

## Message

**From:** Alice Perkins [GRO]  
**on behalf of** Alice Perkins [GRO]  
**Sent:** 29/08/2013 18:38:12  
**To:** Chris M Day [GRO]  
**CC:** Paula Vennells [GRO]; Susan Crichton [GRO]  
**Subject:** Re: SS and costs

Thank you for letting me know Chris and all power to your elbow, Susan.  
I guess this is realistic but it is disappointing that they are not themselves offering something lower given their familiarity with the issues now and the unexpected amount of money they have been able to charge us to date (because of the length of time involved). Is there any mileage in appealing to their sense of public service? (No need to answer that - just a thought.)  
I'd be glad to know when the deal has been done - soon, I imagine.  
All the best  
Alice

----- Original Message -----

**From:** Chris M Day [GRO]  
**Sent:** Thursday, August 29, 2013 03:18 PM  
**To:** Alice Perkins  
**Cc:** Paula Vennells [GRO]; Susan Crichton [GRO]  
**Subject:** SS and costs

Hello Alice,

I have discussed this with Susan and asked her to negotiate a monthly cap of £25k with SS (their monthly costs for the interim report ranged from £25-£43k). In addition, SS have agreed to transition out (subject to our in house team being sufficiently competent/independent in both carrying on with existing investigations and supporting SPMRs appropriately) over the coming months; depending on (a) the incidence of new cases arising, and (b) the rate of take up of the mediation scheme, Susan's view is that this is likely to be achievable by the end of this calendar year or latest first quarter 2014.

Best wishes,

Chris

Chris Day I Chief Financial Officer

First Floor - Old Street Wing, 148 Old Street, LONDON, EC1V 9HQ

[GRO]  
chris.m.day [GRO]

-----Original Message-----

**From:** Alice Perkins [GRO]  
**Sent:** 29 August 2013 08:24  
**To:** Paula Vennells  
**Cc:** Susan Crichton; Chris M Day  
**Subject:** Re: SS and costs

I would simply like to know what we have agreed with SS about their rate/fee going forward and how this compares with the basis on which they were being paid up to the interim report.  
Thank you.  
Alice

----- Original Message -----

**From:** Paula Vennells [GRO]  
**Sent:** Wednesday, August 28, 2013 08:16 PM  
**To:** Alice Perkins  
**Cc:** Susan Crichton [GRO]; Chris M Day [GRO]  
**Subject:** Re: SS and costs

Thanks Alice. Useful for me too. And I did receive your other mail, which is the next task in hand.

The Horizon costs have been scoped, and a budget is now in place. We have needed to look at the end to end costs: for instance, the mediation process, as well as internal and external resources to see us through. I'm grateful to Susan who has led this review and has devised a way of time limiting the Second sight costs.

If I try to remember the exact figure estimated for SS, I will get it wrong so have copied Susan to respond, as she and Chris worked on this together. The intention is for Second Sight to have finished their work by year end (I think calendar year?). And then for any ongoing activity to be handed over to Angela and her team, so that it becomes a BAU process. Angela will work hand in glove with SS over the next few months to enable this, and as importantly, to give SS the reassurance that they can safely hand over to her. So far, I understand this is working well and they have expressed respect for her input and capability.

Susan, could you and/or Chris update re the SS/costs?

Thx Paula

Sent from my iPad

On 28 Aug 2013, at 15:24, "Alice Perkins" <GRO> wrote:

> Hi Paula,  
> That was a useful catch-up this morning, thank you. You should by now have had my thoughts on the TOR. I realised while I was looking at those papers that I should have asked you where we got to on SS's costs which had not been fixed by the time I went away. Perhaps you or someone else could let me know?  
> Many thanks  
> Alice  
>  
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