Message	E
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From:	Hugh Flemingto	on [IMCEAEX-						
			G	RO				
on	Hugh Flemington <imceaex-< td=""></imceaex-<>							
behalf of	GRO							
GRO								
Sent:	7/1/2013 1:49:21 PM							
To:	Mark R Davies	GRO	]; Alwen Lyons	GRO	]; Martin Edwards			
		GRO	; Rodric Williams [	GRO	]			
CC:	Lesley J Sewell	GRO	; Jarnail A Singh [	GRO	k]; Nina Arnott	GRO		
Subject	t·Re· Legally nriv	leged and confiden	tial					

Is someone re-writing plse? I'm in the parents race right now.......

From: Mark R Davies

**Sent**: Monday, July 01, 2013 01:41 PM

To: Hugh Flemington; Alwen Lyons; Martin Edwards; Rodric Williams

**Cc**: Lesley J Sewell; Jarnail A Singh; Nina Arnott **Subject**: RE: Legally privileged and confidential

My changes/suggestiions below

From: Hugh Flemington Sent: 01 July 2013 13:16

**To:** Alwen Lyons; Martin Edwards; Rodric Williams **Cc:** Mark R Davies; Lesley J Sewell; Jarnail A Singh **Subject:** Legally privileged and confidential

DRAFT - it has gaps / square brackets in

High level points for the Board on the SS matter

- An interim report to MPs and the JFSA has been promised by SS currently intended to be presented next Monday 8<sup>th</sup> July.
- Early indications are that this may say either
  - o There are no systemic issues with the Horizon Computer system but
    - PO has alerted SS to 2 issues (which affected 64 and 14 branches respectively and x transactions over a x period)
    - there are potentially issues with certain of POL's business processes around attitude, support and training in relation to Horizon.

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- PO are meeting SS this afternoon
  - o For an update on their investigation
  - To stress how key it is that what message they give is significant
  - to take issue with some of the recent interactions with subpostmasters and the JFSA in terms of the language they have used
  - o to remind them that they have not as yet used all the evidence PO have provided them with to put themselves in a position where they can make a final decision themselves
  - o to remind them that they should not rely on subpostmasters to make any decisions for them

- o to remind them that JA is expecting an interim report next Monday in which they come to a final conclusion on at least 3 of the cases they have been considering.
- PV will be having a call with JA this Wednesday, with the possibility to escalate matters via a face to face meeting later in the week if necessary
- We need to see this issue in a wider context
  - We process over [X] 6 million transactions a day
  - Over 11,800 branches
  - And to date two anomalies have been identified which suggest a total of 78 transactions might have been affected in terms of the subpostmaster's balance. Moreover, the system picked these issues up
- On the 2 defects we have already found:
  - On the 64 the subpostmasters affected have already been contacted
  - On the 14, we are in the process of writing to the subpostmasters.
  - [Costcutter Rod?]
  - [One of the two defects has already been discussed in a court case (Misra) being confirmed]
- We are preparing a Factual Q & A which we would seek to agree with all key parties (SS, JFSA, MPs, Fujitsu).
- We are seeing what company (possibly E&Y) we could appoint to carry out a review of our business processes to improve them (and to message this to JA on Wednesday).
- [Update on the 4 MP cases?]
- A final report is currently expected in October 2013.
  - This was intended to provide closure on the 4 "best" cases against PO.
  - o [There are also another 29 MP cases which need to be addressed (and will be addressed by the report)]

## Hugh Flemington I Head of Legal

