From:	Rodric Williams GRO
Sent:	Mon 01/07/2013 1:50:09 PM (UTC)
То:	Parsons, Andrew GRO
Cc:	Matthews, Gavir GRO
Subject:	FW: Horizon Letters - Strictly Private & Confidential - Subject to Privilege - Do Not Forward
Attachment:	Draft Letter to J Mistry - 010713v3RI.doc
Andy – here's the late	st draft letter to branches re: the 14 Branch Anomaly.
Can you please produ in draft.	ce the individual letters to the branches based on this template, then email them all back to me
Thanks for your assist	ance.
Kind regards, Rodric	
Rodric Williams I Lit	igation Lawyer
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From: Rod Ismay

Sent: 01 July 2013 14:44

To: Rodric Williams; Simon Baker; Lesley J Sewell; Andrew Winn; Joanna Jacobson

Subject: Horizon Letters - Strictly Private & Confidential - Subject to Privilege - Do Not Forward

Hi, further to my conversations with Joanna in Communications and with Rodric in Legal I attach the latest redrafted letter. Suggested actions:

- 1. Simon / Lesley consideration of whether need to run the letter past Fujitsu
- 2. To consider briefing NFSP (George and Marilyn)
- 3. Rodric to liaise with Bond Dickinson as per the remainder of my note below

I have made one change from the v2 version which I sent round at 17:22 on Friday. That change is to expand the introductory section for branches who have not previously had any communication about this issue. This is the bit in smaller font at the start of the letter

Rodric has advised that Bond Dickinson are on standby to populate individual tailored letters from a master template.

The plan is therefore that Bond Dickinson will produce the 10 individual letters as variants to the attached example. These should then be recirculated with myself and Andy as prime sign offs in terms of checking that the variants do properly reflect the chain of events. We appreciate that this is not a straightforward situation.

I think there are a number of paragraphs requiring tailoring of wording or values or dates etc. These should include the following areas:

Has there already been comms with this branch about it?

Gain or loss?

Does a previous branch owner need mentioning?

Is it right to refer to TP9 only?

Was the loss / gain made good locally or settled centrally?

If settled centrally, was it blocked or was payment made?

Are there other losses & gains to refer to?

How will it be resolved (pay run, or something else)

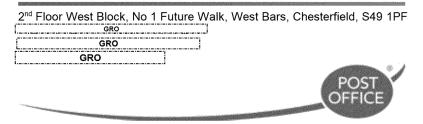
In terms of addressees, we believe that the addressees on the original draft of 10 letters produced by Andy are right to use. The addressees are either the current subpostmaster or the nominee / multiple retailer head office contact for branches which are owned by multiple partners.

There is one branch under separate review where a different agent was in tenure at the time when the original loss or gain arose in the first place in 2010 (Bowness 266418)

The one missing address in the earlier 10 drafts was WHS (for the Houndslow branch). We will send that on shortly.

Thanks, Rod

Rod Ismay I Head of Finance Service Centre



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