it needs to be used for business continuity tests.
- Some “Live” elements of the solution are operational at the DR Data Centre where this is required to support DR or WAN diversity.
- Each Data Centre has the capability in normal operation with no failures or a single failure having occurred:
 - To support the Contracted Volumes as defined in the CCD entitled “Horizon Capacity Management and Business Volumes” (PA/PER/033); and
 - To support Fujitsu Services’ obligations in respect of Service Levels set out in Schedule C1.
 - The exception list of areas which constitute potential Single Points of Failure are formally described in ARC/PER/ARC/0001.
- Each Data Centre is configured such that no single point of failure within the Data Centre will cause the Business Facilities to fail.
- Data is replicated from the Live Data Centre to the DR Data Centre to ensure that in the event of disaster there is:
 - No loss of transactions received from the Branch estate where those transactions have been committed to the Branch database.
 - No loss of the audit trail
- Switchover to backup systems within the Data Centre and for the network connections within the Data Centre:
 - for real-time elements of the Business Capabilities and Support Facilities, support is automated.
 - for non-real time elements may be automated or manual.
- Switchover from the Live Data Centre to the DR Data Centre is manually initiated.
- In the event that the DR Data Centre needs to be used to run the live service or if the DR Data Centre itself is unavailable, there is no significant test environment. In this scenario, limited testing (sufficient to test minor fixes needed to keep the live service operational) is available at a Fujitsu development site. However such testing facilities are not sufficient to test releases.
- The required failover times from the decision to invoke DR are covered in the Horizon System Qualities Architecture document (ARC/PER/ARC/0001). There are three broad categories as follows:
 - Branch Logon, Basket Settlement Banking and Debit/Credit Card – 2 hours
 - Other Branch services (e.g. DVLA, PAF, APOP) – 5 hours
 - Remaining services (e.g. SAP) – 48 hours
- Business Continuity Testing takes place:
 - Resilience (e.g. failure of a server) during normal Working Hours.
 - DR (i.e. failover to DR site) out of Working Hours.

6.2 Disaster Resilience

The diagram below shows how the approach to DR is handled in the Data Centres.

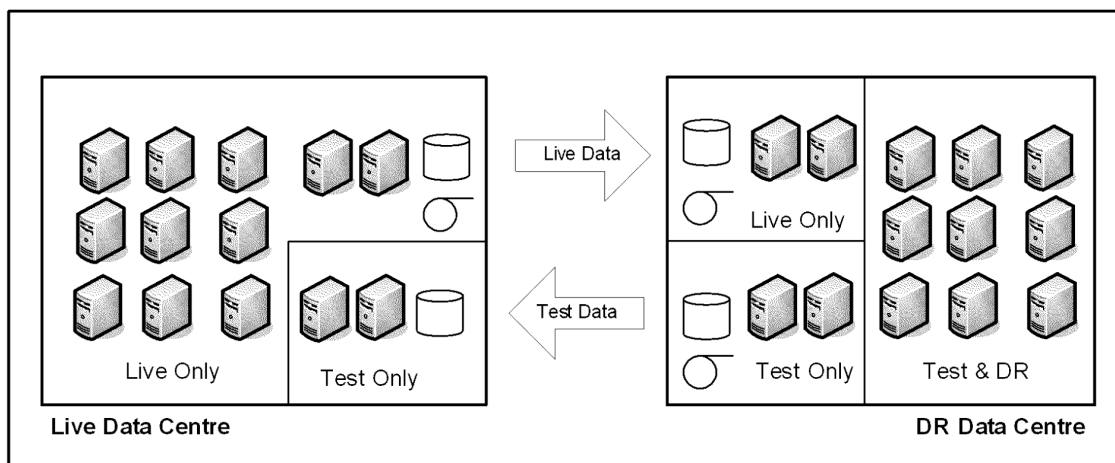


Figure 9 – Data Centre DR

To support the live system there is:

- At the Live Data Centre the main servers, LAN, storage and backup facilities dedicated to live use.
- At the DR Data Centre dedicated to live use:
 - A copy of the data stored at the live site.
 - Backup facilities (so that the data is backed up in both Data Centres).
 - Copies of the live system configurations so that in the event of disaster, the test system can be re-configured into live.
 - Hardware Cryptography Modules with live keys in them to support banking and debit card services.
 - WAN triangulation.
 - Infrastructure operational servers (such as AD, VPN, Radius)
- At the DR Data Centre, normally used for testing:
 - Servers and LAN that in the event of disaster will be used by live.

To support testing there is:

- At the DR Data Centre dedicated to test use:
 - Storage and backup facilities.
 - Copies of the test system configurations so that following business continuity tests, the test system can be restored.



- Hardware Cryptography Modules with test keys in them to support banking and debit card services.
- 3rd party emulators and test injectors
- Test WAN links
- At the Live Data Centre dedicated to test use, in the event of a disaster at the DR Data Centre:
 - Storage and servers to allow limited DR testing to be performed. (Note that not all test data will be copied to the live site – just that sufficient to support the test objectives).

To support this approach, Hardware and network changes must follow the Change Control Procedure to ensure that the resilience properties of the solution are maintained.

The business continuity plans include the following steps:

- Relevant people and organisations are informed that invoking DR may take place (e.g. operations, testers).
- The decision to invoke DR is taken.
- Live server configurations are applied to “DR & Test” servers to convert them from test to live systems (including using live Storage rather than test storage).
- Live network configuration applied to LAN components
- Live network configuration applied to WAN components
- Services restarted

6.3 Resilience

Each Data Centre in its own right must be fully resilient for the business applications. To achieve this there are two main areas that need to be considered: servers and LAN/WAN.

For the servers, there are three general approaches that are used:

- Active server, with dedicated standby. This would typically be used to support online Branch services where it is not possible to have both servers simultaneously connected to a third party (e.g. banking).
- Multiple active servers, with sufficient capacity so that failure of a single server does not cause capacity issues. This would typically be used to support online Branch servers where it is possible to have multiple servers active (e.g. Branch Access Layer servers, Branch database servers).
- Active server with the standby server shared with a number of other systems. This would typically be used for batch services, where the time to reconfigure the standby server to take on the personality of the failed server (which may take a few minutes) would be acceptable (e.g. a file transfer server).

The method of detecting that an active server has failed and how this is recovered will vary depending on the application on that server. For example, Oracle used by the Branch database in a RAC configuration itself detects that one of the servers has failed, and initiates recovery; the failure of a Branch Access Layer server is detected by the network (which polls the servers) and traffic is directed to the working servers.

For the LAN and WAN, all components are doubled up to provide resilience (and for the WAN diverse routing is used to ensure that a single incident does not break both connections). These are used in one of two ways:



- Active/Active where network traffic is spread across the components. On the failure of one, all traffic is routed through the other.
- Active/Passive where network traffic normally uses one component, but switches to the other on failure.

For both servers and the LAN/WAN there are a number of factors that were considered to determine the optimum solution namely cost, complexity, impact of failures and failover time. The approach used for each component of the solution was determined as part of the design work.



7 Performance and Scalability

This section outlines the volumes that the solution supports and how scalability is supported. Performance targets for specific components were considered as part of the detailed design work.

7.1 Volumes

The volumes that the solution needs to support are documented in an updated version of "Horizon Capacity Management and Business Volumes" (PA/PER/033).

They are not covered further here.

7.2 Scalability

To ensure that the solution is able to adapt to changing transactions volumes, it is important that it is scalable – both upwards and downwards.

There are two broad approaches to scalability:

- Scale Wide – Where multiple instances of a particular component can be run in parallel and therefore resources can be added or removed by changing the number. An example would be adding more servers to the Branch Access layer.
- Scale High – Where multiple instances cannot be run in parallel and therefore the capability of the component needs to be changed. An example would be a banking agent where the platform can be upgraded to provide more processing power.

In some cases to Scale Wide, application or other infrastructure changes may be required (e.g. more banking interfaces). Where this is the case it is usually more economic to Scale High.

The table below describes the possible scaling strategies for the 3 key components of the system that are performance critical:

| # | Area | Scaling Approach |
|---|---|---|
| 1 | Online 3 rd Party Interfaces: Banking Debit/Credit Card ETU DVLA PAF | Primary approach is to Scale High providing more processing power for the agent platforms or where a number of agents share a platform to split this across multiple platforms. This avoids needing to change the 3 rd party solution. It would be possible to Scale Wide if the number of instances is increased although this is likely to require other changes in the system (e.g. to increase number of Processing Interfaces for banking). For Web Services (DVLA) where the service is already load balanced across a small number of stateless platforms, scaling wide is a relatively simple option. Reductions in workload are unlikely to result in a reduction in these systems as they are expected to be small servers. The number of platforms is dictated through the security policy and therefore cannot be reduced. |
| 2 | Branch Access Layer Servers | Primary Approach is to Scale Wide by adding additional platforms It should also be possible to Scale High by making each platform more powerful although this is likely to be less cost effective. If the workload reduces, this layer can be reduced by removing platforms subject to resilience considerations. |
| 3 | Branch Database | If the current servers are not powerful enough then either adding additional platforms or making the platforms more powerful is possible. If the workload reduces then this layer can be reduced by removing platforms or down |



Horizon Solution Architecture Outline

FUJITSU RESTRICTED - COMMERCIAL IN CONFIDENCE



| | |
|--|----------------------------------|
| | grading them to smaller servers. |
|--|----------------------------------|



8 Security

8.1 Assumptions

Where the system provides encryption or signing, AES or TDES encryption keys and RSA signing/encryption keys are used.

8.2 Solution

8.2.1 Security Strategy

The security strategy for Horizon is risk based and uses the Prevention => Containment => Detection => Response model.

This strategy applies to both infrastructure and software development and provides defence in depth protection to the Horizon system through the application of layered security controls.

This security architecture has been developed with the aim of ensuring that there are no single points of failure and that each area of risk has more than one technical or management control working together to mitigate that risk.

| <i>Item</i> | <i>Description</i> |
|--------------------|---|
| Prevention | Use a combination of security controls such as physical, network, platform and application access control, system hardening and vulnerability management to reduce vulnerability. |
| Containment | Constrains the spread of malware or malicious activity using various techniques and controls such as network segmentation, anti-malware controls and physical, network and platform access control. |
| Detection | Quickly detect the presence of malicious activity or malware in any domain of Horizon through the use of anti-malware, intrusion detection and security event management controls. |
| Response | Automatic or manual incident response to mitigate the activity using pre-configured activities, intrusion prevention and incident response procedures. |

To reduce complexity and implementation times, the approach taken for security applications and services is to use internal Fujitsu services when appropriate and to buy and integrate COTS products rather than develop them internally.

Specific exceptions to this rule have been made in the area of cryptography and key management where the Horizon solution has been redeveloped for the cryptographic API, (referenced in DES/SEC/HLD/0002), and a key management solution has been developed in the absence of commercial alternatives.

8.2.2 Principles

A set of principles was established to guide the secure design, development, test, implementation and operation of the Horizon system. These principles are:

- Balanced between the 'text book' view of Information Security and the business requirements of the Horizon system



- Carefully considered
- Objective

The extent to which each principle should be applied was decided through risk assessment, with controls being selected and implemented based on the identified vulnerabilities, threats and risks.

The controls themselves were chosen from a wide range including policy and procedure, standards, guidelines, management controls such as staff vetting and technical controls.

| Item | Description |
|---------------------|--------------------------------|
| Principle 1 | Use a risk-based approach |
| Principle 2 | Least privilege access control |
| Principle 3 | Detect anomalous activity |
| Principle 4 | Maintain systems |
| Principle 5 | Ensure compliance |
| Principle 6 | Defence in depth |
| Principle 7 | Reduce security by obscurity |
| Principle 8 | Fail secure |
| Principle 9 | Simple is good |
| Principle 10 | Close the loop |

These principles are explained in more detail in the Horizon Security Architecture document ARC/SEC/ARC/0003.

8.2.3 Tiers and Domains

To reduce the likelihood of a compromise and to ensure that a compromise of one Platform Instance does not immediately result in the compromise of the entire estate and campus, a security tier and domain model has been created. This model groups together platforms based on type, perceived vulnerability and risk rating.

It is a pragmatic model and therefore some groupings have been made on the basis of expediency rather than from a purist information security viewpoint.

There are three tiers in this model, adopting the standard architecture for web applications, with the most exposed platforms in Tier 1 and the least exposed in Tier 3. Exposed, in this context, means the type of connection the platform instance has with the outside world, (if any)

8.2.4 Security Tiers

There are three tiers defined in this architecture, which are used to specify the security rules and requirements that apply to systems in each tier.

| Tier | Description |
|-------------|--|
| Tier 1 | <p>Systems that directly connect to or from an external entity such as Link, Streamline, Royal Mail or other third-parties, or are in an environment considered to be 'hostile'. This includes the Branch and the Internet.</p> <p>Systems in this Tier must be hardened to a standard compliant with the Horizon Information Security Policy {SVM/SEC/POL/0003}.</p> <p>Systems in this Tier must be patched in accordance with the Horizon Information Security Policy {SVM/SEC/POL/0003}.</p> |



Inter-domain communication is not permitted.

Tier 2 Systems that are on a secure network and have a secure build.

Systems in this Tier must be hardened to a standard compliant with the Horizon Information Security Policy {SVM/SEC/POL/0003}.

Systems in this Tier must be patched in accordance with the Horizon Information Security Policy {SVM/SEC/POL/0003}.

Tier 3 Systems that do not connect externally, (other than through an agent or other proxy), and are only accessed through a management server. These systems are generally those that are on the Data Centre network.

Systems in this Tier must be hardened to a standard compliant with the Horizon Information Security Policy {SVM/SEC/POL/0003}.

Systems in this Tier must be patched in accordance with the Horizon Information Security Policy {SVM/SEC/POL/0003}.

8.2.5 Security Domains

There are a number of defined security domains with the Horizon security model; therefore data traffic is either intra-domain traffic or inter-domain traffic.

- Intra-domain traffic – Data traffic moving between systems in the same domain.
- Inter-domain traffic – Data traffic moving between systems in different domains.

There is a third class of traffic consisting of data moving into and out of the Horizon infrastructure.

Intra-domain traffic may be unrestricted because the systems share a LAN segment, or may be restricted through the implementation of logical separation, (using VLANs), or physical separation, (using separate network segments in the same domain).

Inter-domain traffic must pass through an enforcement point that restricts data flow based on its source, destination, protocol, port, type or content/format. This can be a firewall, router or other in-line control point, such as an IPS system. (i.e. The control is physically part of the data path)

There can be multiple Security Domains in a Tier, but there can only be one Tier per Security Domain. This is because the rules defining what is allowed and what is restricted apply to a Tier, therefore they have to be consistent and it is not possible to have a security domain partly in Tier 1 and partly in Tier 2

A network segment however, whether it is a logical or physical network segment, must be entirely in a domain and cannot span domains. There is no restriction on the number of network segments, firewalls or other network security controls that can be in a security domain.

For example, in the Client Agents Domain, each Banking Agent can be separated from every other Banking Agent through the use of physical separation, using firewalls or separate LAN segments, or through the use of logical separation using VLANs. This is dependent on the requirements of the contract with the external party.

The security domain model can therefore be viewed as a method of logically grouping network subnets.

Domains can also span physical locations. For example, the Key Management Domain contains Data Centre systems as well as workstations in remote locations such as Bracknell and Lewes.

In the event that a database or application, nominally in one tier, shares a platform with another database or application in a different tier, then the most restrictive set of permissions applies. This is



particularly relevant to the Solaris Main Host that supports a number of Oracle Databases, some of which contain card PAN data and some of which don't. The Solaris Main Host has therefore been placed in the Core PCI-CE Domain in Tier 3, despite the fact that a number of Databases hosted on it do not store Card PAN Data.

The use of this domain model ensures that network segmentation can be implemented to tightly control communication to, from and between Horizon platform instances.



Figure 10 - Security Tiers and Domains

The domain model is an overlay for each environment. This means that there is no need for separate Test domains to be added to the model, as each test environment, (ST, V&I, SV&I, RV Mig, RV Acc, VOL, LST), will overlay the security domain model in the same way as it is overlaid onto the Live environment.

Separation between environments is controlled using a combination of preventive and detective controls such as access control, firewall rules, BladeFrame configuration, switch configuration and event monitoring.

The Horizon Platform Hardware Instance List {DEV/GEN/SPE/0007} contains a definitive mapping of platform instances to security domains.

8.2.6 ISO27001 / PCI

The solution has been architected using the control objectives in ISO27001 as a guideline. In addition, an ISO27001 Information Security Management System (ISMS) is implemented as part of the operational security management process.



The solution also meets the requirements imposed on Fujitsu by Post Office Ltd in relation to the Payment Card Industry Data Security Standard and also complies with the PIN PAD ASSIS 1.6 standard for ATM's and Pin Pads

A security policy document has been written (SVC/SEC/POL/0003) that covers the correct operation and management of the Horizon system.

8.2.7 Security Services

8.2.7.1 Data Integrity and Confidentiality

The Horizon system makes extensive use of cryptography and digital signatures for the protection of data, both in storage and during transit.

Messages from the Counter to the Data Centre are protected by a combination of the retained Utimaco VPN from Counter to Data Centre and the use of SSL from the Java virtual machine on the Counter, to the Data Centre. These transaction messages are also digitally signed using a non-managed session key, created at Counter user logon, the Public Key portion of which is then sent to the Data Centre and signed by a managed signing key.

Connections to third parties are protected through the use of encryption where the contractual agreement requires it.

The approved cryptographic algorithms, associated key lengths and data retention periods are covered by the Security Architecture (ARC/SEC/ARC/0003).

In accordance with CCN1202 which described the requirements for the PCI Data Security Standard, a number of approaches are adopted in the solution for the protection of Sensitive Authentication Data and Card Data.

In regard specifically to Card PANs, the following options are in use:

- 1) The first 6 and the last 4 characters are in clear. The remaining characters are overwritten using a character such as 'x' as a replacement for each character. This algorithm is used for all 13-19 digit PANS.
 - a) For Example: *1234567890127890* becomes *123456xxxxxxxx7890*
 - b) For Counter receipts, this is printed in the form *xxxxxxxxxxx7890* as per Visa and MasterCard requirements.
- 2) The first 6 and the last 4 characters are in clear. The remaining characters are replaced with the equivalent number of characters from a base 64 hash of the PAN and a seed value. The first character of the hash characters is a non-numeric character to facilitate the distinction between hashed and non-hashed PANs.
 - a) e.g. *123456Yg20xAWIE7890*
- 3) The PAN is encrypted.

Banking, Debit and Credit Card transactions will be processed, transmitted and stored using the mechanisms described above.

- Option 1) is used for writing to log files, receipts, or for report files when the details of the PAN are not required.
- Option 2) is used for the storage of the PAN where it is **not** necessary to obtain the clear-text PAN.



- Option 3) is used for the storage of the PAN where it is necessary to obtain the clear-text PAN. Systems using this option are considered to be part of the Cardholder Environment.

The algorithm to produce the hash from the PAN is implemented within each application that needs to use it and uses a seed value to provide extra strength to the algorithm. The seed value is a randomly generated 80 bit value, which is concatenated with the PAN to make a dictionary-style attack much more difficult.

Network connected hardware security modules (HSM) are deployed to perform encryption and decryption of authorisation messages and data used for the creation of reconciliation files. These modules are Atalla 10150 and 8150 NSPs (Network Security Processor) from Hewlett Packard. Access to the HSM is tightly controlled by the implementation of firewall rules, restricting communication to the authorisation agents and the reconciliation platforms only. Monitoring of the HSMs is done by the SYSMAN3 system, but uses a different port to that used for transaction processing.

A Key Server / Key Client is implemented to manage the distribution of key material throughout Horizon. Keys themselves are encrypted under a Key Server master public key and are stored in the Network Persistent Store (NPS) database. Communication between the Key Client and the Key Server is protected through a combination of firewall rules and the use of a RSA public/private key exchange.

Key management for the Identity and Access Management service is done automatically by the system, however there are manual authorisation steps, performed by the CS Security Team, that ensure that all user access is tightly controlled and monitored.

Key management for the interface with Financial Institutions is a largely manual process. This is a well understood process that is performed a number of times every year for the replacement of key material.

8.2.7.2 Identity and Access Management

The authentication of users is performed by a directory service. This includes UNIX and Linux operating systems as well as Microsoft Windows. This is achieved using Active Directory as a master directory service with the implementation of a pluggable authentication module (PAM) onto non-Microsoft platforms. This enables the non-Microsoft platforms to appear as objects in Active Directory and facilitates access management from a central point.

All users of the Horizon system are individually identified, through a process controlled by the CS Security Team. Every administrative user uses strong two-factor authentication when logging on to the system and it is not possible to directly access any Horizon system without such a token.

Non-administrative users' access to the Horizon system is controlled through applications (such as Tivoli) and they do not have direct access to underlying platforms.

All access into the Horizon system that is non-application controlled (i.e. is interactive) is provisioned through the deployment of a number of systems administration servers (SAS Servers). These servers act as a control point for all interactive access into the Horizon system. The SAS servers are sited in a dedicated DMZ in each Data Centre with firewall rules in place to control the access each server has to other platforms. Access to the SAS servers for support purposes is via encrypted RDP sessions from a workstation or remote support laptop.

Third parties can also use this support route on creation of a dedicated user for the purpose. An exception to this is the deployment of the EMC Secure Remote Support Gateway platform (RSG) which is a dedicated support platform for storage hardware and software. This is sited in a dedicated DMZ with network access restricted to storage equipment only through the use of firewall rules and functionality available to users of the RSG controlled through the use of a dedicated policy server.

Application and database access will be controlled by the application or database itself. However, from a support perspective, to access an application or database requires that the user has already been



authenticated using strong authentication. The management of such users is a manual process, performed by the relevant support groups and overseen by the CS Security team.

The DXC provides a facility to transfer information to and from the production environment. It provides a way of delivering software updates and operational change into Horizon and a way of getting Management information, statistics and diagnostic information out of Horizon in a secure manner.

Users of the Counter business application are access-controlled via tables in the Branch Database. Access to the underlying Counter operating system (Windows NT4) continues to be controlled as in Horizon with local administrative users on each Counter.

8.2.7.3 Event Management

Event monitoring and management are deployed to ensure that security related events are used for incident response and reporting. These events are captured, forwarded, alerted from and stored by the Tivoli event management system.

“Events of interest” are identified and raise alerts when they are detected. The Fujitsu service desk deals with each incident on the basis of a pre-prepared list of actions.

In addition to the alerting process, longer term trend reporting has been implemented and detailed analysis of event data takes place for the purposes of improving the service and identifying potential security weaknesses.

Log information from all platforms is captured by the Tivoli system. This includes logs from the Counter, logs from network devices (via the implementation of a syslog server) and logs from all Data Centre platforms.

8.2.7.4 Vulnerability Management

Through the implementation of a comprehensive vulnerability management process, the risk of successful attacks by malicious individuals or through the use of malicious code is reduced.

The vulnerability management process has multiple strands, consisting of vulnerability scanning and assessment, anti-malware, patching and system hardening.

Vulnerability scanning is performed on a regular basis using a combination of external and internal scanning by both the Fujitsu CS Security Team and by third parties. This process ensures that the existence of any known vulnerabilities is identified and quickly resolved.

Sophos anti-virus software is deployed, within the Data Centre, on all platforms running a Microsoft operating system. This software is regularly updated and detects spyware in addition to viruses, Trojans, worms and other malware.

Patching is conducted on a regular cycle and is scheduled to ensure the most vulnerable systems are patched first. Vulnerable in this context means those systems with a connection to a public or third party network.

System hardening is also implemented to reduce the levels of potential vulnerability in the Horizon system. The Microsoft security configuration tool with the Bastion Host template has been used to harden the Windows 2003 platform foundation. For the purposes of a platform foundation, the Solaris and Red Hat Linux platform foundations are considered to be sufficiently robust through the standard installation. Even here however, unnecessary software has been removed and the security settings adjusted to provide extra resilience to attack.

In addition to the system hardening process, there are multiple levels of security control within the Horizon system and therefore additional hardening is not considered to be necessary. Where additional hardening is required it will be identified through risk assessment and adjustments made to the platform type as necessary.

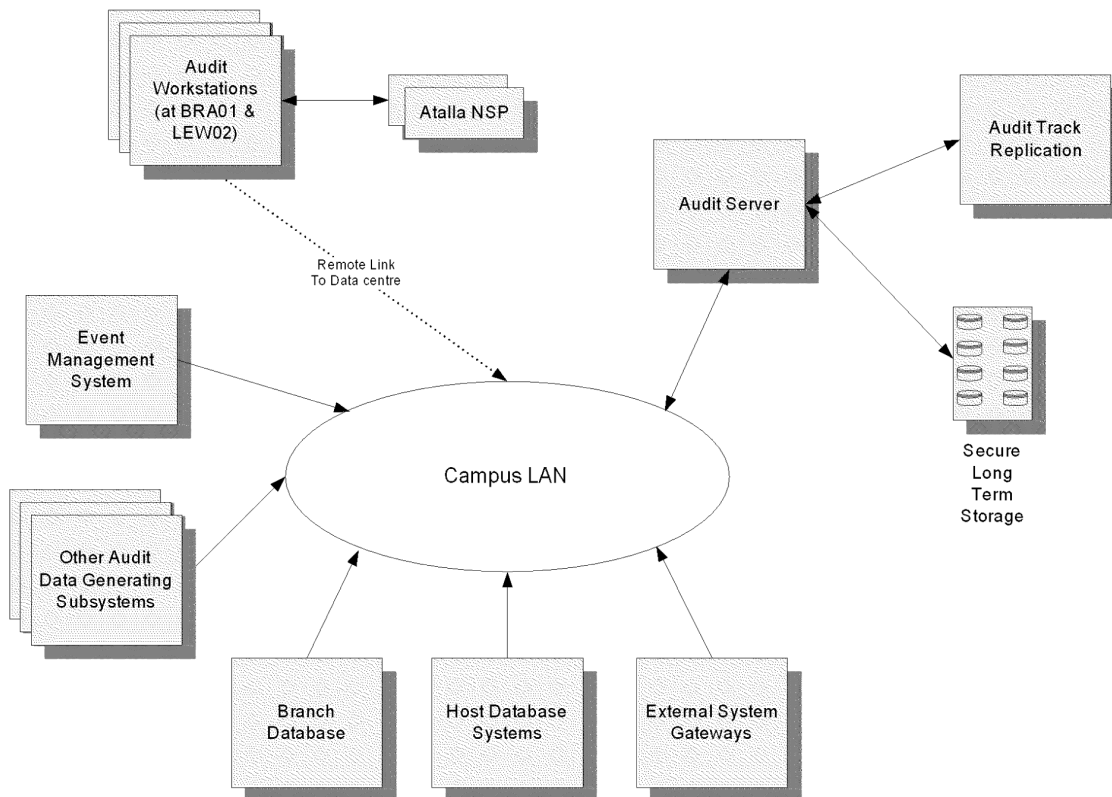


8.2.8 Security Measures Considered but not Justified

It has been agreed with Post Office that there is insufficient justification for the following security measures:

| # | Control Name | Justification |
|----|--|---|
| J1 | AV on counters | AV on the counters is expensive and of limited value as there is no easy infection method |
| J2 | Special controls on mobile equipment | Combination of application username/password, network controls router firewalls and IDS are felt to be sufficient for the small number of such devices currently in use. However the threat assessment should be reviewed as part of the rural program as the number of such devices increases. |
| J3 | Encryption on network connections between the two Data Centres | The connections are high speed (Gbit/s) point to point connections. |
| J4 | Encryption of online transactions for credit/debit cards to Streamline | Streamline doesn't support encryption of this traffic |
| J5 | Encryption of counter disks | Transaction data no longer held in counter. |
| J6 | General encryption of any sensitive data within the databases at Data Centre | Access controls and physical security provide sufficient protection. |
| J7 | Encryption of network for online authorisations to DVLA | Not supported by DVLA |

8.3 Audit



The Audit system is responsible for gathering Audit Tracks generated by other subsystems and securing them on the local Centera array. This data is subsequently replicated to the Audit Server at the other date centre to ensure that two copies of all Audit Tracks are maintained.

As well as gathering and storing audit data on EMC Centera, the Audit Server provides services to retrieve data from the Audit Archive. These services are utilized by the Audit Workstations.

The Audit Workstation provides facilities for authorised Fujitsu Services staff to securely access the Audit Server in order to retrieve Audit Track data from the Audit Archive and to either select or prepare Audit Track data for presentation to Post Office or in support of internal audit activities. The Audit workstation is dedicated to this task & provides no other services.

9 Training

9.1 Assumptions

The Horizon solution supports training from CTO (Counter Training Offices) based on the following assumptions.

1. The need to have a solution that looks and behaves in a very similar way to the Live system (i.e. not script based – though scripts will be used to provide a simulation for some internal and external clients).
2. As new products etc are introduced, that the solution is updated to ensure the training is relevant. This may include AP-ADC transactions or products that require software changes.
3. Post Office will allocate Branch codes within the Live estate that will be dedicated for CTO use only. This will require full management of CTO Branches within the Estate Management and Reference Data system.

9.2 Solution

The main features of Horizon training solution are shown in the diagram below:

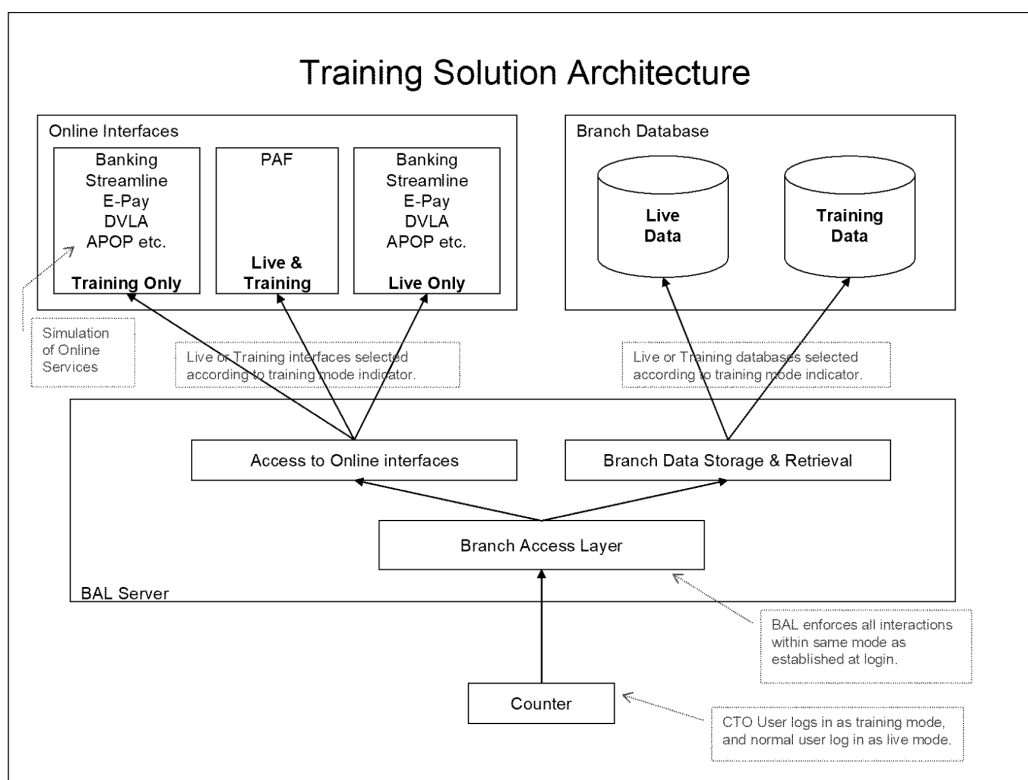


Figure 11 – Training Solution Architecture



The Training solution shares the Data Centre elements of the solution with the Live service.

CTO Branches are created as “standard Branches” within the Live estate. They have their own Branch Code (aka FAD Code) which indicates that they are Training Branches.

These Branches are connected to the Live Data Centres through the standard network connections. Mobile CTOs are handled in the same way as normal mobile Branches (e.g. need a network connection). However, some Mobile CTOs are “multi-counter” and so require a portable hub to connect the counters to a single branch router

CTO Branches are managed as “standard Branches”. Faults and failures of equipment are handled through the standard break-fix service. Updates to the Reference Data (including Bureau spot rates and margins) for CTO Branches happen automatically as the Reference Data for Live Branches is changed. Updates to code in the CTO Branches happen automatically as the code is changed for the Live system. The CTO Branches see the real help pages for the solution and pick up any changes.

The counter operates with the standard NT based counter hardware, including agreed mobile solution. The standard peripherals are supported for the CTO hardware including the following peripherals: Touch screen, Bar Code reader, Horizon Keyboard, Counter Ithaca Printer, Training PIN Pad. The training counters are connected by LAN through the shared single Branch router, and there is a shared back office printer.

Each CTO counter training session is run in its own virtual office – even though there are multiple counters within a CTO Branch.

The “training service” comprises the counter software, application server layer, Branch database and simulators for online components. There is a facility that can be used by the trainer to reset the “training state” of a counter back to a default state. The “training service” is only available from CTO Branches.

There are separate services to simulate online interfaces where appropriate. Note that the diagram above only provides examples of the services for which simulation is available – fuller details are provided in the relevant design specifications. Some services (e.g. PAF) are shared between Live and Training. The system operates as the Live system with the exception for the pre-defined simulation responses.

The training part of the Branch database holds the training transaction data. Reports reflect transactions performed during the training session and Stock levels reported are adjusted accordingly.

All capabilities are supported as per the current Live Reference Data for that Branch. Post Office is responsible for ensuring that any products that must not be used within a CTO are not available within the Reference Data.

A more complete description of the solution for Counter Training Offices is contained in ARC/SOL/ARC/0005.

9.3 Security

The following points describe the security controls for the training solution in CTO Branches.

- Each CTO Branch is treated as a standard Branch from a network/physical perspective.
- The CTO hardware build and associated security controls are as for any other Live counter.
- Application control (defined centrally) dictates that the Branch is a CTO Branch.
- At logon, a User Session is established using the same technical controls as for Live Branches. This session will be “marked” as a training session. All further communication between counter and Data Centre is protected by the standard session controls which will include the training marker.



-
- The Branch Access layer ensures that all online requests are handled as Live or training mode as appropriate. Strong controls are in place to ensure a clean separation of services used.
 - The PIN Pad used in CTO Branches has a training key. Transactions performed with these PIN pads are rejected by the Live Banking online services.
 - The training data is cleanly separated from the Live data within the Branch database, so there is no risk of leakage. The training marker on the session indicates where transactions are to be stored within the Branch database.
 - The Training “marker” is also stored with the transaction data within the Branch database.
 - Training data is not passed to external clients, Post Office systems or the audit stream.



A Appendix A – Mapping to BCSF

The following table provides a mapping between the architectural components described in Figure 4 within Section 2 and the BUSINESS CAPABILITIES AND SUPPORT FACILITIES described in Sub-schedule B3.2. The counter architecture is described in section 2.1.

| BUSINESS CAPABILITIES AND SUPPORT FACILITIES | How supported by architecture |
|--|---|
| Point of Sale Capability | Counter, Branch Session Management, Branch Data Storage & Retrieval Services and Reference Data Service. |
| In / Out Payment Capability | Counter, Branch Session Management, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service. |
| APOP Facility | Counter, Branch Session Management, Internal Online Services, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service. |
| Banking Capability | Counter, Branch Session Management, External Online Services, Branch Data Storage & Retrieval Services, Enquiry Services, Batch Services and Reference Data Service. |
| DVLA Licensing Capability | Counter, Branch Session Management, External Online Services, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service |
| Electronic Top-Up Capability | Counter, Branch Session Management, External Online Services, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service. |
| Bureau de Change Capability | Counter, Branch Session Management, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service. |
| Postal Services Capability | Counter, Branch Session Management, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service. |
| Payment Management Capability, cash, cheque, vouchers | Counter, Branch Session Management, Branch Data Storage & Retrieval Services and Reference Data Service |
| Payment Management Capability, Debit or Credit Cards | Counter, Branch Session Management, External Online Services, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service |
| Cash and Stock Management Capability | Counter, Branch Session Management, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service |
| Branch Management Capability Stock unit balancing | Counter, Branch Session Management, Branch Data Storage & Retrieval Services and Reference Data Service |
| Branch Management Capability Branch accounting | Counter, Branch Session Management, Branch Data Storage & Retrieval Services and Reference Data Service |
| Branch Management Capability printing of Client summaries | Counter, Branch Session Management, Branch Data Storage & Retrieval Services and Reference Data Service |
| Branch Management Capability Branch reports | Counter, Branch Session Management, Branch Data Storage & Retrieval Services and Reference Data Service |
| Branch Management Capability Reversals and Refunds | Counter, Branch Session Management, External Online Services, Internal Online Services, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service |
| Branch Management Capability Transaction Corrections | Counter, Branch Session Management, Branch Data Storage & Retrieval Services, Batch Services and Reference Data Service |
| Branch Administration Facility User log on / off | Counter, Branch Session Management. |
| Branch Administration Facility User / password management | Counter, Branch Session Management, Branch Data Storage & Retrieval Services |



| | |
|--|---|
| Branch Administration Facility Stock Unit creation / allocation | Counter, Branch Session Management, Branch Data Storage & Retrieval Services Batch Services |
| Branch Administration Facility provision of secure inactivity time-out facilities | Counter, Branch Session Management |
| Branch Management Capability generic User help system | Counter, and Reference Data Service |
| Branch Support Facility Sales Prompts | Counter, and Reference Data Service |
| Branch Support Facility Bulk Input of transactions. | Counter, Branch Session Management, Branch Data Storage & Retrieval Services and Reference Data Service |
| Transaction Management Facility (TES) | Enquiry Services |
| File Management Facility | Batch Services |
| Reference Data Facility | Reference Data Service |
| PAF Facility | Counter, Branch Session Management, Internal Online Services |
| Message Handling Facility | Counter, Branch Session Management, Branch Data Storage & Retrieval Services |
| Audit Facility | Counter, Branch Session Management, Branch Data Storage & Retrieval Services and Support Services |
| Reconciliation Facility | Data Transformation & Summarisation and Batch Services |
| Training Facility | Counter, Branch Session Management, Internal Online Services, Branch Data Storage & Retrieval Services and Reference Data Service |



B Appendix B: Mapping to Infrastructure documents

The following table provides a mapping between the architectural components described in this document and Sub-schedules B3.3 and B3.4.

| HORIZON INFRASTRUCTURE | How supported by architecture |
|--------------------------------|---|
| Branch Infrastructure | The Branch Infrastructure is described in section 3.5. |
| Central Infrastructure | The central Infrastructure is described in section 3. The DR capability and the use of the DR site for testing is covered in section 6.2. |
| Branch Telecom Infrastructure | The Branch network Infrastructure is described in section 4.3 |
| Central Telecom Infrastructure | The central Telecom Infrastructure for the Data Centres and intercampus is described in section 4.1 The client and Post Office WAN is described in section 4.2.1 The Support WAN is described in section 4.2.2 Testing access is described in section 4.4. |
| Security | Security is described in section 8 |
| Business Continuity | Business continuity is described within section 6 |