## Guiding principles for suspension

This is a judgement call by the Contract Advisor, but the following areas should be considered when making a decision:

1) Is there admitted or suspected misuse of funds or admission of inflation of cash or stock? If misuse is admitted, amount is irrelevant.

2) Is there a discrepancy identified?

Factors to consider:-

- Amount of discrepancy a guiding figure for suspension is where a discrepancy is in excess of £1,000.
- Size of branch.
- When during the Branch Trading period the audit took place.
- Experience of subpostmaster
- Previous branch performance (consult EFC for intervention visits, warning given, losses, errors etc.)
- Proportion of debt settled centrally.
- Frequency of debt settled centrally.
- Frequency of transaction corrections.
- Subpostmaster's ability / willingness to make good the loss.

3) Absentee subpostmaster?

Factors to consider:-

- Establish level of involvement, using Horizon Event Logs.
- Establish what day to day controls are in place
- Duration of misdemeanour.

4) Gain opinion from auditor.

## 5) Consider potential future risk to Post Office Ltd funds if the subpostmaster is left in post.

If in any doubt, make decision to suspend and carry out further investigations. Re-instatement is an option that can be taken at any time.

If the decision, in light of the above considerations, is not to suspend, a brief note from the Contract Advisor setting out the justification should be drafted into a word document and entered onto the EFC for future reference.