

Message

**From:** Susan Crichton [IMCEAEX-  
\_O=MMS\_OU=EXCHANGE+20ADMINISTRATIVE+20GROUP+20+28FYDIBOHF23SPDLT+29\_CN=RECIPIENTS\_CN=SUSAN+20CRICHTONCE  
DC28-49AB-8F0F-BE4237A4AD4F@C72A47.ingest.local]  
on Susan Crichton <IMCEAEX-  
behalf \_O=MMS\_OU=EXCHANGE+20ADMINISTRATIVE+20GROUP+20+28FYDIBOHF23SPDLT+29\_CN=RECIPIENTS\_CN=SUSAN+20CRICHTONCE  
of DC28-49AB-8F0F-BE4237A4AD4F@C72A47.ingest.local> [IMCEAEX-  
\_O=MMS\_OU=EXCHANGE+20ADMINISTRATIVE+20GROUP+20+28FYDIBOHF23SPDLT+29\_CN=RECIPIENTS\_CN=SUSAN+20CRICHTONCE  
DC28-49AB-8F0F-BE4237A4AD4F@C72A47.ingest.local]  
**Sent:** 09/07/2013 10:45:43  
**To:** Hugh Flemington; [GRO]  
**Subject:**Fw: Fwd: Thoughts

---

**From:** Paula Vennells  
**Sent:** Tuesday, July 09, 2013 10:42 AM  
**To:** Susan Crichton; Mark R Davies; Alwen Lyons; Lesley J Sewell; Martin Edwards  
**Cc:** Theresa Iles  
**Subject:** Fwd: Thoughts

Mark, thank you for this.

All, if you could do something similar - half a dozen points on what you think we need to do next, re., your own areas and overall. It will help define next steps. See below.

Susan, re., point one below - do you have a proposal/something in writing as to what the next legal steps are, or is this referring to the general conversation last week re the external lawyers code of disclosure?

I spoke with Alice this morning: as I expected (and rightly) Alwen and I need to give an oral update to the Board tonight and she would like a paper tabled and discussed next week at the Board meeting.

I will call Alwen shortly and then I expect we will need a next steps conference call this pm - but will confirm after the call.

Paula

Sent from my iPad

Begin forwarded message:

**From:** Mark R Davies [GRO] >  
**Date:** 9 July 2013 09:04:07 BST  
**To:** Paula Vennells [GRO] >, Alwen Lyons  
<[GRO]>, Susan Crichton <[GRO]>, Martin  
Edwards <[GRO]>  
**Subject:** Thoughts

All

Some thoughts on next steps.

1. As well as the three initiatives we need something else which can somehow resolve one way or another the suggestion of miscarriages of justice. In addition to the legal process Susan has outlined.
2. SS will have to be involved: they have positioned themselves with the MPs as crucial independent voice.
3. We need to find ways of supporting them in areas where they do not have expertise, particularly as the report is now more about training and support than Horizon issues.
4. That support needs to look with them at all the cases brought by MPs and JFSA and reach conclusions by autumn.
5. Do we then need to resource independent team alongside SS, headed by a QC or some such to produce the final report?
6. During period between now and autumn we need to offer meetings with the likes of Jo Hamilton and others, and develop a comms strategy for the BBC.

All just views and thinking aloud but hope helpful.

Mark  
Sent from my iPhone