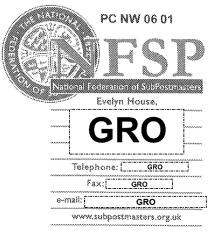
CIRCULATION:

NEGOTIATING COMMITTEE

CB/SM

PC NW 06 01

18 November 2004



General Secretary: Coun Baker Senior Assistant General Secretary Kevin Davis Assistant General Secretary Markyn Stordart

CIRCULATION: NEGOTIATING COMMITTEE

Dear Colleague

Debt Recovery - Horizon

Further to earlier correspondence please see the attached received today.

Could I have any comments you would like to make as soon as possible.



Colin Baker General Secretary

Enc.

Version: Version 1.1

In Confidence

Date: 18 November 2004

Document Title:

Debt recovery -Horizon related errors.

Document Type:

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Release

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Abstract:

Debt recovery -Agent's debt for Horizon related errors.

Document Status:

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Comments To:

Jennifer Robson, Debt recovery manager,

Client Accounting and Cash Management,

GRO .

Comments By:

Preferably In advance of our POL/NFSP liaison meeting on 10th

December 04

Distribution:

Colin Baker, General Secretary

National Federation of Sub

Postmasters

Version: Version 1.1

Date: 18 November 2004

In Confidence

1. PURPOSE/SUMMARY

This document has been prepared to propose changes to the debt recovery process in CACM for issued error notices.

The current process has been in operation now for 1 year and has generally settled down into business as usual.

In summary we intend to:

- · Take out one of the two telephone reminders
- Rationalise the concurrence process

2. OBJECTIVE

The objective of our debt recovery process is to achieve a 100% success rate in proven charge errors brought to account and made good. The only exceptions will be where there has been a dispute that on investigation has been upheld or, as referenced in the Liability for losses policy, agreement has been given by the retail line representative to write off the loss to their profit and loss account.

The objectives of this new proposal are to improve the timescales for recovery of monies and support our drive to clear cases outstanding as we move into IMPACT S80 planned for summer 2005,and reduce the time spent in the Retail line on concurrences..

3. THE PROCESS

The diagram at Appendix A illustrates the debt recovery process for Horizon related errors as it is now

The diagram at Appendix B shows the changes we intend to deploy – the shaded boxes illustrate key changes. The process description for the revised process is as follows:

3.1.Box 1 -5. The process commences when following an analysis and investigation of the streams of transaction data received in CACM an error at the branch is identified. The error notice advises the subpostmaster of the results of the balance for the week in question in addition to the amount of the discrepancy to which the error notice relates. The debt recovery team (Agent's debt team 2) will despatch the error notice and the evidence to the branch after entering the relevant information on to the error notice database. For the branches managed as multiples a report is prepared for the appropriate nominee of those error notices despatched to his /her branches.

The approach covers both claims (amounts due to subpostmaster) and charges (amounts due from subpostmaster) However claims are not pursued beyond reminder.

3.2. Boxes 6 through to 18 cover the process where the sub postmaster may query or dispute the error. The error notice displays a

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phone number for disputes and queries, for example if a postmaster wishes to clarify the explanation on the error notice or would like to obtain more information.

If appropriate the subpostmaster will be asked to support the claim with evidence that the error notice should be cancelled.

There are 2 potential outcomes from this.

- I) If the query is resolved or the dispute upheld the case is closed (boxes 11 and 13) and the subpostmaster is advised.
- II) If the error notice is upheld and the subpostmaster does not bring it to account the case is referred to the reminder team after the error notice has been confirmed as valid (box 19.) see inset box also on the process map.
- 3.3. Boxes 19 –29 cover the process for the telephone reminder to the sub postmaster asking him to bring the error notice to account (both charges and claims). There is an acknowledgement here also that the subpostmaster may wish to query or dispute the error notice. Again the outcome will be either that the dispute is upheld or the case is referred for recovery. The lower level detail of this process covers for eventualities where the postmaster is unavailable for whatever reason. In those instances a further "first reminder" call will be made.
- N.B. For the national multiples the contact will be as now via the agreed nominee for the branch.
- 3.4. Boxes 30—36. This part of the process covers the concurrence process, where appropriate, to deduct amounts that have not been brought to account from remuneration or for the hardship process to be invoked.
- 3.5 Boxes 37 –44. Once action has been agreed the amounts are recovered and the accounting completed.
- N.B. Boxes 32&33 Concurrence requirements. As now the concurrence requirements are all cases for rural and multiples and >£300 for urban. However to minimise the impact in the retail line and speed up this part of the process we are introducing a "silence is assent" process. So, if Debt Recovery has not received a response to the concurrence request within 7 days the deduction from remuneration will go ahead. If an out of office indicator is flagged then Debt Recovery will approach the person named as cover for the RLM.

4. TIMELINE

The arrows at the top of the process map indicate approximate timescales.

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PHASE3

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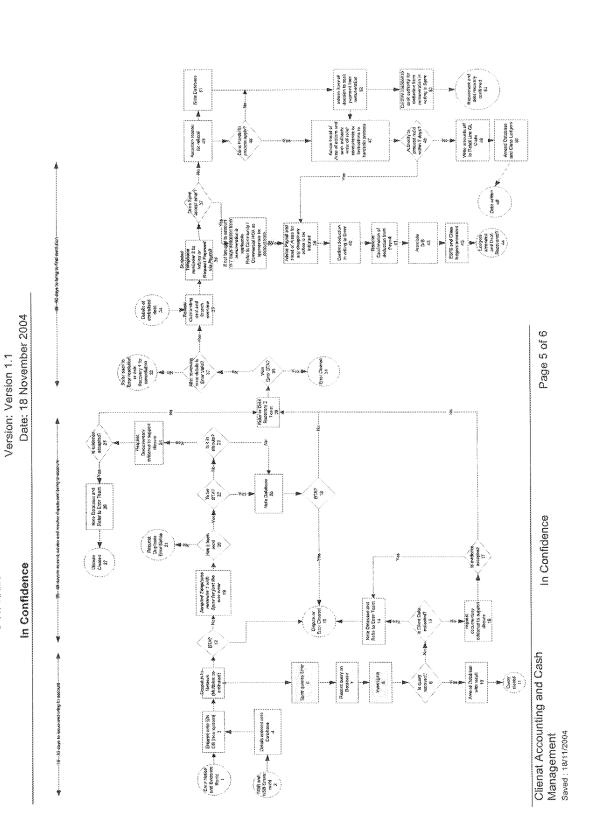
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Appendix A See next sheet

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PHASE3

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The following boxes from the existing process are now deleted Box,34,35,37,38,40,52,53 and 54 Refer back for phone call —box 19 Dispute or Enter Cleare Note Database and Refer to Error Team 14 N.S.1.Where duplicates are issued a further call will be made to ensure the error notice is brought to account—see box 19
Equally where disputes are declined a phone call will be made to ensure the error notice is brought to account.

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