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**From:** Martin Edwards [mailto: [GRO]]  
**Sent:** Fri 28/06/2013 2:41:03 PM (UTC)  
**To:** Alwen Lyons [mailto: [GRO]]  
**Subject:** FW: Fwd: next steps on Horizon issues - update

Hi Alwen

I think Alice's suggestion of approaching Letwin is a good one. Paula has a pretty good relationship with him having helped out on a number of issues. The only thing to double check is his own constituency case and whether that would make him sceptical of our position. Do you know the details and whether it has been resolved?

(One small point on your email below – personally I'd be cautious about mentioning the funding link to Janet, as she might think we're trying to stop the report just because the timing is inconvenient. But as you say, you'll need to play the meeting by ear!).

Many thanks,  
Martin

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**From:** Alice Perkins [mailto: [GRO]]  
**Sent:** 28 June 2013 14:51  
**To:** Paula Vennells  
**Cc:** Alwen Lyons; Martin Edwards  
**Subject:** Re: Fwd: next steps on Horizon issues - update

Thanks for the updates. I am glad we have the best people on this.

Three thoughts - first is probably a red herring but I'll mention it because it came into my mind. Are the lawyers also thinking about implications for the PO and the people in it, if there is any suggestion by SS that things have been awry - may be OTT/worst case scenario but just need to be aware of Maxwellisation/Salmon letters angle.

Second, I agree with Martin about the risks of getting heavy with SS - deeply unattractive. But I haven't heard anything yet which gives me hope we can get this properly back on track. Which is worse? (I don't know the answer.) (Keep aiming high here! That is, for the goal of no interim/no meeting. But I recognise that this is not within our control.)

Third, a constructive suggestion!, shall we ask Oliver Letwin to help us turn this round?

Alice

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**From:** Paula Vennells [mailto: [GRO]]  
**Sent:** Friday, June 28, 2013 02:14 PM  
**To:** Alice Perkins  
**Cc:** Alwen Lyons [mailto: [GRO]]; Martin Edwards [mailto: [GRO]]  
**Subject:** Fwd: next steps on Horizon issues - update

Alice hi. I do hope your Friday is good. The MF visit was useful - will update you orally next week. (Martin pls add to the list - thx.)

You will see below Alwen's proposed next steps. It covers all the ground at present. We may update following today's phone call with SS in an hour; and certainly will update post Alwen's meeting with Janet on Monday.

Alwen and I are staying close (two calls already today) and I'm expecting an update later this pm. So no need to bother you today.

BW Paula

Sent from my iPhone

Begin forwarded message:

**From:** Alwen Lyons <GRO>  
**Date:** 28 June 2013 13:12:03 BST  
**To:** Paula Vennells <GRO>  
**Subject:** next steps on Horizon issues - update

Paula

- Rod Ismay and Lesley working the detail of the 2 bugs, to understand them and then get them into language that is clear and can be communicated
- Mark is putting in place expert external comms resource to be dedicated to this issue from Monday (this will be from an external agency which he trusts)
- We have a call with SS this afternoon and we will run through the individual cases to see how far they will have got by next Tuesday's briefing with James and the meeting date on the 8<sup>th</sup>, this will inform my conversation with Janet on Monday
- I am going to spend time with Janet at 9.00 on Monday morning, she says she can give me as long as it takes. My approach will be try to get to understand the status of the review and the risk to James and us of an incomplete interim report. I will share the fact that SS are not using all the evidence they are being given and our concerns is that their approach to try and keep everyone happy is not how we would expect a forensic accountant to behave. I do think this is the right place to share the 'bugs' we have found and how we have dealt with them, which is why the report from Rod/Lesley checked by legal and Mark is important. My objective is to get Janet to a place where she also wants the meeting to be cancelled. I am also going to mention the timing of the report aligned with the funding and James' unhelpful comment to Jo about 'unfair convictions'. I will have to play this meeting a bit by ear!
- Monday 3pm we have SS coming in to give us a preview of the messages they are going to give to James on Tuesday. Susan is coming straight back from the airport to attend.
- Tuesday SS brief James 9 am COMMS will have reactive statements ready in case there is a leak
- Wednesday Paula has a call with James at 8.45, which may become a f2f and possible with Alice depending on how this is progressing
- Proactive COMMS to be produced for possible use before the MP meeting on the 8<sup>th</sup>
- Meeting on the 8<sup>th</sup> POL not invited. James, MPs, SS, Shoesmith, and JFSA present. James not expecting a powerpoint presentation, but SS to talk the meeting through the issues which they have found.
- We think SS will present the 4 cases some of which will not be finished, but we are not sure yet. They will also raise the issue of the 'bugs' which were outside the cases but which we disclosed to them.

Please let me know if you need anything else

Thanks  
Alwen

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