Filed on behalf of the: Defendant Witness: Steven Paul Parker Statement No.: First Exhibits: SPP1 Date Made: 16 November 2018

Claim No: HQ16X01238, HQ17X02637 & HQ17X04248

IN THE HIGH COURT OF JUSTICE
QUEEN'S BENCH DIVISION
ROYAL COURTS OF JUSTICE

BETWEEN:

ALAN BATES & OTHERS

	ALAI	V DATEG & OTHERO	Claimant
		AND	
	POS	T OFFICE LIMITED	
			<u>Defendant</u>
	WITNESS STATEM	ENT OF STEPHEN PAUL PARKER	_
, STEPHEN	PAUL PARKER o	GRO	WILL
SAY as follo	ws:		

- I am employed by Fujitsu Services Limited (Fujitsu) as Head of Post Office Application Support.
- I am authorised to make this statement on behalf of Post Office Limited (Post Office), the Defendant in these proceedings, in relation to the Horizon Issues trial listed for March 2019.
- 3. The facts set out in this statement are within my own knowledge, or if they are outside my knowledge, I have explained the source of my information or belief.
- In this statement I refer to copy documents attached and marked Exhibit SPP1.

BACKGROUND

- 5. I started working on the Royal Mail Group Account, later called the Post Office Account, in July 1997, before the introduction of Horizon. I have continued to provide support to the Post Office Account in my various roles at Fujitsu throughout the whole of Horizon's life.
- Prior to my work on the Post Office account, I held a number of roles within the IT
 industry, including an in-house operations and support role for critical online
 systems, support consultancy services and design and development role in an

End User Technology group in relation to Microsoft tools for internal and external customers.

- 7. I began working in July 1997 as a support consultant and deputy manager within the Software Support Centre (SSC) for the Royal Mail Group Account, providing third line application support for the Horizon application. Within this role I was the lead designer and part of development team for the internal website providing support knowledge (KEL) database, technical documentation management and operational change control. I also assisted the SSC manager in the provision of the support service and operational management. Although I did not have the formal title, I acted as the deputy manager to the SSC as a whole.
- 7.1 Between December 2009 and March 2010 I was a full time Problem Manager / Operational Manager of the SSC, responsible for the management of incidents through the whole support process.
- 7.2 In March 2010 I became the Manager of the SSC and was responsible for the provision of third line application support to the Post Office Account, including the management of the staff working on the account. The SSC subsequently expanded into a shared service, providing support services to a number of Fujitsu customers, the largest of which is still the Post Office Horizon system. As head of this unit I am currently responsible for strategic support, managing 25 40 staff.

RICHARD ROLL'S STATEMENT

- 8. I have been asked to comment on the witness statement of Mr Roll dated 11 July 2016 put forward by the Claimants in relation to the Horizon Issues trial in March 2019. I worked with Mr Roll while he was employed by Fujitsu in the SSC (I understand from Fujitsu's HR department that this was from 5 March 2001 until 17 September 2004). As explained above, although I did not have the formal title, I acted as deputy manager while Mr Roll was there.
- 9. The Horizon system was rolled out across the Post Office network between 1999 and 2000. In 2010 there was a migration from the system commonly referred to as "Legacy Horizon" to an online version ("HNG-X" or "Horizon Online"). Therefore, when Mr Roll refers to the Horizon system he is referring to Legacy Horizon and where I respond to an assertion made by Mr Roll I am also referring to Legacy Horizon unless otherwise stated. Much of my statement also applies to Horizon Online, however.
- 10. I found Mr Roll to be a conscientious worker and provided him with a personal reference for a position that he applied for after leaving Fujitsu (it was a personal

reference because Fujitsu does not allow staff to provide references on behalf of the company).

- 11. In his statement Mr Roll suggests that there were frequent instances of software problems in Horizon that had an impact on branch transaction data and which Fujitsu resolved "remotely" (i.e. not in a branch), not merely by changing the software but also by frequently changing branch transaction data (by injecting new transaction data and by editing or deleting existing transaction data), without informing branches that such actions were being taken. As I explain below, those suggestions are incorrect and Mr Roll's account of Fujitsu's actions and powers is inaccurate and misleading.
- 12. In order to explain why, it is necessary to have a proper understanding of what Fujitsu was able to do, what the effects of its actions were and the extent to which such actions had any effect on transaction data in branches. This is described further below, but I would like to make some general responses immediately.
- 13. It is correct that the SSC had (and has) the ability to view data in branches and other sources such as data centres remotely (in read-only mode): that is to be expected given their support role which is described in paragraph 26 below.
- 14. Post Office did (and does) not have the same ability what it could (and can) do is view copies of transaction data as replicated from Horizon to a variety of Post Office systems. In Horizon Online, facilities have been added which allow Post Office to remotely examine branch data held in the Branch Database (BRDB) in read-only mode for a variety of business reasons, such as monitoring levels of cash that are in branches based on the data entered onto Horizon by branch staff.
- 15. It is also correct that issues sometimes arose which necessitated changes to the Horizon software. However, this was not something that Mr Roll played any significant part in, as I describe in paragraphs 34 and 35 below.
- 16. It was (and is) theoretically possible for there to be a software problem which could cause a financial impact in branch accounts, but this was (and is) extremely rare and Horizon's countermeasures were (and are) very likely to pick such matters up. In my experience, these problems have always represented a very small proportion of the issues which led to software changes and a very small proportion of the overall issues dealt with by the SSC.
- 17. On the very rare occasion that a software problem which could cause a financial impact in branch accounts arose, it would be investigated and resolved and Fujitsu would determine its impact on the Horizon estate and inform Post Office of any financial impact on branches so that they could be resolved.

- 18. In Legacy Horizon it was possible for the data in a particular counter in a branch to become inconsistent with replicated copies, and Mr Roll appears to be describing this in paragraph 17 of his statement. In that situation there could be remote management by Fujitsu to correct the problem, but branch transaction data was not changed in any way. As explained in paragraph 55 below, the work-round involved replicating the correct data from another counter in the affected branch or from the data centre copy.
- 19. The suggestion that Fujitsu edited or deleted transaction data is not correct. In Legacy Horizon it was not possible to delete or edit messages that had been committed to the message store. See the explanation of my colleague Torstein Godeseth in paragraph 37 of his witness statement dated 27 September 2018 which reflects my understanding and experience of Horizon's functionality.
- 20. In para 18 of his statement, Mr Roll also suggests that in Legacy Horizon he and others in the SSC could "insert transactions and transfer money without the subpostmaster knowing". However:
- 20.1 No Fujitsu personnel have ever had the ability to "*transfer money*" out of Horizon into, for example, an individual's account.
- 20.2 Some members of the SSC were (and some remain) able to insert transaction data. SSC access privilege gave the ability to inject transactions, but appropriate change controls were in place and no such insertion would have happened without complying with those controls.
- 20.3 I should make it clear that, in this witness statement, I am concentrating on what the support process is designed and able to do and not any malicious misuse of these facilities. Malicious misuse makes most things possible, as with any other IT system, however, Horizon had a number of checks and security settings in place that made it very difficult to carry out malicious misuse. In any event such misuse would have been discovered by consistency checks or colleagues (all access was controlled and audited) and would have resulted in instant dismissal. But even a malicious user would not have been able to "transfer money".
- 21. As there is no way in which money could be taken from a branch and moved anywhere else (for example into the employee's bank account), it follows that there was no motive for anyone to do this. It is not clear to me why anyone at Fujitsu would insert transaction data into a branch's accounts without there being a legitimate reason for doing so. Furthermore:
- 21.1 Any transaction that was inserted would immediately cause a discrepancy to arise in the branch's accounts. For example, if a transaction were to be inserted

which stated that £1,000 of stamps had been bought by a customer who paid cash, that would immediately cause a reduction in stock levels of stamps in that branch and the branch would have £1,000 less in cash than Horizon expected it to have.

- 21.2 In other words, although a transaction could be inserted, it would immediately become apparent that this had been done and ultimately it would not benefit any member of staff to behave in this way.
- 22. It is correct that the "remote access" described above could have been carried out without the permission of a Subpostmaster. However, any additional transactions inserted remotely would be identifiable as such from the transaction logs that are available to Subpostmasters from Horizon.
- 23. I will now describe the structure of the Horizon support teams during the period when Mr Roll was employed by Fujitsu before responding to the specific suggestions that Mr Roll makes.

The Horizon Support Teams

- 24. There were four lines of support for Horizon while Mr Roll was employed by Fujitsu and they are described in paragraph 26 below. There are still four lines of support for Horizon today, albeit that some names have changed and some responsibilities have moved around teams.
- 25. It is common within the industry to have a multi-level support model. Generally, as you move up through the levels of support the cost of the staff providing the service increases because they are more qualified. Having said that, there is often overlap of skills between adjacent lines of support and while a team may be responsible for a particular level of support, staff within that team can have skills which allow them to perform a role that is more usually performed by the next level of support.
- 26. The four lines of support for Horizon while Mr Roll was employed were as follows:-
- 26.1 **1**st line: The 1st line involved several different elements:
 - 26.1.1 the Horizon Service Desk (**HSD**)¹ was a helpdesk operated by Fujitsu that branches could contact with issues relating to the Horizon application or the hardware provided in branch by Fujitsu to run the

-

¹ The HSD has also been known as the Horizon System Helpdesk and the Horizon Incident Team.

Horizon application. I estimate that there were around 80 members of the HSD while Mr Roll was employed, who:-

- (a) dealt with straightforward enquiries such as password issues and scheduling engineers to attend branches to investigate reports of hardware issues;
- (b) monitored the live estate and took corrective actions defined in knowledge documents (this role was fulfilled by two units: the System Management Centre (SMC) for data centre events; and the Counter Eventing Team for Post Office counter events. The corrective actions did not involve any changes to any branch transaction data); and
- (c) referred other issues to the 2nd line support function.
- 26.1.2 there was also a 1st line Communications Management Team operated by Fujitsu which specifically focused on communication incidents; and
- 26.1.3 Post Office also operated a 1st line helpdesk for operational issues called the National Business Support Centre (**NBSC**).

If a branch required assistance to attempt to determine the cause of a discrepancy they would contact NBSC in the first instance. Discrepancies are not unusual in a retail system. They indicate a difference between the operator's declaration of cash and stock on hand and the systems calculation and as such are a business operation issue. However, it was not always possible for NBSC to identify the cause of a discrepancy. For example, a user may enter a deposit of £100 into a customer's bank account on Horizon but rather than taking £100 from the customer, they may make a mistake and give the customer £100 as if it had been a withdrawal. In that scenario, NBSC would not have been be able to identify the cause of a discrepancy. Clearly, NBSC is also unable to assist when losses have been caused by theft.

If NBSC were unable to identify the cause of a discrepancy they would often fall back on a default statement along the lines of "this looks like a software issue" so that the SSC would investigate it. However, Mr Roll's statement that "[i]f an error was referred to us then it was extremely unlikely to be due to a mistake made by a postmaster" is not correct. The vast majority of discrepancies investigated by the SSC as pseudo "software issues" were (and are) not caused by software issues.

- 26.2 **2**nd line: 2nd line support was provided by senior members of the HSD and SMC and junior members of the SSC (as explained below, the SSC also fulfilled a 3rd line support function). The 2nd line support function mainly involved staff searching knowledge articles based on the descriptions of issues reported by branches, gathering evidence and applying simple, well-defined work-arounds (often on the phone). An example of this would be resetting passwords.
- 26.3 3rd line: the SSC also provided 3rd line support. The staff that provided 3rd line support had a detailed knowledge of the Horizon application based on documentation and some inspection of source code. They:-
 - 26.3.1 designed, tested and documented work rounds for the 1st and 2nd lines of support;
 - 26.3.2 applied analytical skills to the symptoms and evidence gathered by the 1st and 2nd line functions and undertook in-depth investigation into incidents (incidents are the basic unit of work for the support team and come from helpdesk calls and other Horizon support teams);
 - 26.3.3 undertook complex configuration (configuration items can be used to alter the behaviour of the application) and data fixes which might have required the generation of special tooling;
 - 26.3.4 designed, wrote and documented new support tools;
 - 26.3.5 undertook source code examination, complex diagnosis and documentation (including methods to recreate faults) of new application problems before sending them to the 4th line support group for root cause software fix; and
 - 26.3.6 provided technical support to other internal Fujitsu teams working on Horizon.²

The 3rd line support function used a system called Peak (until 2003 it was called PINICL) to log and manage incidents passed to them which were suspected to be faults. It also maintained a Known Error Log (**KEL**) which describes the symptoms of problems with some analysis of causes, (potential) solutions to the problems and workarounds that might be needed before a permanent solution

² An example of this which applies to Horizon Online is support to the Management Support Unit (**MSU**) who are responsible for the Reconciliation Process documented in SVM/SDM/PRO/0020 (Reconciliation and Incident Management Joint Working Document). The reconciliation process also applied to Legacy Horizon.

can be implemented. The Peak and KEL systems are still in use today and are described further in paragraph 62 onwards below.

- 4th line: 4th line support staff had an intimate knowledge of narrow areas of the system and were (and are) ultimately responsible for the production of permanent fixes to repair the root cause of an incident or problem in the live application. They had knowledge of computer languages which they used to amend source code to fix problem in the live application code. There was often overlap between 4th line and developers, who added new features into the application.
- 27. The structure of the support for Horizon is broadly the same today. One of the main changes is that the HSD function is no longer operated by Fujitsu (it has been operated by Atos since June 2014).

Further context - call volumes and transfers

- 28. Between 1 January 2001 and 31 December 2004 (the years Mr Roll worked for Fujitsu), the SSC received a total of 27,005 calls, meaning that on average 563 calls per month were dealt with over this 4 year period. This is shown by a spreadsheet prepared by a team in the SSC which appears at Exhibit SPP1 (Tab "RRP_Live_Peaks_Into_SSC"). Where (as here) I analyse data in this statement, the analysis is mine.
- 29. Transferred calls (i.e. those not resolved by the SSC) are of interest. A very small proportion of calls transferred to 4th line support would have concerned software errors requiring resolution, so it would be interesting to know the number of calls transferred to them. However, while the SSC have records of the volume of transferred calls, we do not retain records of where they are transferred to and it is not the case that all of these would have been transferred to 4th line support. For example, incidents would often arrive at SSC from internal teams for routing back to helpdesks.
- 30. As evidenced by the data in Tab "RRP Live Peaks Out of SSC" of Exhibit SPP1, an average of 78 calls per month (14%) were transferred to teams outside SSC, for example, to 2nd and 4th line support. This indicates that only a small volume of calls received and escalated to the SSC related to software errors requiring resolution.
- 31. In terms of calls to the HSD, Fujitsu only holds records of the volume of calls made to HSD from December 2008 onwards. I understand from my colleague Sandie Bothick (Fujitsu's Service Delivery Manager) that the HSD received 13,225 calls in December 2008 and 13,005 in January 2009. The witness statement of Angele Van Den Bogerd provides that Post Office's NBSC call

volume data shows an average of 1,096 calls per day were received in the period 2015 to 2018. While these figures relate to different periods, they indicate that only a tiny proportion of issues reported to 1st line support helplines were escalated to SSC.

32. From the SSC, only a tiny proportion of incidents were escalated to the 4th line support team. It follows that only a tiny fraction of incidents raised actually needed to be looked at by the only team who might potentially effect changes in software.

The SSC and Mr Roll's role within it

- 33. I agree with Mr Roll's recollection that there were around 30 individuals working on the 6th floor in Bracknell (i.e. in the SSC) at any one time while he was employed.
- 34. As noted above, the SSC team provided both 2nd and 3rd line support. As with any mix of people, there are (and were) various levels of talent within SSC. Mr Roll was primarily used in Operational Business Change (OBC), which involved supporting the engineers who were opening and closing branches and increasing and decreasing the number of counters in branches. Mr Roll would also have been regularly correcting the application environment after engineers had replaced failed counter hardware and clearing temporary files to increase disk space. This could fairly be described as 2nd line work and it was done by the SSC because it required a higher level of access to the system than other support teams had.
- 35. Some members of the 3rd line support group identified the need for software fixes via source code examination and would pass this on to the 4th line team for a code fix to be written. Mr Roll did not play any significant part in this and was not involved in any extensive source code examination. An application code fix would not be written by anyone in the 3rd line team and he was not involved in the provision of 4th line support
- 36. I disagree with Mr Roll's suggestion that much of the work being carried out by the SSC while he was employed could be described "as "fire fighting" coding problems in the Horizon system." There were times when the SSC was very busy, for example, networking problems causing application issues across the whole estate and data centre outages. But there were only rare circumstances where a coding issue had an estate wide impact and, in those instances, Mr Roll would have been involved executing avoidance actions to mitigate impact to the estate (i.e. following established work-arounds) rather than working on the root cause.

- 37. The SSC had (and has) access to view, but not amend, source code. Senior members of the team would have looked at it from time to time to confirm exactly how the Horizon application would process a given input and what the outputs would be when investigating specific issues or general education on how the system works. However, the access was rarely used. Moreover, Mr Roll was not working at a level where he would be required to review code. His role in the SSC was predominantly following work around processes designed by other people and making configuration changes.
- 38. In support of the statements above relating to SSC workload I have undertaken some analysis of the work carried out by SSC between 1 January 2001 and 31 December 2004 (as stated above Mr Roll was employed from 5 March 2001 until 17 September 2004). My colleague John Simpkins provided the summary data from the Peak system, which I analysed.
- 39. When an incident is resolved, the SSC team member (or technician as they are sometimes called) types a summary of the incident (known as a Final Response) and allocates a response code to the incident in order to classify it. While guidance is provided on when to use each response code (see paragraph 64.5 below), allocation is the subjective view of the technician closing the incident and there is no re-examination of the response codes later to ensure consistency.
- 40. With that in mind, the final response codes that were allocated to incidents (i.e. Peaks) reported to SSC between 1 January 2010 and 31 December 2004 were as follows:-
- 40.1 known issue / work around 35.3%;
- 40.2 admin 27.5%
- 40.3 reconciliation 15.7%;
- 40.4 potential user error 10.9%;
- 40.5 potential software error 8.3%; and
- 40.6 hardware error 1.2%.
- 41. It should be noted that:-
- 41.1 a major part of 1st line's raison d'être is to deal with user error and therefore the percentage of issues attributable to user error would be much higher at 1st line;

- 41.2 very few hardware incidents reached the SSC because they were the preserve of the HSD (i.e. they were relatively easy to spot and therefore filtered out by 1st line support);
- 41.3 8.3% of calls to the SSC (2252) are attributed to potential software errors over these four years. This includes duplicates and does not provide any clarity on the significance of the error corrected. Many software errors, particularly in a new product, were insignificant, such as correcting capitalisation in printed output. I cannot be more precise without examining each Peak and even then it might not be possible to determine how a Peak should have been properly classified (Peaks are essentially notes made by Fujitsu personnel to chart the progress made in resolving an issue and these notes can vary in fullness and clarity); and
- 41.4 Classifying an incident as a "potential" software error does not necessarily mean that there was a software error and, even if there was, it does not mean that the error was one that could have caused a financial impact in a branch's accounts (a large proportion of these would be errors in numerous data centre resident systems that the Subpostmaster never sees errors were often as trivial as the use of "Kg" instead of "kg" on receipts). As stated in paragraph 16 above, such errors were extremely rare. They were all resolved (resolutions include a source code fix, a configuration fix or a workaround).
- 42. Mr Roll's suggestion in paragraph 10 that software issues in Horizon "routinely" caused discrepancies in branch accounts is misleading. In the vast majority of cases such an occurrence would cause a receipts and payments (R&P) mismatch that would be flagged by the branch system as part of the balancing process (the Horizon system carries out self-consistency checks which generate alerts in the event of a receipts and payments mismatch that are picked up by SMC and incidents raised for the SSC) and appear on MSU reporting. These would then be investigated and resolved by the SSC.
- 42.1 Since the introduction of Horizon in 1999 there have been 735 live incidents which refer to "Payments and Receipt mismatch" (i.e. incidents recorded against components of the system providing Horizon service to Post office rather than incidents raised against test systems). This figure has been obtained using a textual search across all incidents where the title or one of the incident updates contains all of the words "receipts", "payments", "mismatch". It should be noted that this is not 735 unique incidents; there will be a lot of duplicates with the same root cause. The only way to determine how many unique incidents there were would be to manually review all of the incidents. All of them were resolved.

- 42.2 These incidents are reported as a result of self-consistency checks carried out by Horizon. It should be noted that a R&P mismatch is not only caused by a software error. It can also be caused by incorrect product reference (configuration) data
- 42.3 Receipts and payments mismatches happened more often during the early life of Horizon (see Tab "All RnP by RCode and Date" of Exhibit SPP1). My analysis of that data shows that there were around 8.6 such incidents per month on average between 1 January 2001 and 31 December 2004 (417 out of a total of 27,005 incidents into SSC or 1.5% of SSC incidents during that period).
- 43. Mr Roll refers to a "perception...that the Service Level Agreements between Post Office Ltd and Fujitsu involved financial penalties payable by Fujitsu to Post Office" (paragraph 12). I am aware that there were Service Level Agreements for issues such as stuck transactions (Fujitsu had 10 days to retrieve transactions that had not replicated from a counter). It is quite normal for contracts such as the one between Fujitsu and Post Office relating to Horizon to have such agreements. The same level of diligence was (and is) applied to all incidents, whether an SLA was relevant of not. The possibility of financial penalties was never a factor for the SSC.
- I do not understand what Mr Roll means when he says that "any discrepancy in the post office accounts had to be resolved speedily" (paragraph 12). There was (and is) a process run by the Management Support Unit (MSU) which involves examination of various system reporting and may result in Business Incident Management Service (BIMS) entries going to Post Office. An incident may also be raised by MSU with the SSC to provide support to the MSU in resolution of the BIMS. These are subject to Service Level Agreements and Mr Roll may be referring to this process. However, if Mr Roll is suggesting that Fujitsu routinely rushed out fixes or workarounds due to SLA time pressure, that is not the case. Fixes would be expedited based on service impact. It would be quite wrong to suggest that they were not done properly because of any SLAs.
- 45. It is correct that there are a limited number of opportunities to release software updates and that these releases could take 6 weeks or more to be released to the live service (Mr Roll's statement, paragraph 13). These longer timescales would be employed for non-urgent updates wrapped up into a consistent set for deployment. On those rare occasions when a problem has an impact on the financial integrity of the system a "hot fix" would be deployed which involved much shorter timescales. I would expect a timescale measured in days not weeks to deploy a hot-fix. Mr Roll also states that a bug could reappear several weeks

- after a coding fix had been released due to software issues. I am aware of only one or two cases where a fix regressed in my time at Fujitsu.
- 46. In paragraph 14 Mr Roll states, "I would reiterate that the main recurring issues were software issues." It is a symptom of working within a software support team that the majority of issues that come in have been attributed to a software issue by, for example, a lower line of support. This can lead to a mind set of "look at all these Horizon errors", but what this indicates to me is that the previous levels of support are functioning correctly, removing the majority of other causes (user / hardware problems). It does not indicate that the majority of Horizon errors could be attributed to software.
- 47. Mr Roll states (paragraph 7) that "[s]oftware programs were written by us to stripout irrelevant data, to enable us to more easily locate the error." The support
 tools are used to filter information and present information to technicians in ways
 that make the support process easier. I am aware of two support tools (also
 known as software programs) that were written while Mr Roll was employed by
 Fujitsu:-
- 47.1 the Smiley support tool written by my colleague John Simpkins, which amalgamates information from various sources (e.g. databases) into a single view pertinent to a particular support task and provides a unified interface to run various tools to achieve a single support outcome; and
- 47.2 another tool (I cannot remember its name) written by my colleague Richard Coleman whose function was to retrieve messages (i.e. data) from the correspondence server to local text files for examination and which was eventually subsumed into the Smiley support tool.
- 47.3 Neither of these tools changed the underlying data in a branch's accounts.

The work carried out by Mr Roll

- 48. Mr Roll states that he would investigate financial discrepancies that had arisen in branches by "work[ing] sequentially through all transactions over the relevant period, and also work[ing] through thousands of lines of computer coding" (paragraph 7).
- 48.1 It is not the role of the SSC to routinely investigate discrepancies.
- 48.2 In very rare circumstances a discrepancy could be caused by a software issue and in those circumstances it might be necessary for the 4th line support function to work through thousands of lines of computer coding to determine the root

cause. However, Mr Roll would not have worked through thousands of lines of computer coding to investigate a discrepancy in a branch: he did not work in the 4^{th} line.

- 49. Mr Roll further states that if SSC was "unable to find the cause of the discrepancy then this was reported up the chain and it was assumed that the postmaster was to blame" (paragraph 10). That is not my experience: it is a simple truth of support that the majority of issues reported in a system are attributable to user action or user misunderstanding of system functionality. Hence, someone working in a support environment analysing a new issue would examine the possibilities of user error as a first hypothesis but any final conclusion is only generated based on the evidence. Where the evidence does not support a conclusion that there is a problem with Horizon, the SSC feeds the existent factual data back to Post Office and might say something along the lines of "all indications are that the branch has made a mistake", but Fujitsu neither attributes "blame" or agrees the final conclusion with the Postmaster
- 50. When an incident is resolved, the SSC team member (or technician as they are sometimes called) types a summary of the incident (known as a Final Response) and allocates a response code to the incident in order to classify it. While guidance provided on when to use each response code, allocation is the subjective view of the technician closing the incident and there is no reexamination of the response codes later to ensure consistency.
- 51. The Peaks that Mr Roll works on while employed by Fujitsu indicate that he dealt with 915 incidents (see Tab "Final Responses" of Exhibit SPP1). To give some clarity on these incidents I have analysed their final response codes that were allocated to them by Mr Roll. He classified them as follows:-

Response code	% allocated
	by Mr Roll
Known issue / work around	61.9
Reconciliation	14.5
Admin	9.3
Potential software error	3.2

52. This supports my recollection that Mr Roll mainly followed work-arounds devised by other people (61.9%) and that he was rarely involved in the detailed examination of potential software errors (3.2%). As explained in paragraph 41.4 above 'potential' software errors do not necessarily mean software errors, let alone software errors resulting in discrepancies to branch accounts.

Remote access

- 53. I understand from Post Office's solicitors that the term "remote access" has been used to describe Fujitsu and Post Office carrying out the following actions when not physically present in a branch:-
- 53.1 accessing branch data in read-only mode;
- 53.2 inserting new transaction data; and
- 53.3 editing or deleting existing transaction data.
- 54. As noted above, it is correct that Fujitsu had (and has) the ability to view data in branches remotely given their support role.
- 55. Mr Roll claims that "[d]uring the course of resolving the software issues, we would frequently access a Post Office counter IT system remotely" (paragraph 15). Mr Roll gives the example of ("when a binary bit would "flip", thus a "1" became a "0"):-
- 55.1 This probably relates to a condition known as a CRC (Cyclic Redundancy Check) error which would happen when a hard drive became faulty at a branch counter.

 Although this is a hardware problem, remedial action was needed by the SSC to resolve. To clarify, this process did not involve changing any transaction data.
- 55.2 As explained by Mr Godeseth in paragraph 35 of his statement, in Legacy Horizon:
 - all counter data was held in a bespoke message store in each branch³ and the data was replicated to all counter positions in the branch and from the branch to the data centres where it was held in correspondence server message stores;
 - 55.2.2 any data inserted into the message store at the data centre (for example reference data or authorisations for banking transactions) would be replicated back to the branch counters; and
 - 55.2.3 selected data was extracted from the correspondence servers to update Post Office's back end systems.
- 55.3 If one of the sets of data on a branch counter became corrupted it would generate an event that would be picked up by the SMC and/or reported to HSD

15

 $^{^{\}rm 3}$ A message means data and transaction data is a subset of the data in the message store.

by the branch (an incident reporting a "CRC Error"). There were a total of 629 CRC errors over the life of Legacy Horizon (see Tab "All CRC by Date" of Exhibit SPP1).

- The issue would be reported to the SSC, who would delete the entire set of data on that counter and replace it with a copy of the data from one of the other sources that had not been corrupted. While this process involves deleting and replacing a set of data, no new data is produced; all that happens is that the replicated data is used to replace the data that has become corrupted from another counter in the branch. It would have been necessary for the SSC to inform a branch before carrying out this task because it is likely that any attempt to use that counter would fail while the process was being carried out. In Mr Roll's capacity as an OBC specialist, he would have been involved in this type of activity.
- Alternatively, Mr Roll's reference to a binary code flipping may relate to a configuration item (an item that can change the behaviour of the application) which can become locked in the wrong binary setting (1, 0). One example of which would be a stock unit lock which, in the wrong state, would prevent updates to stock units within a branch. This issue was corrected by a member of the SSC accessing Horizon remotely, but it did not involve accessing or editing transaction data in any way or re-creating databases.
- 55.6 I cannot think of any other examples of incidents that Mr Roll may be referring to in paragraph 15.
- 56. Mr Roll claims that "some errors were corrected remotely without the subpostmaster being aware" (paragraph 16).
- 56.1 It may be that Mr Roll is referring to issues relating to the end of day concept in Legacy Horizon. Essentially there was a cut-off point for transactions every day at 7:00pm and each counter had to write an end of day message to the branch's master counter to enable the master counter to write a branch end of day message, which would then trigger the data centre to harvest messages (including details of transactions) to Post Office's back end systems.
 Occasionally a counter in a branch would fail to write an end of day message and there was a process for correcting this. The issue would be reported to SSC by way of an incident (either as a result of a call to HSD or sometimes Fujitsu could spot issues via system events).

- 56.2 In lay terms, SSC would force the counter to generate a report based on the data already in the counter. A message injected in this way would go into the audit trail. This would not alter the branch's transaction data.
- 57. Mr Roll also states that, there were some errors where it was necessary to "download and correct the data and prepare it for uploading back on to the post office computer, then call the postmaster to inform him that there was problem and that we needed two or three minutes to correct it" (paragraph 17).
 - 57.1 It is not clear what errors Mr Roll is referring to or how he says they were corrected. The issue referred to could be another instance where the work round of re-creating transaction data from a replicated copy was required as described in paragraphs 55.3 and 55.4 above.

SUMMARY

- 58. In summary, the suggestion that Fujitsu would manipulate a branch's transaction data in a way which was detrimental to a particular Postmaster and undetectable is wrong.
- 58.1 All support action taken by Fujitsu is directed to ensuring that legitimate transactions entered by Subpostmasters are correctly processed by the Horizon application and correctly passed to other POL systems as appropriate.
- 58.2 Any financial corrections required are communicated by Fujitsu to Post Office for execution or approval.
- 58.3 Any support intervention that requires the insertion of a transaction is identifiable in the audit trail.
- 58.4 There is no financial incentive for a support technician to circumvent the controls within the system.
- 58.5 There are strong controls in place to prevent intervention by support staff with malicious intent or misguided attempts at financial gain.
- 59. The statement that issues with coding in the Horizon system were extensive and impacted branch finances is incorrect for the reasons stated above.

KELS AND PEAKS

60. I have been asked by Post Office's solicitors to provide some more information on the two toolsets used to support the Horizon system, the KEL knowledge base

(AKA KEL) and the incident management system (PINICL / Peak). This information is applicable to both Legacy Horizon and Horizon Online except where explicitly stated otherwise.

- 61. Fujitsu use a custom solution, developed and administrated by the SSC, which allows us to record support knowledge into a structure known as a KEL (Known Error Log). KELs record support knowledge which is intended to assist staff in the support and understanding of the Horizon system. KELs do not contain the history of an incident (see my analysis of the Peak system below). KELs are generated for a number of reasons, for example: to explain system behaviour or messages that originate from central and counter systems; to record symptoms and outcomes from incidents referred by help desks or identified as a result of Fujitsu's reconciliation processes; and to record information on issues seen in test environments (resolved before the feature is passed on to users).
- The acronym KEL is a misnomer inherited from a previous system. KEL entries are support knowledge entries and do not have a one to one relationship with errors on the system. There are a lot more general supporting knowledge KELs than KELs relating to specific errors.
- 61.2 Guidelines for the generation and use of KELs are documented in SVM/SDM/PRO/0875 (End to End Support Strategy) section 11 Knowledge Base Maintenance. Although some aspects of this document need revision due to changes in the support structure for Horizon, Section 11 is still fundamentally correct in relation to Horizon.
- 61.3 KELs reflect community sourced knowledge to assist staff involved in the support of the Horizon solution. There are no mandated rules for when a KEL should be created other than a desire to make resolving a problem easier for all concerned. Guidelines exist in SVM/SDM/PRO/0875. Any KELs created or updated are referred to the SSC for approval to provide a basic check that the information at the time of the change is valid.
- 61.4 KELs can be created by the senior people in HSD (2nd line) to supplement their own knowledge base (rather than taking an active role in the KEL process) and the SMC monitoring team. The 1st line helpdesk function do not create KELs (HSD 1st line used their own knowledge base).
- 61.5 A KEL is a living document that reflects support knowledge at a given point in time. KELs are not designed to provide a history of a particular symptom or support process and a particular KEL cannot be considered the definitive source containing all possible information regarding the problem it addresses. It is up to

the technician to check other potentially relevant KELs and information sources (e.g. support guides) and use their analytical skills to determine the right course of action to take in a given situation.

- There have been historic requests to remove large numbers of KELs based on date updated to reduce the number of search results that are returned to help desks when naive search terms were used. The dates given in the KELs, while an indicator of potentially irrelevant support information, are not precise. This led to the concept of "deactivated" KELs (deactivated KELs are removed from the default searches support people use although the user interface allows the user to explicitly request a search to include deactivated KELs). At the time of writing, there are 113 deactivated Legacy Horizon KELs and 1024 deactivated Horizon Online KELs.
- 61.7 For most of its lifetime, there has been no fixed routine for the review of KELs. If a technician recognises an inaccurate KEL as they analyse information they are expected to update in order to improve the knowledge base. Approximately 2 years ago the KEL review forum was introduced. This forum meets weekly to review KELs and update or deactivate as appropriate.
- 61.8 Before creating a KEL there is an expectation that the creator will search the existing information to ensure that it is not duplicated. Because people express information using different words, it is not possible for the system to perform such a check. Human fallibility and unique expression mean that duplicated information is present in the KEL system.
- Archiving: There is no requirement to keep historic support information. Once an item is no longer relevant to current systems it can be removed without any implications to the support of the system. KELs are deleted when they have no value to the support of the current systems. This can happen at any time and is carried out by the SSC who are the final arbiters of what information is currently relevant. That does not mean that all current KELs are still relevant; it may be that irrelevant KELs have not been deleted yet. At the time of writing there are 1.491 deleted KELs.
- 61.10 KEL entries have a single field to record an incident (Peak) reference. This is not a record of all incidents the KEL is relevant to. Generally, it is used to record the Peak that was being investigated when the KEL was created or updated. This is a manual entry and is not checked by the system because a KEL may not have an associated incident. There is no requirement to update the KEL when information in it is re-used to provide guidance on a different incident.

- 62. Peak (not an acronym) is browser-based software incident and problem management system used by Post Office Account for all development, test and support teams except the 1st line help desk. It enables details of the incident and diagnostic progress to be captured in a searchable format and allows the tracking of problems from detection through to resolution. Peak was developed in-house by the SSC from the PinICL system it replaced in 2003. The system has been customised and enhanced over its 15 years of operation and still continues to be developed to Post Office Account requirements today.
- 62.1 When Peak was implemented, data from PINICL was migrated to Peak.
- One source of Peak incidents are the 1st line support teams (including the HSD the NBSC helplines). Peak is also used to process incidents generated by other support units, monitoring and testing teams.
- The structure of a Peak enforces a workflow (it gives a process structure leading to a defined outcome). As a result, the Peak system has also been used to record and progress other items loosely associated with incident management. For example, Release management process, reference data delivery process, Post Office Data Gateway route definition process. So the Peak system contains incidents which do not directly impact the Horizon service provided to the Post Office counters (AKA "Live service"). These additional types of "incident" are differentiated by the Peak type: L = Live service, R = Release management etc
- For most of its life cycle a Peak is assigned to a particular support team and a person within that team who is responsible for the next action on the incident. As the incident is progressed by various members of the support community, they add textual comments and supporting evidence to the Peak to document the progress of the incident. These updates are date / time stamped and form a record of the diagnostic and resolution process. Progress updates cannot be deleted / amended by users once committed to Peak. A Peak may also be transferred between teams and people as it progresses to final resolution.
- A final response code (numeric) is applied to an incident when it has reached its conclusion along with text that supports the response code. Response codes are the subjective opinion of the person closing the incident and are not subject to review but they remain the best way to classify the final outcome of an incident. Response codes and their expected usage are documented in SVM/SDM/PRO/0875 (End to End Support Strategy) in Section 9 Incident closure categories. Although some aspects of this document need revision due to changes in the support structure for Horizon, Section 9 is still fundamentally correct and is relevant to Horizon (Legacy and Online).

- 62.6 The Peak system has no archiving policy. Effective incident management requires that you can track the current issues and those from the recentpast.

 Data retention on Peak has been impacted by a lack of disk space, the primary cause being large evidence files attached to Peaks. I am told by my colleague who maintains the Peak system that:
 - encrypted evidence files are removed one month after the incident is closed; and
 - 62.6.2 due to disk space issues in the past it has been necessary to remove evidence attached to older Peaks.
- 62.7 KEL references can be added to a Peak entry. There is no system check to ensure a KEL has been added since KELs are not relevant to all incidents being processed.
- 62.8 Incident priorities and appropriate usage are described in SVM/SDM/PRO/0875 (End to End Support Strategy) in Section 7 and SVM/SDM/PRO/0018 (Incident Management Process). Incidents with a financial impact on branches are treated as high priority.
- 62.9 Target times to resolve software incidents are described in SVM/SDM/PRO/0875 (End to End Support Strategy) in Section 8.

KEL ANALYSIS

MR COYNE'S KELS

- 63. I have been shown paragraph 5.114 of Mr Coyne's report, in which he says that he has analysed 5,114 KELs to determine the scope and impact of potential Peaks. Mr Coyne explains that out of these 5,114 KELs, he believes he has found 163 that could be of "significant interest" and that he has referred to 76 of these in his report.
- Post Office's solicitors have reviewed Mr Coyne's report and have provided me with a list of KELs that they have identified as being referred to in the report (Coyne KELs). I do not know why there appears to be a difference between this number and the number of 76 quoted by Mr Coyne.
- 65. It is not clear what Mr Coyne means by "significant interest". It may be that he means that a KEL presents evidence of a bug, error or defect in Horizon that has

caused a financial discrepancy in branch accounts. I refer to this as "financial impact" as shorthand in this statement.

66. KELs are written by and for members of Fujitsu's support groups (i.e. all of the teams who support the Horizon solution for Fujitsu) who have a deep knowledge of the design and operation of Horizon, and they are often expressed in a shorthand way. I believe that it would be helpful to explain the significance and implications of the Coyne KELs. Annexed to this statement is a table which contains the initial explanations that have been produced by a team from SSC at my request in the time available.

DR WORDEN'S KELS

- 67. Dr Worden has selected a sample of 48 KELs. A list of these KELs was passed to Fujitsu by Post Office's solicitors (the Worden KELs).
- 68. A table which explains the Worden KELs is annexed to this statement. As with the Coyne KELs, given the limited time available to prepare this statement, the initial explanations have been produced by the team referred to in paragraph 66 above.

STATEMENT OF TRUTH

I believe that the facts stated in)	bis witness statement are true.
Signed: GR	
0.91.00	*************************
Date:	1/18

Filed on behalf of the: Defendant Witness: Steven Paul Parker Statement No.: First Exhibits: SPP1

Date Made: 16 November 2018

Claim No: HQ16X01238, HQ17X02637 & HQ17X04248

Appendix 1

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
1.	wrightm	Payments	5.6 - 5.11	This issue is reported as causing	This issue, referred to as the 'Payment Mismatch' by Mr Coyne, is dealt	The issue caused a receipts and	
	33145J	Mismatch		discrepancies showing at the	with substantively in the second witness statement of Torstein Olav	payments mismatch in the accounts	
				Horizon counter which disappeared	Godeseth.	of affected branches, which was	
				when branches followed certain		detected by the monitoring of system	
				process steps. While a workaround		events by Fujitsu. Post Office were	
				was established by KEL wright		informed and corrected the relevant	
				33145J, it is not clear how many		branch accounts.	
				corrections were required to fix all			
				instances of this or event that all			
				instances were fixed.			

	KEL		Mr Coyne's Report		Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
2.	acha1233J	Unexplained	5.21 - 5.23	Discrepancies between the branch	The cash planning system calculates the branch's cash levels figures from	No impact.
		Discrepancies		cash declarations and the amount	one day to the next. This was a timing issue due to figures from a previous	
		(cash		received by SAP (the cash	day being used in association with other figures from the current day.	
		declarations)		management system). The KEL		
				states that this is not a user error or	This issue affected the figures being used by the back end cash planning	
				anything that can be corrected at	system and did not affect any branch accounts. The KEL exists to deal	
				branch level. This is therefore	with further complaints.	
				consistent with the problem being		
				due to the existence of a software	In the event that there is a discrepancy be tween the amount received by	
				bug.	the Post Office cash centre in a cash pouch returned by a branch and the	
					amount the branch entered on Horizon as having been put in, this would	
					be identified by Post Office and a Transaction Correction for the	
					appropriate amount would be issued.	

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
3.	acha1717T	Unexplained	5.22	There is an acknowledgment that	By way of context, this is a generic KEL relating to the handling of calls	None.	
		Discrepancies		cash declaration discrepancies	concerning discrepancies. There are a number of possible causes for		
		(cash		could be due to an " <i>Unknown</i>	unexplained discrepancies between the cash declaration and figures on		
		declarations)		System Problem".	SAP, including:		
					Subpostmaster has made an incorrect declaration		
					Transactions as recorded on the system do not match what actually		
					happened at the branch		
					Outstanding recovery		
					Withdrawn products		
					Known system problem (these should be monitored for or be easy to		
					spot from events etc.)		
					Unknown system problem		
					This term "unknown system problem" is a term that the KEL creator would		
					have used to indicate that the issue may have been caused by a new		
					(previously undetected) defect, that would follow the normal diagnosis		
					process and will then become a known system problem once fixed.		
					The relevant Peak (PC0202239) relates to an investigation surrounding		
					the possible explanation of a £240 discrepancy. The investigation		
					concluded that the discrepancy was likely to have been caused by human		
					error and it appears that the Postmaster accepted this conclusion.		

	KEL		KEL Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
4.	acha621P	Unexplained	5.23	Evidence of cash declaration	This issue, also referred to as the 'Dalmellington' issue is dealt with	This issue caused a discrepancy in	
		Discrepancies		discrepancies arising from clerks	substantively in the second witness statement of Torstein Olav Godeseth.	the Subpostmaster's outreach branch	
		(duplicate Rem		duplicating Rem In transactions as	Fujitsu identified the branches affected by this issue and gave the	which was easy to identify from the	
		ln)		a result of wrong messages being	information to Post Office to resolve the issue with affected branches.	transaction logs available through	
				presented on the Horizon counter		Horizon and the fact that separate	
				screen.		receipts were printed for each	
						transaction. Post Office issued	
						Transaction Corrections or advised	
						Subpostmasters how to take	
						corrective action to remove the	
						discrepancies.	

	KEL		KEL Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
5.	LKiang3014S	Unexplained	5.24	Issue following multiple cash	This KEL relates to the next KEL (MScardifield2219S) as follows:	This issue may have had a	
		Discrepancies		declarations and trial balance report		temporary financial impact, but it	
		(multiple cash		being inaccurate. On this occasion	 LKiang3014S describes the symptoms of the issue; and 	would have been resolved when the	
		declarations)		the support department was unable	MScardifield describes the cause of the issue.	branch next declared the cash held in	
				to identify the root cause of the		the branch accurately.	
				discrepancy although it was	This was a software/ environmental issue involving the Horizon system		
				reported that a correction could be	struggling to find cash declarations, which would tend to happen if a		
				made at the Post Office counter	Subpostmaster was undertaking multiple declarations in a stock unit.		
				level by redoing the cash			
				declaration using the same amount	This particular instance involved Riposte failing to find one of the Cash		
				already declared. Within KEL	Declarations and thus generating a temporary discrepancy. If left		
				MScardifield 2219S Fujitsu identify	unresolved this would result in a loss to the Postmaster f or this period.		
				the underlying software bug as	However, when the Subpostmaster subsequently declared the cash held		
				being caused by 'cached data' not	in branch accurately, this would generate an equal and opposite		
				being updated via Riposte.	discrepancy that would cancel out the earlier discrepancy.		
					This issue was not resolved, but further diagno stics were added to enable		
					further investigation should the problem happen again.		

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
6.	MScardifield2 219S	Cached Data Delay	5.24	Delay in 'cached data' being updated via Riposte. This resulted in incorrect data being presented in any discrepancy, variance and balance reports. Mr Coyne comments that this is likely to be confusing for the Postmaster and could lead them to making unnecessary modifications if	This KEL relates to the previous KEL (LKiang3014S) as follows: • LKiang3014S describes the symptoms of the issue; and • MScardifield describes the cause of the issue. This is not a 'Live' issue, but something found on a Test rig. Experiments did find that this could occur around once in 100,000 balance calls when the rig was heavily loaded. 13 Live Peaks reference this KEL, each Peak was treated separately and	As above.	
				they are unaware that the problem should clear itself overnight.	the issue was discussed with the Subpostmasters. The work around of subsequently correctly declaring cash declarations was identified and communicated to Subpostmasters.		

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
\pm	DSeddon542	Cash Pouch	5.25	A failure in pouch delivery resulted	The cause of this was that the system was in "Price shopping mode"	This had a financial impact, but when	
	6P	Delivery		in a cash gain when the branch	which can be used to buy, for example, £15 of 1st class stamps. Price	the branch investigated the	
				declaration was carried out.	shopping is not supported for products like cash, so when the branch	discrepancy the failed remittance	
					attempted to remit the cash deliver in while in Price shopping mode the	would have been identifiable in the	
					cash remittance failed.	logs that are available to users of	
						Horizon.	
					In this particular KEL, the remittance was repeated later and was		
					successful. A fix to ignore "Price shopping mode" for Rems was applied to	In addition:-	
					Live in April 2007.	a critical event was writter	
						that will have been picked	
						up by Fujitsu's support	
						teams and Fujitsu will hav	
						advised Post Office to	
						contact the branch; and	
						Post Office's own	
l						reconciliation procedures	
						would have identified that	
						the remittance in was not	
						completed successfully	
						and contacted the branch	
						and resolved the matter	
						with a Transaction	
						Correction.	

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
8.	acha194L	Automated Cash Declarations	5.26	Problem affecting around 15% of kiosk branches that prevented these branches from being able to automatically make cash	Automated cash declarations from self service kiosks failed at random. Analysis shows that this was due to rounding errors on the arithmetic carried out due to use of incorrect data types.	No impact on branch accounts. The business impact of the error is on cash management and the	
				declarations.	The lack of cash declarations have no impact on Branch accounts, but will result in cash planning potentially having incorrect or missing figures and thus failing to calculate accurate amounts of cash to send to the branch. This was a coding error and was fixed in December 2015.	delivery of cash meaning the cash needed at a branch may be incorrectly estimated, leading to late or insufficient cash deliveries. The vast majority of self service	
						kiosks are located in Crown branches and the others are located in large mains branches.	
9.	DSeddon314 Q	Reference Data	5.30	Examples have been found in KEL/ Peak records that indicate Reference Data has an impact upon daily counter activities.	The particular KEL related to the incorrect maximum values being set up in Reference Data and the counter not handling this error correctly. This was caused by a human error by Post Office in the Reference Data. Specifically, it was not possible to rem in a particular commemorative coin because it did not have the requisite Reference Data.	No impact - it was not possible to rem in the coin and therefore it could not be sold by branches.	
					The Reference Data was fixed on 14/3/06 and a code fix to handle the scenario better was applied in June 2006. This did affect a number of branches during the day that the problem was live, but a message was sent out to all branches advising them of the issue and how to correct it.		

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
10.	johnbascoG5		5.31	An Automated Payment transaction	For some unknown reason, the counter was associating an Automated	No impact.	
	222H			was reported as having failed due to	Payment transaction with an invalid client code. There was no fault in the		
				"Unknown Agent Code 3046". Client	Reference Data. The fault was impossible to reproduce, and so not		
				account code 3046 was found to not	understood.		
				exist in Reference Data and the			
				fault was not reproducible when the	Failure to complete a transaction would not produce an error in accounts -		
				problem was analysed and tested. It	a double entry transaction would either all succeed or all fail.		
				was acknowledged that, due to the			
				business impact, a fix would be			
				provided to check and validate the			
				client account code exists in			
				Reference Data before the			
				transaction is committed.			
11.	acha10L	Reference Data	5.32	KEL documents how branches were	Incorrect Reference Data was issued, which had the effect that payments	No impact.	
		Errors		unable to accept cards for rent and	of Council Tax to Vale of Glamorgan Council were rejected. The		
				council tax payments due to	Reference Data was fixed overnight and it all worked the next day. Failure		
				incorrect Reference Data.	to complete a transaction would not produce an error in accounts - a		
					double entry transaction would either all succeed o r all fail.		

	KEL		Ir Coyne's Report	Fujitsu's Comments		
ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
	(if applicable)	No.	(paraphrased)		accounts	
12. MWright14	8 Withdrawn	5.33	Issue involving withdrawn products	When products are withdrawn, there is a withdrawal process which	Temporary financial impact caused	
Q	Products		impacting a branch accounting	requires users to have Remmed Out the relevant products (which involved	by the Subpostmaster's failure to	
			position because the Postmaster	the stock being returned to the stock centres) or the stock would ne ed to	follow the correct procedure in	
			will have products that cannot be	be adjusted. The grace period for the Subpostmaster either Remming Out	relation to the Remming Out of	
			accounted for as there is no	or adjusting the stock was 6 weeks. After the Reference Data was	obsolete stock.	
			remaining Reference Data for them	withdrawn, any unused stock would result in a discrepancy (a change was		
			to later declare that stock item in the	introduced by Impact in 205 which meant t hat this could no longer occur).	Fujitsu was able to resolve the issue	
			accounts.	The assumption was that the branch had actually sold the missing stock	by adding a compensating	
				and failed to record it on Horizon so the stock was removed from the	transaction.	
				system and a cash discrepancy would be generated for its value.		
				In this particular case, the branch failed to Rem Out its unused stock of		
				obsolete products (stamps) within the grace period despite being asked to		
				do so on multiple occasions. This left the Subpostmaster with a problem		
				she could not solve herself, but needed Post Office s upport to do so. To		
				resolve the issue, corrective transactions were added to the Message		
				store in consultation with Post Office at the data centre to reflect the value		
				of the obsolete stock which enabled the branch to roll over correctly.		

	KEL		Mr Coyne's Report		Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
13	wbra5353J	Reference Data Errors	5.34	The customer was charged twice for the same transaction which was reported to be a side effect of errors within Reference Data.	This was a fault involving a self-service kiosk, which resulted in a customer being debited three times, after which the session was cancelled. This was an issue with how the NCR kiosk interfaced to Horizon, which attempted multiple Debit Card transactions with the same ID. NCR diagnosed this as being due to some invalid Reference Data being sent to the kiosk. The fault appears to result from two causes: i. faulty Reference Data (the result of human error), which was easily corrected ii. a fault in the kiosk software, which came from an external supplier	No impact.

	KEL		Mr Coyne's Report		Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
14.	GMaxwell365	Duplicate	5.38	Failures or interruptions in service	This was an issue where approximately 835 transactions were sent to	No impact.
	1K	Payment		with the harvesting process can	Streamline (Post Office's previous payment services provider) on 2	
		Transactions		cause duplicate payment	successive days due to an operational issue in Horizon back end	
				transactions to be processed.	processing. These were identified by Streamline as duplicates and not	
					processed so customers were not charged twice. This also resulted in	
					errors picked up by Fujitsu's Reconciliation service so it was trapped by	
					both ends of the interface. The DRS (Data Reconciliation service) takes	
					inputs from multiple sources (counters, TPS database and FI reports) and	
					compares them and produces reports detailing transactions where they	
					disagree.	
15.	surs357P		5.38	Failures or interruptions in service	Same type of incident as previous KEL at row 14 - same analysis.	No impact.
				with the harvesting process can		
				cause duplicate payment	This KEL additionally states: as no customer accounts have been debited	
				transactions to be processed.	twice no further reconciliation is needed.	
					Decree of further combandian the manner for them hair QUELs is that	
					By way of further explanation, the reason for there being 2 KELs is that	
					this issue occurred in both December 2004 and again in March 2009.	
					However, in both cases both Streamline and Fujitsu picked up the	
					problem.	

	KEL		Mr Coyne's Report		Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
16.	jharr832S	Recoverable	5.41	Acknowledgment that the recovery	This KEL relates to a case where the system was behaving as designed,	There would be no impact if the user
		Transactions		process (in relation to recoverable	but the user in branch failed to answer the questions correctly and did not	followed the recovery process
				transactions) is a complex area.	follow the recovery process properly.	presented by Horizon. If the user
						failed to do this there could be an
						impact due to the user's error.
17.	cardc464Q	Failed	5.42	Particular difficulty in processing a	This KEL does not indicate any software error. The specific scenario	As Mr Coyne acknowledges, in this
		Recoveries		recoverable transactions. In this	described by this KEL would always appear as a failed transac tion at a	case there was no impact on the
				instance the settlement of the	Branch, so it is highly unlikely that any cash was exchanged and the	branch account.
				transaction had not been written	branch or customer was out of pocket.	
				into the Branch database so the		
				recovery failure would have had no	All failed recoveries are monitored by Fujitsu and result in the exact	
				impact on branch or customer	circumstances being checked out and a transaction correction issued in	
				accounts.	the event of a discrepancy.	
					All failed recoveries are automatically identified in a daily report that the	
					security operations team receives (formerly MSU). They review this and	
					raise Peaks for any that require further investigation by the SSC team.	

	KEL		Mr Coyne's Report		Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
18.	seng2037L and acha959T		5.43	These KELs describe how various transaction states may also indicate a failed recovery.	These are both generic KELs describing how support should process specific scenarios found on reconciliation reports. These reports are generated daily for banking/debit card/e top up transactions where the counters, agent and financial information (FI) feeds differ in some way (for example, the counter timed out a transaction but the FI authorised it and ring fenced the funds). They are sent daily to the security opera tions team. Each transaction is checked and sometimes further investigation is required from the SSC team via a Peak. These KELs describe legitimate states that can occur during reconciliation following a failed transaction which is usually recovered from correctly. There are 23 legitimate (normal process) states and 39 error states that a transaction can enter. Each state has a specific meaning depending upon the responses from the Counter, TPS and FI. A legitimate state would be that the TPS and Counter both know about a transaction but the FI may never send information about it (state 6); this is a legitimate state but it would warrant investigation.	There would be no impact if the user followed the recovery process presented by Horizon. If the user failed to do this there could be an impact due to the user's error.

	KEL		N	/Ir Coyne's Report	Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
19.	dsed4733R		5.44	Example where transaction	This KEL refers to a failed recovery report (report of failed recoveries) and	This was a zero value transaction so
	(no 20)			recovery has failed due to a wrongly	in particular some unexpected items in it.	there was no impact on branch
				named recovery script. Jason		accounts.
				Coyne refers to a Horizon system	The existence of the failed recovery report is evidence of routine	
				error arising because of incorrect	robustness countermeasures in place to deal with failed recoveries. In	If the transactions had a financial
				Reference Data.	this case, the unexpected behaviour seems to have arisen from faulty	value then the issue would have had
					Reference Data, which was corrected within a couple of days.	an effect on the branch. However, it
						would have been raised on Fujitsu's
					This KEL refers to problems specifically with an ADCScript -HPBB_REC1	failed recovery reports, investigated
					recovery script. HPBB stands for Home Phone Broadband and it appears	and reported to the POL via a BIMs
					that the transaction would have been a customer application for a Post	report.
					Office Home Phone Broadband service where information is collected	
					from the customer but no payment is made.	

	KEL		N	Ir Coyne's Report	Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
20	PSteed2847N	Incorrect	5.51	Software issues resulting in Horizon	A user had Remmed In some cash to the wrong stock unit. When they	Temporary financial impact which
		Mathematical		applying the wrong mathematical	realised this they carried out a reversal of the Rem In but, due to a	was obvious to the Postmaster (who
		Sign		sign when reversing transactions	software error the value of the Rem In was doubled instead. The reversal	reported the issue) and corrected by
				(i.e. a plus (+) instead of a minus (-	receipt would have informed the user that something had gone wr ong and	Post Office issuing an error notice.
))	in this case they stated that their Rem In amount had doubled when	
					reporting the issue. Presumably they looked at a remittance report or	
					balance report to see this.	
					A Rem In reversal is not a particularly common transaction and it was	
					prohibited as part of Impact changes in 2004. The user has attempted it	
					for a specific reason so if after performing the reversal it hasn't had the	
					desired effect you would expect the user to clearly notice this and raise a	
					call with the helpdesk to query it. Upon confirming the error the NBSC	
					could then issue an 'error notice' to correct any anomaly.	
					It took just 13 days from reporting to active a fast track fix.	

	к	KEL	N	lr Coyne's Report	Fujitsu's Comments			
	ID Short-name		Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch		
		(if applicable)	No.	(paraphrased)		accounts		
21.	cardc5756N	Pouch Rem Out Reversal	5.52	This is an example where the system failed to reverse all items in a multi-line pouch, meaning only the first item was reversed.	This concerned the reversal of a Rem Out of a pouch, a rarely used process, by which when a banch has prepared a pouch returning cash to the cash centre and then realised that they either made a mistake (as happened in this case) or need the money after all. It was not possible to rule out the possibility that this was caused by a software issue, but it was not possible to replicate it so this could not be investigated further. The Rem Out reversal appears to have gone wrong in this case and only part of the pouch contents was reversed, thus leaving some of the value still in suspense.	Temporary financial impact which would be picked up by Post Office's cash centre reconciliation process and corrected by a transaction correction.		
22	GCSimpson1 049L	Foreign Currency Discrepancies	5.54	All currencies in branch doubled up following successful balancing eight days previously.	The discrepancy (between the Horizon record and physical cash) was picked up in branch and a call raised. It appears that this particular incident was resolved by the branch upon monthly balancing. Due to the delay in providing the information to the development team, the lack of any record of this incident having happened previously and there being no further reports of similar problems, we are unable to confirm the root cause.	Temporary financial impact which was resolved when the branch carried out the next monthly balance (when it declared the actual value of currencies held in branch).		

Short-name (if applicable) Insufficient	ID		/Ir Coyne's Report	Fujitsu's Comments	
, , ,		Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
27 Insufficient		No.	(paraphrased)		accounts
Diagnostic Data	IHarvey3527	5.55	Evidences that in certain investigations there was insufficient diagnostic data to be able to fully	The KEL says: 'As this is, at the moment a one off event and clearly no further progress	No impact.
			diagnose an issue.	can be made at this stage, I have therefore closed PC113202 as "insufficient evidence". However, any further occurrences should be sent to APS Counter Dev for investigation.'	
				This is an issue in the transferring of copies of transactional data from Horizon to Post Office's back-end systems. The specific data mentioned here is not financial. The underlying issue was that there was unnecessary validation of copies of Reference data being passed back to Post Office and this validation was removed as part of Impact (a joint working body to introduce improvements to the system and processes) in 2005.	
Stock Gains	Obeng1123 Q	5.56	Unexplained discrepancies (gains) for different stock unit types (Cash and Stamps) was reported. The incident remained unexplained and no record of advice having been provided to Postmasters.	This was a complicated memory loss issue in branch. Extensive searches were made for memory loss issues in test at the time and only one was found and explained (which did not relate to this issue). It therefore appears that this was a one off incident. Due to the passing of time, we're unable to identify the cause, but if the counter software was running short of memory we would expect the counter to display a warning to the user which would have been seen.	Not known due to the age of the matter.
	Rowe 1625	K	K 5.57	incident remained unexplained and no record of advice having been provided to Postmasters.	incident remained unexplained and no record of advice having been provided to Postmasters. appears that this was a one off incident. Due to the passing of time, we're unable to identify the cause, but if the counter software was running short of memory we would expect the counter to display a warning to the user which would have been seen.

	KEL		N	Ir Coyne's Report	Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
26.	dsed525Q	PIN pad	5.68	There was a failure in the	This was a faulty PIN pad. It prevented the Postmaster from carrying out	No impact.
		Failures		Postmasters being able to transact	some transactions but this would not affect branch accounts.	
				various types of transactions		
				including payment transactions		
				using a PIN pad. An error message		
				and code were generated, and a		
				new PIN pad was the		
				recommended solution.		
27.	surs3941P	PIN pad	5.68	There was a failure in the	This appears to have been an issue with a corrupt customer card. It was	No impact.
		Failures		Postmasters being able to transact	set up with no CVM (CVM is something on a card that indicates whether a	
				various types of transactions	PIN or a Signature is to be used to authorise a transaction). SSC suggest	
				including payment transactions	that this was an attempt to do a Balance Enquiry on a Credit Card (which	
				using a PIN pad. An error message	isn't allowed). Reference Data should have prevented that being	
				and code were generated, and a	attempted and it's not clear why it didn't. It could have been a corrupt card	
				new PIN pad was the	that the customer had.	
				recommended solution.		

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
28.	BrailsfordS22	PIN pad	5.68	There was a failure in the	This was a faulty PIN pad. It prevented the Postmaster from carrying out	No impact.	
	39K	Failures		Postmasters being able to transact	some transactions but this would not affect branch acco unts.		
				various types of transactions			
				including payment transactions			
				using a PIN pad. An error message			
				and code were generated, and a			
				new PIN pad was the			
				recommended solution.			
29.	cardc219R	PIN pad	5.69, 5.135	This KEL indicated that PIN pad	The KEL relates to a specific (one -off) hardware issue with the old	No impact.	
		Failures		related issues would usually result	Hypercom PIN pad where the transaction was authorised but not		
				in the recommendation of a new	confirmed due to the hardware fault. The process is request, authorisation		
				PIN pad, regardless of the error. In	and confirmation, however, the final stage of confirmation did not take		
				this case a transaction had been	place. As per the KEL, this was identified as part of the reconciliation		
				declined by the PIN pad but did not	process (i.e. the same DRS reconciliation process referred to above) and		
				get reversed	passed back to Post Office and a Transaction Correction issued		
					automatically. There was no impact on branch accounts, however, the		
					customer was charged twice and they should have been reimbursed by		
					Post Office's back end processes.		
30.	dsed4733R		5.92	Identifies multiple failed recoveries	See analysis at line 19 above.	See analysis at line 19 above.	
				occurring because of a wrongly			
				named recovery script.			

	K	EL	N	Ir Coyne's Report	Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
31.	obengc5933K		5.93	There was a loss of	This is further evidence of the failed recovery report doing its job and	This may have caused a temporary	
				communications following network	alerting Fujitsu to failed recoveries to enable them to investigate them and	financial discrepancy	
				banking transactions and the	make any necessary corrections to accounts by sending a BIMs to Post		
				printing of the customer receipts	Office. If this had not happened, a transaction correction would have		
				resulting in a message to the data	been issued as a result of Post Office's own reconciliation processes.		
				centre timing out. Consequently, the			
				Postmaster was asked to follow	The incident was caused by a complex 'grey' communications failure (i.e.		
				recovery but the transaction was	the network kept switching between good and bad; not solid good or solid		
				only able to recover partially.	bad), which the development team could not reproduce.		
					The KEL gives no reason to suppose that, even if this condition had		
					persisted, the backstop of reconciliation and Transac tion Corrections		
					would not have corrected any resulting errors in accounts.		
					As per KEL, the failed recovery will be centrally reported and investigated		
					via the DRS reconciliation process.		
32.	wrightm33145	Payments	5.116, 5.118	Non-zero trading position.	This is the same issue as line 1 above. See analysis at item 1 above.	See analysis at item 1 above.	
	J	Mismatch					

	KEL		N	/Ir Coyne's Report	Fujitsu's Comments			
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch		
		(if applicable)	No.	(paraphrased)		accounts		
33.	ArnoldA2153	Withdrawn	5.117	This generates the same Receipts	This issue was found during internal Horizon Online testing and fixed	There may have been an issue if the		
	Р	Stock		and Payments Mismatch error	before Horizon Online went live.	branch had continued to rollover		
				message (to KELs in lines 1 and 31)		before the products were reinstated,		
				but in fact relates to a mismatch	In 2016, some products were withdrawn during a trading period when they	however, in the 2 cases recorded,		
				during the balancing of a stock unit	were still being traded. This is contrary to Reference Data procedures	the branches were advised to delay		
				that contains withdrawn product.	and caused an issue in branches that had traded those products.	the rollover until the products were		
						re-instated so no impact on branch		
					A fix was put in place involving the products being re-instated and the	accounts.		
					branches affected rolled over successfully.			
34.	ballantj1759Q	Payment	5.118	Details 3 conditions that may cause	This is a generic KEL ensuring that the event monitoring team raise a call	N/A (this is a generic KEL).		
		Mismatch		a receipts/ payments mismatch that	every time a Receipts and Payment mismatch event is seen. It references			
				may impact on branch accounts.	other KELs that are known issues for specific cases. This is an example			
					of how our monitoring is made to work effectively. All of these call s get			
					investigated and may need manual correction to avoid errors in branch			
					accounts. From a Horizon perspective, none of the calls raised should			
					therefore be left without investigation / resolution.			

	KEL		N	Ir Coyne's Report	Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
35.	acha1357Q	Incorrect	5.120	It is possible for discrepancies to	The issue related to declarations from the same trading period a year ago	There may have been some financial
		Declarations		have been accepted by the	becoming visible again and thus causing confusion. It only affecte d	impact, but there were reports
				Postmaster based upon incorrect	branches that had done a Stock Declaration the previous year but	available in branch that could have
				declarations. The problem could	normally didn't do them. The fix was to change the archiving strategy so	been used to identify incorrect
				arise due to old stock declarations	that all declarations that had not been updated for 6 months were	declared amounts.
				not being automatically removed	removed. A check was made at the time for any bran ches that had old	
				from the system. These	discrepancies that might become current again in the next 2 months (to	Further, a corresponding gain / loss
				could only be removed by making	allow for the archiving fix to be made) and these were removed manually	would occur in a subsequent trading
				zero-value declarations or deleting	by MSC. A	period so that would resolve the
				the stock unit then waiting overnight		issue.
				before balancing.	The initial call was raised on 11th Feb 2011. A central workaround to	
					avoid further issues was implemented under MSC and the official fix was	
					released in June 2011.	

	KEL		N	//Ir Coyne's Report	Fujitsu's Comments		
	ID	Short-name	Paragraph Mr Coyne's Summary		Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
36.	acha3145Q		5.121	Provision of a full support solution	This KEL is cited in the previous KEL dealt with at line 35 and relates to a	There may have been some financial	
				for incorrect stock declarations and	stock balancing problem caused by the user doing some uncommon	impact is is branch process at this	
				discrepancies.	sequence – i.e. not caused by withdrawn products.	stage, it is effectively as if the SPM	
						had wrongly declared the cash or	
						stock and the system will warn them	
						that this does not match the	
						calculated value. In this case it was	
						an old declaration that got included.	
						Redeclaring the cash/stock will fix the	
						issue. If they do not they will roll with	
						a loss this BP/TP but have a gain	
						next TP/BP.	
37.	allend1645p	Horizon	5.129	Provides an example of Horizon's	Horizon allowed the clerk to select 'Debit card' as a method of payment	This is a case of the Postmaster	
		Interface		weak interface controls and lack of	and later switch to 'fast cash' at the end of the customer session. This was	being responsible for errors made by	
		Controls		data entry validation. In a single	a subsequent user error which involved the user at the branch failing to	staff. This would have shown as a	
				sales transaction the user was able	take payment of £500 for the 540 euros.	discrepancy caused by user error in	
				to select and enter different		not taking the payment that was due	
				methods of payment (Debit Card		from the customer and the	
				and Fast Cash). Horizon allowed		Postmaster would be liable for this.	
				the transaction to be settled via Fast			
				Cash when the Debit Card payment			
				method had already been selected.			

	KEL		N	/Ir Coyne's Report	Fujitsu's Comments	desponse to Mr Coyne Financial impact on branch		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch		
		(if applicable)	No.	(paraphrased)		accounts		
38.	acha621P		5.130	The correct screen to successfully	This issue, also referred to as the 'Dalmellington' issue is dealt with	Temporary financial impact which		
				process a cash pouch did not	substantively in the second witness statement of Torstein Olav Godeseth.	was rectified by a Transaction		
				appear resulting in the clerk in an		Correction being issued.		
				outreach branch inadvertently				
				doubling up the amount of cash				
				recorded. The issue appears to				
				have been caused because of an				
				earlier system logout or inactivity				
				which in turn resulted in incomplete				
				checks being conducted by Horizon				
				post logon.				

Short-name (if applicable) Horizon Interface Controls	Paragraph No. 5.132	Mr Coyne's Summary (paraphrased) This enabled Postmasters to carry out "Rem In" transactions without a	Response to Mr Coyne Whilst Remming In currency it is possible to create a transaction with a positive quantity and a zero value.	Financial impact on branch accounts No impact.
Horizon Interface		This enabled Postmasters to carry		
Interface	5.132	· ·		No impact.
		value being entered.	This issue was caused by the Reference Data test team (not following the correct process). The functionality was changed the following year so that amounts did not need to be entered. Auto Rems (introduced around 2004) meant that the content of cash and currency pouches was sent to the branch electronically so when a pouch was delivered, the system automatically told the Subpostmaster what the content was and used that value for the Rem in rather than asking the	
				amounts did not need to be entered. Auto Rems (introduced around 2004) meant that the content of cash and currency pouches was sent to the branch electronically so when a pouch was delivered, the system automatically told the Subpostmaster what the

	K	EL	N	Ir Coyne's Report	Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
40.	PSteed145J	Phantom Sales	5.133	Involved 'phantom' sales appearing	These "phantom" sales were caused by hardware problems and fixed by	No impact If the transaction related	
				on the Horizon counter screen but	replacing hardware.	to stock, when the branch declared	
				which had not been selected by the		their stock and cash the discrepancy	
				user.		would cancel out (e.g. a sale of	
						stamps would reduce the stock of	
						stamps and increase the cash figure	
						by a corresponding amount; when	
						balancing the correct number of	
						stamps should be declared and this	
						will cancel out the effect of the	
						phantom sale of stamps).	
41.	pcarroll1235R	Screen Freezes	5.133	Instructions on how to deal with	These instructions (which relate to issues that do not concern bugs or	No impact on branch accounts	
				environmental issues and hardware	errors in Horizon) were distributed to those who called for help via this		
				are contained in this KEL. Jason	KEL.		
				Coyne says "it is not known how			
				widely these were distributed to			
				SPMs", implying that they should			
				have been.			

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
42	jharr1323L		5.136	Example of a successfully recorded transaction initiated in a Post Office branch (where a customer receipt was generated) which failed to appear in the Post Office Data Gateway.	This relates to a fishing rod licence request not sent to the Environment Agency and was only detected at a later date. In this particular instance, the transaction had been reversed by a user; this is not a software issue. Once a transaction is reversed, all relevant data is discarded and not sent to the AP Client as its effectively as though the transaction never took place (Fujitsu only keep Post Office Data Gateway records readily available for 30 days) but it is committed to the audit store and therefo re any additional investigation would have needed to be undertaken by	No impact.	
					audit). It is not known why the reversal took place. This could be due to fraudulent activity or could be that the customer sought a refund and the money was refunded.		

	KEL		Mr Coyne's Report		Fujitsu's Comments	
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch
		(if applicable)	No.	(paraphrased)		accounts
43.	MArris3433I (no 46)		5.137	The ability of Horizon to erroneously record the same transaction twice after a session transfer to a different counter. This happened with both NS&I (National Savings & Investments) and Network Banking (NWB) transactions. The KEL was passed to a development team to provide a bug fix as part of the S60 rollout but it is unknown if this was ever resolved.	This was a software bug which allowed a transaction to be recorded twice after a session transfer and was a fairly rare circ umstance. This issue was picked up during internal testing and despite numerous attempts development were unable to recreate the scenario. There are no Peaks which refer to this KEL.	No impact (fixed in testing).

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
44.	CharltonJ275	Previous Key	5.139	Counter level corrections made via	A software error in a PDL file meant that when a user used the "Previous"	No impact.	
	2T	Software Error		the "Previous" key led to both the	key for a transaction that used an ADC Script, old and amended values		
				old value and amended value being	were stored and used. This resulted in an incorrect transaction for the sum		
				stored and used in error in the	amount of both the old and amended values being added to the sales		
				transaction. A fix was released in	basket.		
				the Live environment eight days			
				after the issue was first raised.	As the user has used the "Previous" key to go back and amend a value, it		
					should have been obvious to the user if then a completely different value		
					item is added to the sales basket. If, for whatever reason, this was not		
					noticed then the the customer will end up being overcharged as the		
					system will ask the user to take a larger payment. Assuming the user does		
					what the system says there will be no impact to the branch accounts.		
					This issue affected 3 products and only occu rred when "Previous" key		
					was used to correct the amount entered. It was fixed 8 days after it was		
					spotted. A search was made for all branches that had used those		
					products twice within a session and the results were sent to Post Office.		

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
45.	SSur343P		5.141	Example of a declined network	An error in network banking caused the customer's account to be debited	No impact.	
				banking	although the transaction failed at the branch and the Postmaster was told		
				transaction that resulted in money	at the counter that the transaction failed. Banking transactions with a		
				being taken from the customer's	response code of 26 (FI Unavailable, Try again later) would be recorded		
				account.	as zero value transactions at the branch, a DECLINED receipt would have		
					been produced and so no money should have been handed over to the		
					customer. Therefore no impact on branch accounts. On rare occasions		
					the financial institution may have debited or credited the customer bank		
					account despite us not receiving the authorisation. In these instan ces, if		
					the automatic reversals fail to resolve matters then the issue would be		
					picked up as part of the DRS reconciliation process meaning Fujitsu would		
					inform Post Office of what has happened at the counter so that they can		
					liaise with the financial institution to ensure their systems match so		
					customer is not out of pocket. The root cause was between the NBE and		
					the FI, which is outside of Horizon.		

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
46.	LKiang3526R		5.142	Examples of E-Pay transactions crediting the customer account twice although only one payment has been taken.	This was caused by two authorisation agents being active at once, when only one should have been, resulting in the phone being credited with £10 twice and ePay charging Post Office or the phone provider (depending on the arrangement between the two) being charged twice, meaning the customer would have got two sets of top up for the price of one. This is a back end system problem which would be picked up by cou nter	No impact.	
47.	SSur5310P		5.142	Examples of E-Pay transactions crediting the customer account twice although only one payment has been taken.	measures, causing a BIMs to be raised. Similar to the KEL above at line 46. This is a back end system problem which would have had no impact on the branch accounts. Despite a phone being topped up twice at the branch only a single top up would have been recorded in branch along with the required payment for it.	No impact.	
					Again, this is a back end system problem and would need to be resolved by Post Office centrally and would not impact branch accounts.		

	K	EL	Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
48.	pothapragada		5.165	Jason Coyne says "it is	The issue was the ability to declare stock that could not then be	This may have had a financial impact	
	c4359R			acknowledged that simple fixes	transacted (due to Reference Data rules).	but if so it would be due to human	
				ought and were implemented to		error (i.e. declaring that it held an	
				either fix bugs or provide additional	The only impact on a branch's account were if the branch were to actually	item of stock that it couldn't transact).	
				data validation checks".	declare that it held an item of such stock. This is unlikely as the item had	This discrepancy would be removed	
					been withdrawn and should be returned to the stock centre. It should also	if the branch accurately declared that	
					be noted that most branches do not undertake stock declarations as stock	it had no such stock.	
					is normally manged using stock adjustments (which didn't have this		
					issue). Should the stock be declared by mistake by user -error, then a		
					further declaration of the correct (i.e. zero) holdings would resolve the		
					issue.		
49.	Marris4123N		5.165	Jason Coyne says "it is	This was a problem observed during test in Disaster Recovery for DVLA	No impact.	
				acknowledged that simple fixes	transactions - a very rare circumstance, which should be handled		
				ought and were implemented to	correctly, but would have no impact on bran ch accounts in the unlikely		
				either fix bugs or provide additional	case that a branch encountered the issue		
				data validation checks".			
					When recovering a failed counter, the user is asked to input data from a		
					receipt. To handle poor typing there is a check sum which should ensure		
					that it has not been altered. This bug re lates to the fact that not all the		
					data entered is controlled by the check sum. Therefore, when a tester		
					deliberately input incorrect data, the system did not detect it. NB this did		
					not include financial data.		

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
50.	acha2230K	Additional	5.186	Jason Coyne highlights a problem	This issue, also referred to as the 'Local Suspense Account' issue is dealt	This issue had a financial impact	
		Checks		with additional checks which were	with substantively in the second witness statement of Torstein Olav	which was resolved by Post Office	
				implemented to identify system	Godeseth.	writing off discrepancies.	
				errors/ inconsistencies when			
				balancing			
				during branch and references a			
				note within the KEL as follows:			
				"This should never happen -			
				something has gone horribly wrong.			
				Or possibly the checks haven't been			
				implemented as intended."			

	K	EL	Mr Coyne's Report		Fujitsu's Comments		
İ	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
51.	dsed2049S		5.187	Jason Coyne suggests that this KEL	This KEL relates to withdrawn products that were converted to cash on	No impact if the correct process is	
				highlights the lack of system	rollover but the losses are carried forward into the next period instead of	followed for returning the withdrawn	
				communication and/or support	being dealt with there and then.	products to Post Office. In the event	
				communication in respect of certain		that the process is not properly	
				system features which could	Withdrawn products should be sent back by the Postmaster to Post Office	followed, a Transaction Correction	
				subsequently result in errors.	so the branch is not holding stock that cannot be sold.	can be issued to correct any impact	
						on branch accounts.	
					If this process is not followed, the branch will be left with a loss at the next		
					trading period and could be corrected by a Transaction Correction. The		
					stock will also be converted to cash if the Postmaster has purchased it		
					personally, for example. The fix was made to make this clear to the		
					Postmasters.		
					Lange Course in a first thin was a bounded to be a country to the first Thomas		
					Jason Coyne implies this was a bug which took 6 months to fix. There		
					was a minor bug in that the cash value of the withdrawn stock was not		
					included in the current rollover, but delayed until the next rollover.		
					However there was no specific loss to the branch (other than the value of		
					the withdrawn stock which they were responsible for as described).		

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
52.	acha3250R		5.189	The reconciliation process used by Post Office to assist with identifying any accounting differences is not able to easily identify genuine differences and/or differences resulting from external APS transactions from old trading dates.	This was an issue with Post Office's back end reports, caused by timing issues (APS transactions arriving a day late) which were outside of Po st Office or Fujitsu's control. This caused discrepancies in certain back -end reports, which could however be understood by cross checking other reports. This is a "false error" being reported by reconciliation relating to transactions occurring around the end of day, being 7pm. There is nothing wrong in the actual transactions — just an error in the way that reconciliation totals are calculated.	No impact.	
53.	acha1941L		7.6	During the recovery process (when some transactions recover but others fail to recover) it is only the recovered transactions printed on the receipt. The disconnected session receipt should also identify those transactions not recovered. These are printed for the Postmaster to retain.	The KEL says: "This is not really a problem, it is just confusing when investigating a state 4 call. The Disconnected Session receipts will show all the transactions in the session. The successfully recovered transaction needs no reconciliation." This shows that any incomplete information went not to the branch, but to someone in Post Office or Fujitsu investigating a state 4 call.	As there is no reconciliation needed, there is no impact on branch accounts	

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
54	surs1147Q	Failed Recovery	7.7	This relates to the solution to a failed recovery requesting the user to log onto the relevant counter and start the recovery process, but leave the counter displaying the system error message.	While the advice to the user in the KEL is somewhat counter -intuitive and indicates that nothing should be done and the user should wait for the counter to time out, leaving the system error, there is nothing to suggest the recovery was not resolved. The root cause of this issue was an error in Post Office's script relating to the Dangerous Goods products, that resulted in recovery failing. We're unable to tell whether or not the script was corrected. This would have no direct impact on branch accounts, but clearly would	No impact.	
55	wrightm33145	Payment Mismatch	7.9, 7.41	Cited by Coyne.	be very inconvenient as the counter is out of action. This issue, also referred to as the 'Payment Mismatch' issue is dealt with substantively in the second witness statement of Torstein Olav Godeseth.	See item 1 above.	
56	boismaisons1 328M	Disc Space Sizes	9.12	This KEL describes the running commands on counters to assess disk space sizes.	This is an issue with hard disks. Disc space sizes have nothing to do with branch transaction data which in any case at the time (2012) was not stored in the branch.	No impact.	

	KEL		Mr Coyne's Report		Fujitsu's Comments		
	ID	Short-name	Paragraph	Mr Coyne's Summary	Response to Mr Coyne	Financial impact on branch	
		(if applicable)	No.	(paraphrased)		accounts	
57	SeemungalG	Transaction	9.49	Records an instance where	This was an issue when posting transactions from old Horizon to BRDB	No impact.	
	519Q	Amendments		transaction	prior to a branch migrating from old horizon to Horizon Online. In some		
				amendments carried out are	cases, such transactions fell foul of validation in TPS and needed to be		
				causing exceptions.	amended before being sent to Post Office's backend systems. Such		
					amended transactions were also posted to BRDB. Any amendments were		
					related to the trading period they related to and not any financial values.		
					They were only in BRDB to be used if the branch migrated during the		
					current trading period from Old Horizon to Horizon Online.		
					Tip Repair is a back end process to make sure all required transactions		
					get sent to the relevant external systems. There is no effect on the branch		
					accounts.		
58	MHarvey2255	Corrective	9.50	Records the manual addition of	This is a back-end balancing issue caused by missing or invalid	No impact.	
	P (no 64)	Balancing		corrective	Reference Data. The insertion of correction records is done into the TPS		
		Transactions		balancing transactions inserted by	database to allow the branch data to be forwarded to POLSAP. There is		
				SSC affecting the TPS system.	no effect on the Branch Database therefore no effect on the Branch		
					Accounts. It is not understood why this is marked as remote access as the		
					work is done within the Data Centre.		

APPENDIX 2

	KEL		Fujitsu's analysis			
	ID	Nickname	Summary of the KEL	Analysis	Impact on branch accounts	
1.	acha423K	Cash Button	The Cash button on the settlement	This is not a bug, rather it is a feature of how the system	No impact unless the system is misused by	
			screen can be used for either a receipt in	operates.	branch staff.	
			or a payment out of cash. Horizon			
			decides on the context depending on			
			whether the stack total button says TAKE			
			or PAY.			
2.	acha488S	Large	This involved both transactions being	Although the clerk took the money from the customer, the	No impact.	
		Transactions	completed in a single session.	session wasn't settled because £1m is too large for FastCash.		
				The settlement should instead be entered as two £500,000 cash		
				payments. This is an issue with hitting system limits with very		
				large transactions over £1M. This would be very noticeable and		
				there is an avoidance action to take two smaller payments.		
				Looking at the Peak, the Transactions were actually recovered		
				automatically by the system (AP Txns were recoverable in old		
				Horizon) so no impact on branch accounts once recovery was		
				carried out.		
3.	acha508S		Postmaster reports problems with	This was a bug in the handling of multiple bags of coins when	Temporary impact that would have been	
			remming out, in particular differences	being Remmed Out. It was fixed by a code fix issued in April	identifiable from the reports available to	
			between the two receipts which are	2007 and fully rolled out by June 2007.	Subpostmasters. The KEL description states	

			printed after the pouch barcode is		that "differences between the two receipts
			'	The entire to see the second on 40th Feb 2007, and one	·
			scanned.	The original problem was found on 12 th Feb 2007 and was	which are printed after the pouch barcode is
				presumably due to a software update rolled out at that time.	scanned The second receipt (Office Copy)
				Investigations were carried out and a list of affected branches	only shows one bag of each".
				was generated (this is no longer available) and provided to Post	
				Office. NBSC was informed about a workaround to the issue.	It would have been rectified by a transaction
					correction.
4.	acha522T	Cash	This involved two separate cash	This is not a bug, rather the incident appears to be caused by	Impact caused by human error.
		Withdrawal	transactions most likely by two separate	human error of the user not reading the screen carefully when	
			customers as follows:	doing a withdraw limit CAPO transaction after failing to settle an	
				earlier customer basket.	
			customer 1: given £200 in cash		
			customer 2: given £320.90 in cash		
			(being the total value of the stack)		
			(being the total value of the stack)		
			The less was severed by the year not		
			The loss was caused by the user not		
			settling stack in between banking		
			transactions.		
5.	acha2140S	£1m Cheques	If the branch holds cheques to a value of	This will be rare and if encountered it will be highly visible by the	No impact.
			more than £1M, then the value of	Postmaster.	
			cheques cannot be adjusted using the		
			normal Stock Adjustment mechanisms.	The best thing to do would be to rem out the Cheque for £1M	
				and then any further adjustments can be handled as normal.	
6.	acha3347Q		If a stock unit carried forward from	This was an issue for a branch following migration from old	No impact.
			Horizon is deleted before the first trading	Horizon to Horizon Online and only affected a branch if it had	
			period rollover on Horizon Online, the	deleted a Stock Unit after migration and before the first rollover.	
			position of thorizon office, the	action a close of the area migration and poloro are mot remover.	

			check for 'last stock unit' may not be	The issue would be clearly visible as the Branch would be	
			applied properly, and all the stock units	unable to rollover without following a complex work around.	
			can roll over without Local Suspense		
			being cleared.		
			Local Suspense for a particular trading		
			period has to be zero before the branch		
			can be rolled over. Once a stock unit is in		
			the new trading period, it can put		
			gains/losses into Local Suspense and		
			clear them, but this has no effect on		
			Local Suspense for the old trading period		
			- think of them as two separate		
			containers.		
7.	acha3610P	Advantageous	There are advantageous exchange rates	This appears to be a misunderstanding of what exchange rates	No impact.
1 1	4011400101	Advantageous	There are advantageous exchange rates	This appears to be a misuracrotaliang of what exonating rates	No impact.
	donadoros	Exchange	for transactions over certain limits	to use. The "over 500" rate applies to when the sterling value is	no impact.
	donado roi	_			No Impact.
	donadoron	Exchange	for transactions over certain limits	to use. The "over 500" rate applies to when the sterling value is	No impact.
	dondoctor	Exchange	for transactions over certain limits (shown on Foreign Currency report as	to use. The "over 500" rate applies to when the sterling value is	No impact.
	dondoctor	Exchange	for transactions over certain limits (shown on Foreign Currency report as DDE for Euros, DDU for US dollars). In	to use. The "over 500" rate applies to when the sterling value is	No Impact.
	dondoctor	Exchange	for transactions over certain limits (shown on Foreign Currency report as DDE for Euros, DDU for US dollars). In	to use. The "over 500" rate applies to when the sterling value is	No Impact.
	dondoctor	Exchange	for transactions over certain limits (shown on Foreign Currency report as DDE for Euros, DDU for US dollars). In this case the limit was £500.	to use. The "over 500" rate applies to when the sterling value is	No Impact.
	dondoctor	Exchange	for transactions over certain limits (shown on Foreign Currency report as DDE for Euros, DDU for US dollars). In this case the limit was £500. The user pressed 'Buy Euros' and	to use. The "over 500" rate applies to when the sterling value is	No impact.
	dondoctor	Exchange	for transactions over certain limits (shown on Foreign Currency report as DDE for Euros, DDU for US dollars). In this case the limit was £500. The user pressed 'Buy Euros' and entered 600. The exchange rate shown	to use. The "over 500" rate applies to when the sterling value is	No Impact.
	dondoctor	Exchange	for transactions over certain limits (shown on Foreign Currency report as DDE for Euros, DDU for US dollars). In this case the limit was £500. The user pressed 'Buy Euros' and entered 600. The exchange rate shown was the standard exchange rate, not the	to use. The "over 500" rate applies to when the sterling value is	No impact.
	dondoctor	Exchange	for transactions over certain limits (shown on Foreign Currency report as DDE for Euros, DDU for US dollars). In this case the limit was £500. The user pressed 'Buy Euros' and entered 600. The exchange rate shown was the standard exchange rate, not the rate for transactions over the 500 limit,	to use. The "over 500" rate applies to when the sterling value is	No impact.
8.	acha4221Q	Exchange	for transactions over certain limits (shown on Foreign Currency report as DDE for Euros, DDU for US dollars). In this case the limit was £500. The user pressed 'Buy Euros' and entered 600. The exchange rate shown was the standard exchange rate, not the rate for transactions over the 500 limit, the reason being the £500 limit had not	to use. The "over 500" rate applies to when the sterling value is	Financial impact would have been clear to the
8.		Exchange	for transactions over certain limits (shown on Foreign Currency report as DDE for Euros, DDU for US dollars). In this case the limit was £500. The user pressed 'Buy Euros' and entered 600. The exchange rate shown was the standard exchange rate, not the rate for transactions over the 500 limit, the reason being the £500 limit had not been reached.	to use. The "over 500" rate applies to when the sterling value is over £500 (not the Euro value).	

		currency and one of coins). The second	April 2010.	printed. It would have also been identifiable
		, ,	Αριί 2010.	'
		pouch was recorded twice on the		from the reports available from Horizon.
		system, resulting in a loss of £80.		
				It was resolved by a transaction correction
		Two Remittance In slips relating to the		being issued.
		second pouch were output, both		
		identical, as well as one for the first		
		barcode.		
9.	acha4353P	The counter froze while cashing a Postal	This was due to an invalid Postal Order with a negative value	No impact.
		Order and now recovery won't complete	being set up by an external system which resulted in a counter	
		so the counter could not be used The	being frozen.	
		counter was rebooted, but when they	A fix was applied to check the value of Postal Orders coming	
		logged back in they got a Postal Order	from external systems as being positive and this was applied on	
		encashment transaction recovery	15/8/2011. A system fix was made to allow recovery to be	
		message for a negative amount, followed	bypassed on this counter to make it useable again.	
		by the Invalid Value message again.		
10.	acha5226J	When a branch puts through a bureau	This issue was fixed in October 2010	No impact.
		transaction in excess of £5,000 a		
		message should appear on the screen to		
		remind the user to ask the customer to		
		take two forms of ID from the customer		
		to conform with Anti Money Laundering		
		regulations. This reminder prompt is not		
		appearing on the Horizon Online		
		counters.		
11.	acha5259Q	The Postmaster wrote a discrepancy of	It appeared to only affect branches balancing in April 2010 and	Temporary financial impact which would have
		£167.17 to Local Suspense, then this	33 branches were identified as being impacted. Details of these	been cancelled out in the following period by a
		was cleared from Local Suspense as	branches were passed to Post Office.	corresponding discrepancy.
ш			l .	

_					
			normal and the Postmaster selected to		
			make good the losses. At this point the	This was an issue found in the early days of Horizon Online and	
			system printed out a final balance report	was resolved in July 2010.	
			for the trading period with the cash		
			figure amended and nil discrepancy.		
			Normally the system would then come up		
			with a message to confirm rollover but		
			instead went back to the screen asking		
			how the discrepancy was going to be		
			made good.		
12.	AChambers183	Report Issues	A transaction for £6.67 was done at	A timing issue to do with printing reports at a counter. There	No impact.
	3		17:23 and was settled at 17:25. The daily	was no impact on the branch accounts – just confusion due to a	
			APS transaction report was done on a	transaction being missed from a report and the report not being	
			different counter at 17:25 and did not	re-printed when it appeared.	
			include the APS transaction.		
13.	AChambers225		Postmaster sold some foreign currency	This was not a bug, rather an issue in how a Currency	Impact, but guidance on how to correctly
	2R		(1000 euros, sale value: £750). The	transaction was incorrectly reversed on old Horizon.	perform an existing reversal was all that was
			Postmaster realised the transaction had		needed to rectify it.
			been settled to the wrong product in this	Foreign currency transactions consist of two parts: the currency	
			case being cash instead of debit card.	itself, which has a value based on the exchange rate, and	
			Existing Reversal was used to reverse	margin, which is added to cover the cost of the transaction.	
			the transaction, and then re-run correctly.	When the transaction was reversed, the Postmaster entered the	
			When it came to balance at the end of	transaction for the cash settlement part of the transaction. While	
			the trading period, the currency stock	the Postmaster believed the whole transaction had been	
			holding on the system was too high by	reversed, it had not as the margin had not been reversed. When	
			1000 Euros. When corrected, this gave a	the stock unit was balanced, the wrong number of Euros	
			gain on currency of £720 and a cash loss	became apparent. The stock holding was corrected by the	

			of £750, being a net loss to the branch of	declaration of the actual number held. Again, this did not correct	
			£30	the margin, which is generated as part of the currency sale and	
				is not directly linked to the stock.	
				The way Reversals are handled on Horizon Online means that	
				this sort of issue can no longer happen.	
14.	AChambers413		Multiple quantity for stamps/postage	When a quantity greater than 1 is entered for a Smartpost	This may have had an impact but a user should
	4R		label affects cash settlement or	transaction, the Quantity is not reset to 1 when the user moves	have been able to spot it and the sums involved
			subsequent transactions.	on to the settlement screen.	are likely to be small due to the issue affecting
					mails products.
				If the transaction is settled to Fast Cash / Fast Cheque or Debit	
				Card, this doesn't matter, but some users habitually use the	
				Cash (F2) button to enter the cash presented by the customer,	
				then give the customer change as indicated by the new stack	
				total. If this is done, the cash amount entered is multiplied by	
				the Quantity and hence the new stack total is wrong.	
				This was fixed in December 2005 (Reference Data fixed).	
15.	AChambers441	Receipts and	This appears to have been an issue with	This was picked up by Reconciliation Reports(looking for	Temporary financial impact which would have
	3Q	Payments	doing a Transfer Out which was not	receipts and payments mismatches) and investigated.	been cancelled out in the following period by a
	5 4	Mismatch	picked up correctly when balancing.	Toosipio and paymonio momatorios) and invocagatou.	corresponding discrepancy
		MIGHIGION	placed up correctly which balancing.		someoperium disoreparity
16.	AChambers571		Postmaster balancing on counter 1, then	This occurred due to a counter failure around the time EOD	No impact.
'~	1K		completing on counter 2 due to counter 1	activities were happening and thus resulted in a mismatch in	
	IIX		, ,	Reconciliation reports.	
			timing out, causing a discrepancy	Reconciliation reports.	
			between reports.		
17.	Agnihotriv245L	Horizon	The last digit of the exchange rate is	No Financial impact. It was fixed in September 2010.	No impact.
		Online	occasionally being displayed incorrectly		

		Exchange	on the rates board.		
		Rate	on the rates board.		
		rate	The system does use the correct values		
			to calculate the rates -the issue here is		
			with the display only. However, because		
			the display is on the Customer facing		
			rates board there is potential for		
			annoying Customers as they may get a		
			slightly different rate to that advertised on		
			the board.		
18.	AOConnor158l	Transaction	Failed to Harvest a quantity of 11743997	This is another problem with limits. The branch tried to declare a	No impact.
		Limits	pennies as being too large.	cash holding of over £100,000 in 1p and this hit a limit in	
				Reference Data. The fix was to police the system limit on	
				declarations.	
19.	AOConnor5257I		The Postmaster remmed in a cheque for	This is a user error in how Post Office cheques were handled.	Temporary impact caused by user error.
			£3,200, however, it did not show up on	Following advice and Guidance the problem was resolved.	
			his balance snapshot or adjust stock, but		
			it is showing in his Suspense Account.		
20.	arnolda229R		An Open Value Encashment for £5.00	There was a typographical error in the script causing the issue.	No impact (resolved before Horizon Online
			was performed, the transaction was	This issue was found during testing of Horizon Online and fixed	went live).
			authorised and added to the Basket but	before the first counter went live.	
			the counter crashed before the Basket	belefor the mot counter went live.	
			could be settled. On Login Recovery was		
			invoked and a 'Recovery Failure' receipt		
			was printed for £0.00.		
21.	ArnoldA2341L	Currency	All currency codes, in terms of "IMoney"	This was an issue identified by developers regarding the way	No impact.

		Code	objects should be ISO-compliant, or	currency was handled within the counter code. It had no impact	
		Validation	verified by £-sign However, we do not	in the real world it was closed.	
			validate this at all anymore, in order to		
			support future currency codes. This		
			means that junk codes are accepted.		
22.	ballantj020J		Postmaster states that she has sold a	There were 2 issues here:	This may have resulted in a small impact due to
			Lyca top up for £10, the message appear		a failure to follow the correct procedure.
			unable to connect to the data centre then	1.There was an issue with how Reference Data was generated	
			logs Postmasters out.	which resulted in some counter scripts failing. This was fixed on	
				20/08/2010 (2 days after this problem occurred);	
			The transaction request has been	2. The Ref data issue caused an e-pay transaction to fail and	
			authorised and the reversal may not be	the Postmaster didn't handle the recovery correctly	
			effective which will cause an 'E21'		
			reconciliation error.	The failure to handle recovery correctly may have resulted in a	
				loss of £10.	
23.	ballantj2547K		The Transaction Processing System	This is a problem with Smart Post which seemed to write slightly	No impact.
			Total and Counter total values for the	corrupt transactions in that there were missing attributes	
			Number and Absolute Quantity columns	required by back end systems and reconciliation systems, but	
			are the same but the Absolute Value for	are complete as far as the branch accounting is concerned.	
			Counter Total is greater than the		
			corresponding Transaction Processing	This therefore has no impact on branch accounts, but does	
			System Total by £14.80.	result in reconciliation errors which are fixed by amending the	
				transaction copies in the backend systems. The fixes are	
			If the session nets to zero (add up all the	always to dates and not to values.	
			SaleValues for the same SessionId) no		
			reconciliation is needed. If it doesn't, a	This KEL refers to amount mismatches, but the amounts used	
			correction must be made to send the	by the reconciliation are different from those used by	
- 1			data to POLFS (see <a< td=""><td>accounting. They should be identical, but in this case are not.</td><td></td></a<>	accounting. They should be identical, but in this case are not.	

			I	I	1
			href=kel_view_kel.jsp?KELRef=Maxwell	The accounting values are the correct amounts.	
			G460L>MaxwellG460L) and the PM		
			may need to be told about a possible		
			receipts and payments mismatch, or at		
			least watch out in case one is raised.		
24.	ballantj3342L		Reconciliation picked up a scenario	As the transaction failed there was no impact on the branch	No impact.
			associated with a failed banking	accounts.	
			transaction. Specifically, the request		
			from the counter never reached the	This did identify some issues in the way that failed transactions	
			Branch Access Layer.	were handled and why they resulted in reconciliation errors and	
			The application event log shows	these were fixed in April 2010	
			AdminCfg receiving data and causing a		
			VPNKeyChange		
			In this case the request never reached		
			the Authorising Agent and therefore no		
			money was requested, the C0 did reach		
			the Authorising Agent but was		
			unexpected and has caused this		
			reconciliation incident.		
			Instruct MSU that no reconciliation		
			required.		
25.	bambers3553L	Currency	A MoneyGram Send transaction was	This was an issue found during testing of Horizon Online and	No impact.
		Specification	initiated. There are 3 options to define	relates to a "£" sign being displayed when the user is being	
	symbol		the amount being sent:	asked to input an amount in another currency to a MoneyGram	
			i. £ including fee	transaction.	
			ii. £ not including fee	It was agreed not to fix this until a later time (not clear if it ever	

_			T = 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
			iii. Receive Amount excluding	was fixed, however, the MoneyGram product was re -engineered	
			fee.	in 2015 so it would have behaved differently after that time	
			The 3rd option allows a customer to	anyway).	
			specify an amount to be sent in local		
			currency, such as \$300, in which case	This would have no impact on branch accounts, but may have	
			the receiver will get \$300 and the send	caused some mild confusion to the Subpostmaster.	
			amount is calculated in sterling.		
			However, at the input of the receive		
			amount, the prompt appears (correctly)		
			as 'Amount in USD' but the input box		
			(which is a currency datatype) has a '£'		
			symbol present. This leads the user to		
			think that they have selected the wrong		
			option and would lead to incorrect		
			amounts being entered here. Please see		
			the attached screen shot for evidence.		
26.	bambers4236K	Electronic Top	ETU E-voucher for £10.00 is erroneously	This is an issue in the Counter Training service in that it doesn't	No impact.
		Ups (" ETU ")	declined as a New Reversal.	support reversals of E Top ups.	
			The basic problem is that, to support	It was discovered during testing and was agreed that this would	
			ETU Reversals, we rely on the	be a restriction on the functionality supported for Counter	
			Authorising Agent remembering details	Training.	
			of the original ETU transaction. In a CTO		
			we only have an Agent Simulator and it	As this only impacted counter training then there is no impact on	
			is not configured to handle ETU	any Live Branch accounts.	
			Reversals. Given the simplicity of the		
			Simulator it would be very difficult to		
			support ETU Reversals.		
			<u> </u>		

			This as a restriction for CTOs but is not documented in DES/GEN/REP/0006 nor REQ/CUS/STG/0004		
27.	BluerP5546R	Upside Down	For PING transactions (Transaction	This was a cosmetic issue when processing Transaction	No impact.
		Pound Sign	Acknowledgments) £ signs will appear	Acknowledgments on a Training Counter in that the "£" sign was	
			as upside down question marks in the	displayed incorrectly. This has no Financial Impact as it was	
			training counters.	only affecting training counters.	
				This issue was spotted in internal testing and we had no reports	
				of this issue from Live Counter Training Offices. A fix went live	
				in January 2011.	
28.	cardc235Q	Drop and Go	The user initiated a Drop and Go	This was a problem in handling errors correctly in a Drop and	This would have caused a loss in the branch
			transaction for £100 which failed due to	Go script provided by Post Office.	accounts, although the issue was identified by
			timeouts. Following the failure, a success		the Subpostmaster and it would have been
			message was displayed. The user	This was passed to Post Office to fix the scripts.	resolved by a transaction correction.
			settled the transaction and the customer		
			handed over £100. The customer		
			checked the balance and stated that the		
			top up had not gone through so the clerk		
			performed another Drop and Go		
			transaction which was successful. The		
			customer has paid in £100 but the		
			branch account has been debited by		
			£200. Accenture verified that only the		
			second Drop and Go top up was		
			successful.		
29.	cardc339P	Receipt	A Transfer Out of £511 cash was done	The system is behaving correctly and there would be no	No impact - the Transfer Reports and the

_	1	5			
		Printing	on counter 14, session id 14-2966714-1.	financial impact on the branch account, but the Postmaster may	Transaction log will show exactly what has
			A corresponding Transfer In was done	be confused as to what exactly has happened.	actually happened.
			immediately afterwards on counter 2,		
			session id 2-2046304-1. Before the		
			Transfer In had completed, a receipt with		
			the wrong session id (14-2966714-1)		
			was printed. After the Transfer In had		
			completed, the correct receipt was		
			printed.		
			The extra receipt, which is almost		
			identical to the actual Transfer In receipt,		
			is quite confusing. It may lead the		
			Postmaster to suspect that the transfer		
			has been carried out twice, when in fact		
			it has not. Advise the Postmaster to use		
			the 'Preview' rather than the Print button		
			if they wish to view the individual		
			products being transferred.		
30	cardc427T		The transaction appeared as a state E26	This was an issue with failed banking transactions and then	No impact. Following a failed banking
			on the NB102 Section 2 Link report.	recovery from a subsequent counter failure using the same	transaction the next banking transaction may
				identifiers. Some of these appeared in reconciliation reports	reuse the same unique reference. This will
			This issue has also resulted in a	when they shouldn't be and so causing additional work to	cause that transaction to fail also as the
			transaction being reported as both a	Support teams.	authorisation software knows the transaction
			State 4 and State 6 - see PCPC0244934		previously failed and will not pass it on to the
				However as these are all failed transactions they are all for zero	FI."
			PC0197368 was fixed and released as	amounts and so have no impact on branch accounts.	
			part of release	·	
			<u> </u> '		

		CTR01 22 01 00 RELEASE (June		
		2010).		
		Unfortunately the change was regressed		
		, , ,		
		as part of a BAL change in February		
		2015 - see peaks PCPC0243030 and		
		PCPC0241771. Another fix is in		
		progress.		
31	cardc2326R	The user will usually count out the cash	The system is operating as designed and no change was	If the correct procedures were followed there
		to be paid before pressing Fast Cash,	requested by Post Office.	would be no impact.
	End-of-session	because once they have pressed Fast		
	sales prompts -	Cash then the amount to be paid out is	There may be confusion in relation to the way Sales Prompts	
	usability issues	reset to zero and the stack disappears.	are handled at the end of a session.	
		However, if the transaction results in a		
		sales prompt then the stack is not		
		cleared and the amount payable remains		
		on the screen. If the user selects the		
		sales prompt and transacts another		
		product, this is added to the stack and		
		the 'Total Due To Customer' is updated		
		by the relevant amount.		
		"		
		If the user is distracted or busy then they		
		potentially pay out the new amount in		
		addition to the original amount. The		
		system is working as designed and		
		Postmasters should be referred to the		
		. Total and and and to the		

		NBSC.		
32.	cardc3335R	A call was raised with e-pay to determine	Not a bug. Certain E Top Up products had been withdrawn but	No impact.
		why requests were being declined. This	the Reference Data had not been updated to remove them from	
	Vodafone Text	is e-pay's response: The reason for the	the counter. This meant that e-pay declined the requests.	
	Pack Vouchers	Vodafone £10, £15 and £20 Text Pack	Following the investigation, then the Reference Data was	
	being declined	vouchers being declined by e-pay is	updated to remove the products from the counter the following	
		because they were deactivated on	weekend.	
		request by Vodafone. We sent out a		
		Product Configuration document in May		
		detailing this change. This document was		
		sent to Dave Cooke at Fujitsu as well as		
		Clare Tetley and lain Gilbert at Royal		
		Mail. The deactivation was rolled out on		
		June 1st.		
33.	cardc3415N	When a branch migrated from Horizon to	This was a problem in the migration of a branch from old	No impact - the figures post migration were
		Horizon Online, differences were	Horizon to Horizon Online.	correct and the issue down to an inaccurate
		reported between the 'Pre Quantity		pre-migration report.
		Move' and 'Post Quantity Move' figures.	The report produced pre-migration on the old Horizon didn't	
			take into account a Transaction Correction carried out in the last	
			trading period so adjust stock levels. The report produced post	
			migration was correct.	
34.	cardc5946P	Halifax / Bank of Scotland bank cards	Branches with an "&" in their name were resulting in Banking	No financial impact on branch accounts.
		declined with response 05 - 'do not	transactions being declined by Halifax / Bank of Scotland.	
		honour'.	No information was given by Halifax / Bank of Scotland	
			regarding why they are declining the cards. This was fixed by	
			May 2011.	

0.51				
35.	CCard1223Q	Counter hangs when attempting to clear	It would appear that an Invalid option was presented on the	No impact.
		local suspense during stock unit rollover.	menu of options available when settling local suspense. This	
			seems to have been fixed shortly afterwards.	
36.	CCard4658N	The stock unit balance report only	Buttons were introduced to record when cash was added and	No impact.
		includes figures for Add or Remove Cash	removed due to variances being spotted. However the	
		transactions done in the current	behaviour of these was not carried forward from one balancing	
		balancing period. It should however	period to the next and so caused confusion.	
		show the cumulative total since the start		
		of the trading period.	When the problem was identified, the buttons were "padlocked"	
			and a fix was issued in March 2006.	
37.	CharltonJ222L	Log on event timestamp can be after the	The log on event appears to be recorded at the time the log on	No impact.
		log off and other associated events when	is processed by the HBS server, but the other rep events are	
		looking at rep events for the HBS Kiosks	recorded against the "DateTime" field in the incoming message .	
38.	CharltonJ2752T	See item 24 of Appendix 1.	See item 24 of Appendix 1.	See item 24 of Appendix 1.
39.	CObeng1123Q	See item 44 of Appendix 1.	See item 44 of Appendix 1.	See item 44 of Appendix 1.
40.	acha4349K	Reconciliation reports relating to declined	This has no impact on the branch but caused unnecessary work	Zero value transactions have no financial
		e-pay transactions are not clearing down	for the Fujitsu and Post Office's reconciliation teams. Issue was	impact on branch accounts.
		correctly. The affected transactions are	fixed on 11/10/2010.	
		zero value, and have been declined by e-		
		pay.		
41.	acha4745R	This was an issue relating to back end	KEL suggests issue was with reconciliation reports not being	Not known.
		reconciliation where there was a £20	(manually) processed correctly. Peak PC0219762 applies. This	
		difference between 2 totals relating to	is due to a recovery performed at the branch on the following	
		millions of pound worth of LINK	day which reversed the transaction. IT caused confusion in the	
		transactions.	reports.	
			This was raised by POL's reporting systems.	
\Box				

42.	acha5650L	A user logged into a counter where there	Bug in the recovery process that could post transactio ns to the	No impact.
		was an unsettled banking transaction	wrong TP / BP. This would result in 2 discrepancies in 2	
		requiring recovery, which had been done	separate periods which would cancel out, so no long term	
		in stock unit AA.	impact on Branches.	
		Stock unit AA was still in TP 12 BP 4.	Fix issued in June 2010, but in theory could impact counter that	
		Stock unit BB was already in TP1 BP 1.	migrated and hit this problem on the day of migration to Horizon	
			Online until September 2010 (when migration completed)	
		Recovery completed successfully,		
		correctly writing the transaction and its		
		settlement into stock unit AA, but for TP		
		1 BP 1.		
		The stock unit was short by the amount		
		of the banking transaction in TP 12 BP 4,		
		but then had a matching gain in the		
		following period.		
		If the TP/BP is incorrect, but the stock		
		unit will roll into that period in the future,		
		then this problem will cause a		
		discrepancy in the current period, but it		
		will be balanced by an equal and		
		opposite discrepancy in the future.		
		Advise the PM of this.		
43.	acha633R	The Settle Gain/Loss Centrally products	This is an issue identified by Post Office rather than a branch in	No impact.
		have a minimum transaction value of	that branches were being allowed to Settle Centrally small	
		£150 and should not be available if the	losses (limit should be £150 or more). This was identified on	
1		2 100 and should not be available if the	103363 (IIIIII STICUIU DE £130 OF HIOTE). THIS WAS IDENTIFIED OF	

		discrepancy to be cleared from Local	15 th May 2010 and the fix rolled out to all branches by 5 th July	
		Suspense is less than £150. Horizon	2010	
		Online does not appear to check the		
		minimum value when building the pick		
		list and so branches can choose settle		
		Centrally for any value.		
AChambers253		This was an issue picked up by the	Unclear what branches would have done at the time, however	Any impact would have been very minimal,
L		reconciliation checks due to smart Post	the impact is likely to have been very small (pence rather than	pence rather than pounds.
		not correctly checking that the pre-paid	pounds). This was fixed in 2005.	
		amount for postage was less than the		
		actual amount and then attempting to		
		generate a postage label for a negative		
		amount		
AllenD2519J		POLSAP report that a particular TC or	Back end problem, involving data sent to POL from a PO client.	No impact.
		TA is missing from the expected BLE file.	This is an issue caused by incorrect Reference Data with	
		The TC / TA entry is actually present in	passing data to POL's Back end systems (POL SAP) and may	
		the BLE file, but it lacks the TC / TA	delay the processing of a TA / TC.	
		Reference value which allows POLSAP		
		to identify the item.		
AllenD429U		One of the central systems failed during	Looks like a back end problem, with no impact on branches	No impact.
		the evening and when it restarted it	This is a problem in the data Centre which delays passing data	
		picked up the wrong time, which meant	to Post Office's back end systems. However, it has no impact	
		that when it was trying to decide whether	on Branch Accounts.	
		a Txn happened before or after 7pm (the		
		EOD cut off) if got the answer wrong and		
		this meant that some data was		
		associated with the wrong day in back		
		end systems.		
	L AllenD2519J	L AllenD2519J	Suspense is less than £150. Horizon Online does not appear to check the minimum value when building the pick list and so branches can choose settle Centrally for any value. AChambers253 L This was an issue picked up by the reconciliation checks due to smart Post not correctly checking that the pre-paid amount for postage was less than the actual amount and then attempting to generate a postage label for a negative amount AllenD2519J POLSAP report that a particular TC or TA is missing from the expected BLE file. The TC / TA entry is actually present in the BLE file, but it lacks the TC / TA Reference value which allows POLSAP to identify the item. AllenD429U One of the central systems failed during the evening and when it restarted it picked up the wrong time, which meant that when it was trying to decide whether a Txn happened before or after 7pm (the EOD cut off) if got the answer wrong and this meant that some data was associated with the wrong day in back	Suspense is less than £150. Horizon Online does not appear to check the minimum value when building the pick list and so branches can choose settle Centrally for any value. AChambers253 This was an issue picked up by the reconciliation checks due to smart Post not correctly checking that the pre-paid amount for postage was less than the actual amount and then attempting to generate a postage label for a negative amount AllenD2519J POLSAP report that a particular TC or TA is missing from the expected BLE file. The TC / TA entry is actually present in the BLE file, but it lacks the TC / TA Reference value which allows POLSAP to identify the item. AllenD429U One of the central systems failed during the evening and when it restarted it picked up the wrong time, which meant that when it was trying to decide whether a Txn happened before or after 7pm (the EOD cut off) if got the answer wrong and this meant that some data was associated with the wrong day in back

47.	cardc4027Q	This was a problem in incorrectly handling a transaction which had been rejected by the PIN PAD resulting in a spurious reconciliation error on a report.	The issue first occurred in 2011 and another similar issue occurred in 2013. It appears to be related to the old Hypercom PIN Pads which were replaced after the second occurrence of this issue so no further action was taken	No impact.
			As the transaction had been clearly declined, then there would be no financial impact at the Branch.	
48.	cardc5444K	The Postmaster received a Planned Order as follows: Based on the last declared Cash on	In a Shared SU, then it is possible to make multiple Cash Declarations from different tills which are added together.	Temporary impact due to human error.
		Hand figure of £97,875.00 notes + £9,156.29 coins on 13.07.2010 you will need to remit to	In this case a Cash Declaration had been made accidently for Till 16 (instead of Till 1) which resulted in the value of cash being doubled.	
		the Cash Centre £85,000.00 in notes on your next scheduled collection day.	This should have been spotted when the branch balanced. However, before then the Cash Planning identified that the	
		The PM had declared cash for all his stock units on that day, however his actual Cash Declaration value was much	Branch had too much cash and asked for some to be returned. This is a case of branch user error and there was no actual	
		lower than the Planned Order cash declaration value. The Planned Order	impact on the accounts, once the spurious Cash Declaration was identified and removed.	
		asked him to remit too much cash. The PM normally used Till Id 1 for his shared stock unit, but had accidentally		
		done a declaration with Till Id 16 during the previous week. He was unaware that the Till 16 declaration was being added		

	to every overnight cash declaration sent	
	to the cash centre.	