## Note from SAH

I have prepared and sent this note to SS for their consideration. It suggests a way of approaching the claims- my suggestions are no more than tentative. Perhaps we could discuss on the phone on Thursday.

Quantify the losses for which SPM is or has	
been alleged to be responsible.	
Is it alleged by the PO that the losses were	
caused by theft?	
If yes, then, in the reasoned opinion of SS,	
were the losses caused by theft?	
Is it alleged (directly or indirectly) by the PO	
that the SPM, by some identified or	
unidentified act or omission, caused the	
losses?	
If yes, then, in the reasoned opinion of SS, did	
the SPM cause the losses and, if so and if	
possible, how?	
If in the reasoned opinion of SS the SPM	
caused the losses, should the SPM, in the	
reasoned opinion of SS, be held wholly or	
partially responsible for the losses? In	
considering this question, SS should consider	
whether, for example, the SPM received	
adequate training and/or assistance and	
whether the SPM could have or should have	
carried out checks to identify the causes of	
the losses?	
If in the reasoned opinion of SS the SPM did	
not cause the losses, what, in the reasoned	
opinion of SS, were the causes of the losses?	

In giving its opinion on disputed issues of fact, SS should explain what standard of proof SS has applied, ranging from sure to probable/likely.

In reaching its opinion, SS will have regard to other cases similar to that of the applicant.