

From: David Oliver; [REDACTED] **GRO**
Sent: 17 March 2014 08:58
To: Band, Christa
Subject: FW: Liknlaters scope paper

Christa,

The comments from the Board Chair below for information.

Regards

David

From: Alice Perkins [REDACTED] **GRO**
Sent: 15 March 2014 12:06
To: Alwen Lyons
Cc: Paula Vennells; Chris M Day; Chris Aujard
Subject: Re: Liknlaters scope paper

I have now had a chance to think about this and it looks good to me. The questions in 1.6 are good ones.

I have 3 comments:-

1) Our concerns include the possible duration of the Scheme and the implications of that, not just in terms of costs, but also in terms of top management time and effort (distraction from implementing the Strategy).

2) Most important of all, our intention all along has been to do "what is right" in respect of past cases and the treatment of current and future SPMRs.

We also want to be seen to be doing "what is right" in the eyes of a "reasonable" person (the woman on the top of the Clapham omnibus), bearing in mind the PAC perspective. We cannot escape the fact that what will be seen as "reasonable" will be influenced by what the MPs concerned believe about this (but we can influence this up to a point).

3) Nothing to do with this scoping paper, but it would be useful to see again the paper for the Board which came round last year about the PO's and its Directors' legal liability for actions taken in these cases prior to last August. This is, of course, linked to the insurance position...

I look forward to seeing Linklater's paper.

All the best

Alice

From: Alwen Lyons; [REDACTED] **GRO**
Sent: Friday, March 14, 2014 09:57 AM GMT Standard Time
To: Alice Perkins; Neil McCausland [REDACTED] **GRO**; [REDACTED] **GRO**; 'timfranklin' [REDACTED] **GRO**; virginia.holmes [REDACTED] **GRO**; 'Alasdair Marnoch' [REDACTED] **GRO**; Callard Richard (ShEx) [REDACTED] **GRO**
Cc: Susannah Hooper [REDACTED] **GRO**; Paula Vennells [REDACTED] **GRO**; Chris M Day [REDACTED] **GRO**; Chris Aujard [REDACTED] **GRO**
Subject: Liknlaters scope paper

Dear All

Just a gentle reminder.

On Tuesday I circulated a paper, on behalf of Chris Aujard, setting out the scope of the Sparrow work which we are asking Linklaters to undertake. (Copy attached for convenience).

We need to push ahead with this work so could I ask for any comments by no later than first thing Monday morning.

Thank you Susannah for yours.

Many thanks

Alwen

Alwen Lyons | Company Secretary



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