

No.	Work Stream	Deliverable	By When	Owner / Manager
1.1	Legal	Determine whether the Judgment has any impact on the Horizon Trial which begins on Monday	<u>ASAP</u> but no later than Close Saturday 9 March	Counsel: DCQC + TRQC Junior: Owain Draper POL Lawyer oversight: Ben Beabey
1.2	Legal	Establish: i) the basis and merits of an Appeal; ii) the optimal timing of that appeal; and iii) whether there are grounds / an ability to prevent the Judgment from being handed down and or its findings from 'having teeth' pending an appeal being heard.	<u>ASAP</u> but no later than Close Sunday 10 March	Counsel: DCQC WBD: Victoria Brooks + Dave Panaech POL Lawyer oversight: Ben Beabey
1.3	Legal	Produce a legal analysis of the Judgment and the impacts it has on how POL operates today (commercially and operationally); mapped to the risk assessment table used for contingency planning. <u>Especially in terms of the recoverability of losses.</u>	<u>ASAP</u> but no later than Close Sunday 10 March	Counsel: DCQC WBD: Victoria Brooks + Dave Panaech POL Lawyer oversight: Zoe Brauer
1.4	Legal	Determine whether it is possible to seek consent from the Judge to share the draft Judgment with our Shareholder.	<u>ASAP</u> but no later than Close Sunday 10 March	Counsel: DCQC WBD: Victoria Brooks + Dave Panaech POL Lawyer oversight: Ben Beabey
1.5	Legal	Provide advice on whether we can do anything immediately in order for the Branch Trading Statement to be relied on as a statement of account.	<u>ASAP</u> but no later than Close Sunday 10 March	Counsel: DCQC WBD: Victoria Brooks + Dave Panaech POL Lawyer oversight: Ben Beabey
1.6	Legal	Identify and submit the factual inaccuracies included within Judgment.	No later than <u>Wednesday 13 March</u>	Counsel: Gideon + 2 nd Junior POL Lawyer oversight: Ben Beabey
1.7	Legal	Provide a ball park cost for: - The Appeal - Trial 3 (November) - Trial 4 (March '20) - Mediation	Close <u>Friday 15 March</u>	WBD: Andrew Parsons
2.1	Ops	Once in receipt of the legal analysis at 1.7; finalise and execute the relevant elements of the contingency plan to allow us to operate, trade and manage cash, on the assumption that we are unable to enforce the contract. Focus on: - suspension process	<u>Ongoing</u> . Execution cannot be before being in <u>receipt of 1.7.</u>	POL: Julie Thomas & Amanda Jones WBD: Rachel Scott + Paula Bartlett POL Lawyer oversight: Zoe Brauer

		<ul style="list-style-type: none"> - contracts / clauses within contracts - Ability to sign up new agents / partners on existing contracts - Ability to ask Postmasters to accept accountability for cash before providing it to them? - Compliance (cash declarations, balancing etc) - Cash management (identification of losses, analysis) - Managing new issues transparently, and quicker - Clearing any backlog of queries asap - Allocation / redistribution of resources accordingly 		
3.1	Comms	Determine whether maintaining 'no comment' remains the correct position in response to media enquiries	No later than <u>Wednesday 13 March</u>	POL: Mark Davies & Mel Corfield WBD: Rachel Scott POL Lawyer oversight: Ben Beabey
3.2	Comms	Execute the Comms and Media plan to: <ul style="list-style-type: none"> - Agents (settle & reassure) – can NFSP support? - Employees: L300, L50, key operational teams, One, all, heads of client relationships, suppliers, helplines 	Upon the Judgment being handed down (?).	POL: Mark Davies & Mel Corfield WBD: Rachel Scott POL Lawyer oversight: Ben Beabey
3.3	Comms	Execute the Stakeholder Management plan to: <ul style="list-style-type: none"> - Board & GE (AI + Jane) - BEIS (Mark Davies + Patrick Bourke) - UKGI (AI + Jane + Patrick Bourke) - MPs & Political Parties (Mark Davies + Patrick Bourke Team) - NFSP (Debbie + Nick Beale) - Banks (Martin K) - Fujitsu (Rob H) - Royal Mail (Mark S) - Bol (Owen W / CP) - Bill Payment clients (Andrew Goddard / Martin Rouse) - Unions (Lee Kelly) - Others? 	Upon the Judgment being handed down (?).	POL: See detail included in column WBD: Rachel Scott POL Lawyer oversight: Ben Beabey