## IN STRICTEST CONFIDENCE

## Annex A

## Governance Boundaries - Post Office Limited

- 1. Post Office Limited is required to comply with the Articles of Association of Post Office Limited, and the policy on Corporate Governance for Subsidiary Companies.
- 2. A number of areas of Post Office Limited governance are reserved to the Consignia plc Board see the left hand column below.
- 3. Areas of governance delegated to the Post Office Limited Board are indicated in the right hand column.

| Matters Reserved to the Consignia plc Board in respect of<br>Post Office Limited  | Matters Delegated to Post Office Limited Board   |
|---|--|
| Statutory Requirements  | Statutory Requirements   |
| Approval of financial forecasts for the Group as a whole to the DTI   | Approval of half year and full year accounts   |
| <ul> <li>Approval of any significant change in accounting policies or practices<br/>on the recommendation of the Audit Committee</li> </ul>   | Appointment of directors, once nominations are received from the<br>Consignia plc Board  |
| Nomination or removal of Directors  | Appointment or removal of the Company Secretary  |
| <ul> <li>Approval of any amendment to the Articles of Association for Post<br/>Office Limited.</li> </ul>   |  |
| Combined Code Requirements  | Combined Code Requirements   |
| <ul> <li>Approval of major capital projects (with costs in excess of £20m)</li> </ul>   | Approval of major capital projects (with costs lower than £20m)  |
| • Approval of material contracts of the company in the ordinary course of business (the acquisition and disposal of assets in excess of £20m)   | <ul> <li>Approval of material contracts of the company in the ordinary course<br/>of business (the acquisition and disposal of assets lower than £20m)<br/>other than where Special Shareholder consent is required</li> </ul> |
| <ul> <li>Approval of contracts of the company not in the ordinary course of<br/>business (including all strategic acquisitions or joint ventures where<br/>the transaction total is in excess of £10m)</li> </ul> | Approval of risk management strategy including internal control arrangements   |
| <ul> <li>Approval of any transaction for which Special Shareholder consent is<br/>required</li> </ul>   |  |
| <ul> <li>Approval of major investments, including the acquisition or disposal of interests of more than 5% in the voting shares of any company or the making of any takeover bid</li> </ul>                       |  |

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| Management   | Management  |
|--|---|
| <ul> <li>Approval of Post Office Limited's commercial strategy and annual operating plan</li> <li>Approval of the Group's commercial strategy and annual operating budget</li> <li>Any amendment of the matters delegated to the Post Office Limited Board.</li> <li>Approval of plans for 'Top Y' development and succession</li> </ul> | <ul> <li>Recommendation of Post Office Limited's commercial strategy and annual operating budget to the Consignia plc Board</li> <li>Approval of pay/compensation policy for Post Office Limited staff and agents</li> <li>Approval of changes to Post Office Limited's management and control structure, including major restructurings</li> <li>Approval of plans for senior management development and succession below 'Top Y'</li> <li>Establishment of Board Sub-Committees, their terms of reference and membership</li> <li>Approval of creation of Post Office Limited subsidiaries</li> <li>Approval of the health and safety policy</li> <li>Approval of the environmental policy</li> <li>Approval of the equal opportunities policy</li> </ul> |
| Miscellaneous  | Miscellaneous   |
| Approval of amendments to trust deeds of Consignia pension schemes   | Appointment of specified individuals to authenticate the Post Office  |
| Appointment and remuneration of the chairman and trustees of main  | Limited seal  |
| Consignia pension schemes  | Adoption of a new Post Office Limited seal  |