From: Jarnail A Singh GRO

Sent: Thur 22/08/2013 1:44:12 PM (UTC)

To: Hugh Flemington GRO

Cc: Rodric Williams GRO

Subject: RE: : Regular Wednesday Call re Horizon Issue [BD-4A.FID20472253]

Thanks Hugh

I hope to discuss this with Rob King and Andy Parson.

Jarnail Singh I Criminal Lawyer





From: Hugh Flemington Sent: 22 August 2013 14:42

To: Jarnail A Singh **Cc:** Rodric Williams

Subject: Re: : Regular Wednesday Call re Horizon Issue [BD-4A.FID20472253]

So who is doing what.

Is andy at BD acting as the minutes keeper and producing an action log?

From: Jarnail A Singh

Sent: Thursday, August 22, 2013 09:03 AM

To: Hugh Flemington **Cc:** Rodric Williams

Subject: RE: : Regular Wednesday Call re Horizon Issue [BD-4A.FID20472253]

Hugh

This is on-going and come out of my email and yesterday's regular meeting .Also my conversations with John Scott ,Rob king and Andy Parson.

Andy /Rosie collates all issues on to spread sheet. Andy will come back to me on this.

From Investigation and prosecution view Dave Posnett and I will work to the following format to be agreed..

Issue/Matter

- Identified By/ Raised By
- Impact to Business (or Potential Impact)
- Impact to Prosecutions (or Potential Impact)
- Action
- Action Owner
- Resolution/Output

Regards Jarnail

Jarnail Singh I Criminal Lawyer

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From: Hugh Flemington Sent: 22 August 2013 08:57

To: Jarnail A Singh **Cc:** Rodric Williams

Subject: Re: : Regular Wednesday Call re Horizon Issue [BD-4A.FID20472253]

Just to be clear what is the agreed format / output from the call and who is doing what plse?

From: Jarnail A Singh

Sent: Wednesday, August 21, 2013 03:25 PM

To: John M Scott; Rob King

Cc: Gayle A Peacock; Susan Crichton; Hugh Flemington

Subject: RE: : Regular Wednesday Call re Horizon Issue [BD-4A.FID20472253]

John

As agreed this morning, the way forward is for Dave Posnett and me to work strictly to the suggested format.

Jarnail Singh I Criminal Lawyer



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From: John M Scott

Sent: 21 August 2013 09:22

To: Parsons, Andrew

Cc: Jarnail A Singh; Rob King; Gayle A Peacock; John M Scott

Subject: RE: : Regular Wednesday Call re Horizon Issue [BD-4A.FID20472253]

Andy.

Thanks – yes please. However we can discuss on the conf call, I would suggest that all the issues/matters raised are also collated onto one action sheet so that there is a clear line of sight of:

- Issue/Matter
- Identified By/ Raised By
- Impact to Business (or Potential Impact)
- Impact to Prosecutions (or Potential Impact)
- Action
- Action Owner
- Resolution/Output

Regards.

John.

From: Parsons, Andrew GRO

Sent: 21 August 2013 09:12

To: John M Scott

Subject: FW: : Regular Wednesday Call re Horizon Issue [BD-4A.FID20472253]

John

Are you happy for me to circulate this report to the wider group in advance of the call at 10?

Kind regards Andy

Andrew Parsons

Senior Associate

for and on behalf of Bond Dickinson LLP



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From: Parsons, Andrew Sent: 20 August 2013 18:56 To: 'Jarnail A Singh'; John M Scott

Cc: Rob King; martin.smith GRO ; Rodric Williams; Susan Crichton; Hugh Flemington; Harding,

Kayleigh-Lee

Subject: RE: : Regular Wednesday Call re Horizon Issue [BD-4A.FID20472253]

Jarnail

In response to your questions at 3 below:

a) Who is retaining this information.

Minutes have been taken of each meeting, along with action points. These have now been collated into the attached Weekly Report (see attached – sorry for the delay in circulating this – usual security password).

The Weekly Report also provides an at-a-glance view of any issues that have been escalated for review to the criminal law team (see column 3). This column highlights just those issues that have been investigated and deemed as potentially having a material effect on criminal prosecutions. This column does <u>not</u> list every "potential" issue that needs investigation – these potential issues are captured in the minutes of each meeting.

b) Who is hunting down the issues.

See the action points in the Minutes of each meeting. Going forward, I suggest that we are diligent in making sure that past actions are followed up and closed.

c) What has been the precise problem in each case.

To the extent that details about a problem are known these have been captured in the minutes. However, this will always be challenging because the discussions at the meetings can be quite fluid.

d) How was each case resolved.

Where closure on an issue has been achieved, this has been/will be recorded in the minutes. This is probably a weak spot in the process so far and needs to be tightened up going forward.

<u>John</u> – these are just my thoughts on how to manage and capture this information. Do you agree? Comments welcomed.

Kind regards Andy

Andrew Parsons

Senior Associate

for and on behalf of Bond Dickinson LLP

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From: Jarnail A Singh GRO

Sent: 20 August 2013 15:08 **To:** John M Scott; Parsons, Andrew

Cc: Rob King; martin.smith: GRO ; Rodric Williams; Susan Crichton; Hugh Flemington

Subject: RE: : Regular Wednesday Call re Horizon Issue

John/Andrew

1) I understand **the remit of the above meeting** was to established a weekly conference call to act as a central hub for all Horizon related issues. Attendees to bring all Horizon related issues that they had encountered –minutes were to be taken, centrally retained and disseminated to those who required the information. Most certainly the POL's Horizon expert and QC would require this information

2) Four telephone conferences meetings have taken place where the following issues were raised:

- 1) Concerns that Post Office Card Account transactions have been "lost in flight". (Meeting of 24/7/13 Prestbury's)
- 2) Mention of undefined bugs at Hordern Not sure if they are being investigated. (Meeting of 24/7/13)
 - 3) Possible case of Horizon receipt printing incorrectly 4 instead of a 1 (Meeting of 24/7/13)
- 4) Issue where if the cashier presses buyback when selling Euros the loss won't be found. Will not generate transaction correction. It will
- be a hard loss that the SPMR will not be able to explain when audited. (Meeting of 31/7/13)
- 5) Errors in the Bureau de Change when remmed in as a quantity not a value. (Meeting of 31/7/13)
- 6) The issue of ATM theft by an engineer was raised at the meeting of 31/7/13. This was raised again at the meeting of 7_{th} August 2013 list of this engineers activity requested. problems as to how far records will go.
- 3) In light of the above can you clarify the following please:
- a) Who is retaining this information.

- b) Who is hunting down the issues.
- c) What has been the precise problem in each case.
- d) How was each case resolved.
- 4) The contact details of each attendee need to be circulated among the group..

Regards Jarnail

Jarnail Singh I Criminal Lawyer

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From: Jarnail A Singh Sent: 20 August 2013 10:11

To: John M Scott

Cc: Rob King; Parsons, Andrew; martin.smith GRO

Subject: : Regular Call re Horizon Issue

John

At the above group issues and concerns are raised and recorded The point is and which is also Susan's concern that it is important the issues raised at Wednesday mornings meeting are nailed down issue by issue. The issue is raised hunted down concluded and documented in central place where it can be accessed by security and legal. Is this being done if so by whom.

Jarnail Singh I Criminal Lawyer







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