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Date: 02 August 2013
Our Ref: AC2/37142
For the urgent attention of H Flemington and S Crichton

Dear Hugh and Susan,

Horizon Issues and Disclosure

I enclose for your urgent attention an advice prepared by my colleague Simon Clarke. I am sure you will appreciate that the advice is sent as part of our brief to advise on the impact of Horizon issues and to protect the reputation of POLtd. It is fully accepted that you may wish to take a second opinion on the views expressed.

The process of file review continues and the Martin will be reporting to you as before. No doubt you will contact me if you require any clarification of the matters raised by Simon's advice.

Yours sincerely

Andy Cash