
From: Malcolm Zack[/O=MMS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MALCOLM ZACK9187EF8A-F13B-4CB3-9B19-62A32137A22A90C]
Sent: Mon 29/07/2013 1:47:56 PM (UTC)
To: Angela Van-Den-Bogerd; **GRO**
Subject: Horizon

Dear Angela

I hope you are well.

Last week I was requested by Paula and by Alasdair Marnoch (Chair of the Audit & Risk Committee) to provide independent assurance over the activity you are leading to improve the culture and change process in light of the draft Second Sight report. Alice has also asked to see me this week to outline her considerations and her viewpoint. I have spoken with Susan and I have a copy of the high level plan via Simon Baker. Paula has also outlined her views on scope. At this point that is all I have.

Alasdair has asked me to conduct initial planning to create an audit terms of reference for his review and approval. Once I have seen Alice, this coming Wednesday, I need to touch base with you but I appreciate you are on vacation this week. I am in the office until August 16th so I need to see you in good time beforehand so that Alasdair has a draft Terms of Reference from me by that time.

I will find a point in our diaries in the meantime.

Regards

Malcolm

Malcolm Zack | Head of Internal Audit

1st floor, 148 Old Street, London EC1V 9HQ

