

Message

**From:** Susan Crichton [IMCEAEX-  
\_O=MMS\_OU=EXCHANGE+20ADMINISTRATIVE+20GROUP+20+28FYDIBOHF23SPDLT+29\_CN=RECIPIENTS\_CN=SUSAN+20CRICHTONCE  
DC28-49AB-8F0F-BE4237A4AD4F] [GRO]  
on Susan Crichton <IMCEAEX-  
behalf \_O=MMS\_OU=EXCHANGE+20ADMINISTRATIVE+20GROUP+20+28FYDIBOHF23SPDLT+29\_CN=RECIPIENTS\_CN=SUSAN+20CRICHTONCE  
of DC28-49AB-8F0F-BE4237A4AD4F] [GRO] [IMCEAEX-  
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DC28-49AB-8F0F-BE4237A4AD4F] [GRO]  
**Sent:** 09/07/2013 10:56:15  
**To:** Paula Vennells [GRO]  
**Subject:** Re: Thoughts

Alwen Hugh and I it was Lesley as well but she has gone to the House of Parliament to help brief Jo S - also Angela is around so will try and get her to help.  
BIS - have asked for data so we are pulling that together for the briefing. Later this pm would be best  
Susan

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**From:** Paula Vennells  
**Sent:** Tuesday, July 09, 2013 10:49 AM  
**To:** Susan Crichton  
**Subject:** Re: Thoughts

Thanks - do you mean everyone is, as there are multiple angles? If so, that's great, when would be a good time for a call?

Paula

Sent from my iPhone

On 9 Jul 2013, at 11:45, "Susan Crichton" <[GRO]> wrote:

We are working thro this and will have thoughts later today which we can feed in.  
Susan

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**From:** Paula Vennells  
**Sent:** Tuesday, July 09, 2013 10:42 AM  
**To:** Susan Crichton; Mark R Davies; Alwen Lyons; Lesley J Sewell; Martin Edwards  
**Cc:** Theresa Iles  
**Subject:** Fwd: Thoughts

Mark, thank you for this.

All, if you could do something similar - half a dozen points on what you think we need to do next, re., your own areas and overall. It will help define next steps. See below.

Susan, re., point one below - do you have a proposal/something in writing as to what the next legal steps are, or is this referring to the general conversation last week re the external lawyers code of disclosure?

I spoke with Alice this morning: as I expected (and rightly) Alwen and I need to give an oral update to the Board tonight and she would like a paper tabled and discussed next week at the Board meeting.

I will call Alwen shortly and then I expect we will need a next steps conference call this pm - but will confirm after the call.

Paula

Sent from my iPad

Begin forwarded message:

**From:** Mark R Davies [GRO]  
**Date:** 9 July 2013 09:04:07 BST  
**To:** Paula Vennells [GRO], Alwen Lyons  
[GRO] Susan Crichton  
[GRO] Martin Edwards  
**Subject:** Thoughts

All

Some thoughts on next steps.

1. As well as the three initiatives we need something else which can somehow resolve one way or another the suggestion of miscarriages of justice. In addition to the legal process Susan has outlined.
2. SS will have to be involved: they have positioned themselves with the MPs as crucial independent voice.
3. We need to find ways of supporting them in areas where they do not have expertise, particularly as the report is now more about training and support than Horizon issues.
4. That support needs to look with them at all the cases brought by MPs and JFSA and reach conclusions by autumn.
5. Do we then need to resource independent team alongside SS, headed by a QC or some such to produce the final report?
6. During period between now and autumn we need to offer meetings with the likes of Jo Hamilton and others, and develop a comms strategy for the BBC.

All just views and thinking aloud but hope helpful.

Mark

Sent from my iPhone