Message

From: Andrew Parsons GRO

Sent: 25/07/2018 08:33:23

To: Angela Van-Den-Bogerd GRO; Jane MacLeod

GRO (]; Rodric Williams GRO

CC: Mark Underwood GRO

Subject: RE: Draft Board Report on Contingency Planning - DO NOT FORWARD - SUBJECT TO LEGAL PRIVILEGE [WBDUK-

AC.FID26896945]

Attachments: Contingency Planning Mitigation Table 24th July 2018 (005).docx

Angela

I'm happy with your recommendations. Updated version attached - I've tidied up some typos and formatting.

I've also removed reference to the Judgment being "issued in November", because the Judgment likely won't come out until December, but perhaps January or even February. I didn't want the Board getting the wrong in impression.

Andy

Andrew Parsons

Partner

Womble Bond Dickinson (UK) LLP



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From: Angela Van-Den-Bogerd GRO

Sent: 24 July 2018 23:40

To: Jane MacLeod; Rodric Williams **Cc:** Andrew Parsons; Mark Underwood:

Subject: RE: Draft Board Report on Contingency Planning - DO NOT FORWARD - SUBJECT TO LEGAL PRIVILEGE

ΑII

Please find attached the mitigation paper with my view on recommendations to action now/ahead of November. Please let me have your thoughts?

Jane – I have made recommendations on 'best practice' but I'm mindful that these haven't as yet had sufficient airtime with AI, Debbie and their teams so would appreciate your thoughts on my recommendations and the wording I've used. I have a session with Julie and Tom on Friday to discuss these especially in light of the ongoing Retail review.

Thanks, Angela

Angela Van Den Bogerd

People Services Director



1st Floor, Ty Brwydran, Atlantic Close, Llansamlet Swansea SA7 9FJ

GRO

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Confidential Information:

Jane, Angela

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From: Jane MacLeod			
Sent: 24 July 2018 22:1	.1		
To: Rodric Williams 🖣	GRO	; Angela Van-Den-Bogero	d ← GRO
GRO	>		
Cc: Andrew Parsons 🔩			GRO
Subject: Re: Draft Boar	d Report on Contingency	/ Planning - DO NOT FORWARD -	SUBJECT TO LEGAL PRIVILEGE
Rod			
holding paper; we ca the agenda on Tuesd	n hand round the upda	ated mitigations paper in the r y high level discussion. The ke	an update of what I sent in as a meeting. We only have 20 mins on ey focus will be the mitigations pape
Speak tomorrow.			
Jane			
Jane MacLeod			
Director of Legal Risk	& Governance		
Post Office Limited			
GRO			
From: Rodric Williams Sent: 24 July 2018 19:4	19		
To: Jane MacLeod; Ang			
Cc: Andrew Parsons; N			
		nning - DO NOT FORWARD - SUE	BJECT TO LEGAL PRIVILEGE

Please find attached a draft "starter for 10" Board Report on the Contingency Planning Work, which I hope is

going in the right direction and on which all comment and guidance will be gratefully received

POL-0020714

I think the draft Report covers where we have got to so far, but I have left blank the "Input Sought" and "What do we need to do next to progress?" sections as I'm not sure if this should be a noting paper (which is what it feels like to me), or whether we want a specific decision/action from the Board.

I am conscious that AI wants to call out for the Board the need to start acting now if we want to mitigate a potentially adverse finding in the Common Issues trial by proactively changing the postmaster contract. The Report seeks to address this through the "DRAFT Mitigation Actions" document (also attached) which:

- identifies contract change as one of four categories of mitigation action;
- sets out (as it does for all other possible mitigation actions) the pros and cons of taking that action; and
- will provide a recommendation on whether that action should be taken now.

I attach the latest version of that document. Angela will look to populate the final, "Recommendations" column tomorrow, with whatever support she may need from the lawyers. The draft Report anticipates that this document will be Appendix 2 once finalised.

The specific recommendation on the contract change mitigation will be <u>not</u> to change the contract now, but to prepare suggested amendments with a view to implementing them if necessary after Judgment on the Common Issues is received. That recommendation is based on Counsels' written Advice dated 12 July 2018, which I attach for your consideration. I do not propose appending the Advice to the Board paper given it is summarised in the Mitigation Actions document, and I would prefer to restrict circulation of this type of document. Please do not forward the Advice to anyone else, but let me know if you think anyone else should see it.

I look forward to your comments, and otherwise remain available to support finalising this Report.

Rod



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Rodric Williams

Head of Legal - Dispute Resolution & Brand 20 Finsbury Street London EC2Y 9AQ

T: GRO

E: rodric.williams

GRO

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